Geraldine, Woodbury, Peel Forest, Orari and surrounds Community

# Year 1-3 Action Plan

July 2023 - June 2026



## **Contact details:**

Jan Finlayson (Chair) jan.finlayson@timdc.govt.nz 022 614 1590



# Introduction

Geraldine Community Board has prepared this three year Community Action Plan to support the achievement of the Community Vision and Key Objectives as outlined in the ten year Community Strategic Framework. The Community Vision is:

To protect and enhance the character of Geraldine, its lifestyle opportunities for residents of all ages and its attractiveness as a visitor destination.

The purpose of both the ten year strategic framework and this plan is to enable the people who live, work, play and invest in the wider Geraldine area to align their strategic planning and investment decisions and activities with a shared set of Key Objectives that, together, can achieve a shared vision. Both documents also aim to contribute to Timaru District Council's vision for the district, as set out in the Long Term Plan, to be a place where:

Where people, place and businesses prosper within a healthy, adaptable and regenerative environment.

This action plan has been informed by local community engagement as well as key documents from Timaru District Council and identified partners. Underpinned by agreed core values, this plan focuses on ten Priority Initiatives for the first three years. These Priority Initiatives were identified and confirmed by local people as the most important pathways towards achieving the overall Community Vision and are collectively recognised to contribute to all Key Objectives (Figure 1). Three year goals and actions are detailed in this plan for each of these Priority Initiatives along with Year 1 measures/milestones and primary partners. Managed by the Geraldine Community Board, progress will be assessed annually. A more comprehensive review and new three year plan will be developed in year three.

### **Values**



### **Collaboration and Partnership:**

Collaboration means contributing our skills, resources and networks in ways that respectfully complement, cooperate with and expand those of others. By working in partnership we can create multi-skilled, better resourced, more widely connected and relevant teams that accomplish more than any group working alone.



### Capability and Subsidiarity:

Capability is about collectively having the time, energy and necessary skills to provide and care for ourselves, our neighbours and the places we are in. Subsidiarity is about enabling decision making that is local, socially just and inclusive. Together, these can build trust and relationship that bridges differences, generates innovation and overcomes challenges as well as promoting ownership, guardianship, and succession.



### **Creativity and Opportunity:**

We are optimistic about our abilities to thrive together and see possibility in challenges as well as in opportunities. Creativity means being alive with innovative energies, while also taking the time to experience the richness of what already exists and building from that.



### Sustainability and Wellbeing:

Wellbeing and sustainability are about mutual benefits, evolution and sustenance over time. Our focus is on building resilience, recovering effectively, overcoming challenges and adapting in ways that heal, regenerate and sustain both people and place.

# **Key Objectives and Priorities 2023-2026**

## **Values**

Collaboration and Partnership

### 000 000 000

Capability and Subsidiarity



Creativity and Opportunity



Sustainability and Wellbeing

## Vision

# **Key Objectives**

To retain and improve the current lifestyle offering in Geraldine and surrounds

- 1. Protect and improve infrastructure, facilities and amenities for residents
- 2. Promote and enhance health, safety and social connectivity
- 3. Protect and enhance community lifestyles and opportunities
- 4. Protect and enhance the natural environment
- 5. Protect and promote a sustainable and diversified local economy
- 6. Protect and enhance recreation and tourism opportunities
- 7. Protect and enhance creative activity and connections
- 8. Protect the rural and small-town economy and ensure sustainability

## **Year 1-3 Priority initiatives**

- 1.1 Maintain and upgrade infrastructure (esp water, waste, broadband), facilities and amenities including in smaller settlements and rural areas
- 1.2 Support and contribute to communitydriven projects that offer benefits to the wider community
- 2.1 Complete the new community medical centre
- 2.2 A variety of regular and accessible local social activities and events that locals are actively engaged in, including as volunteers
- 2.3 Public spaces, including roads and tracks for walking and non-motorised transport, are provided at a high standard, accessible, safe and secure
- 2.4 Celebrate and maintain safe, caring communities, including local resilience to disasters (preparation, response, repair, recovery)
- 3.1 Increased housing/housing density and appropriate commercial development that sustains the size, beauty, peacefulness and affordability of settlements
- 6.1 Expand tourism and recreational activities. Including 'hero' attractions across the local area in ways that improve local lives and don't compromise the environment
- 7.1 Nurture and increase reach of existing and new creative endeavours, enterprises, spaces and activities

# **Priority Initiatives 2023-26**

Nine Priority Initiatives have been identified for this three-year Community Action Plan. Together these Priority Initiatives will contribute to the delivery of each of the eight Key Objectives in the ten year Strategic Framework<sup>1</sup> (Figure 2). These nine Priority Initiatives also help deliver on Timaru District Council's Long Term Plan, Destination Management Plan and Economic Development plan (Appendices 1 and 2).

### **Year 1-3 Priority Initiatives**

1.1 Maintain and upgrade infrastructure (esp water, waste, broadband), facilities and amenities including in smaller settlements and rural areas 1.2 Support and contribute to community-driven projects that offer benefits to the wider community 2.1 Complete the new community medical centre 2.2 A variety of regular and accessible local social activities and events that locals are actively engaged in, including as volunteers 2.3 Public spaces, including roads and tracks for walking and non-motorised transport, are provided at a high standard, accessible, safe and secure 2.4 Celebrate and maintain safe, caring communities, including local resilience to disasters (preparation, response, repair, recovery) 3.1 Increased housing/housing density and appropriate commercial development that sustains the size, beauty, peacefulness and affordability of settlements 6.1 Expand tourism and recreational activities. Including 'hero' attractions across the local area in ways that improve local lives and don't compromise the environment 7.1 Nurture and increase reach of existing and new creative endeavours, enterprises, spaces and activities

### **Key Objectives**

- 1. Protect and improve infrastructure, facilities and amenities for residents
- 2. Promote and enhance health, safety and social connectivity
- 3. Protect and enhance community lifestyles and opportunities
- 4. Protect and enhance the natural environment
- 5. Protect and promote a sustainable and diversified local economy
- 6. Protect and enhance recreation and tourism opportunities
- 7. Protect and enhance creative activity and connections
- 8. Protect and enhance cultural values (including heritage and history)

Figure 2. Summary of Year 1-3 Priority Initiatives with Community Strategic Framework Key Objectives

<sup>&</sup>lt;sup>1</sup> There are other initiatives in the ten year plan that have not yet been prioritised. This Action Plan is designed to be read in conjunction with the Strategic Framework.

The Priority Initiatives were developed from information shared by locals in 2022 and 2023. Over 1300 contributions were received, with more than 120 local people contributing to the prioritisation in a series of seven workshops.

Each of nine Priority Initiatives help deliver, directly and indirectly, on all the Key Objectives in the Community Strategic Framework. Table 1 shows how many Priority Initiatives will contribute to the achievement of each Key Objective. Projects and actions to take in the first year for each Priority Initiative are listed in the following pages.

While this plan is primarily to guide the Geraldine Community Board, Priority Initiatives will be achieved in partnership with others and the role of the Board will vary over the 22 different projects prioritised for the first year, with eight of these requiring some leadership from GCB (Table 2).

9	Protect and improve infrastructure, facilities and amenities for residents
9	Promote and enhance health, safety and social connectivity
9	Protect and enhance cultural values (including heritage and history)
7	Protect and enhance recreation and tourism opportunities
7	Protect and enhance creative activity and connections
6	Protect and enhance community lifestyles and opportunities
5	Protect and enhance the natural environment
4	Protect and promote a sustainable and diversified local economy

Table 1. Number of priority initiatives that help deliver on each Key Objective.

	Priority Initiatives and Projects	GCB roles	Key stakeholders	
Priority Initiative 1.1: Maintain and upgrade infrastructure (especially water, waste, broadband), facilities and amenities including in smaller settlements and rural areas				
Project 1	Stocktake, plan and actions for rural roading including Orari Bridge	Facilitate, advocate, support	TDC, Waka Kōtahi	
Project 2	Maintenance and upgrading plan for infrastructure and facilities in smaller settlements	Facilitate, advocate, support	TDC, local groups and people such as Hall Committees	
Project 3	Progressing the Sculpture Trail	Contribute, support	G.nz, Mana Whenua, TDC, DOC, LINZ, ECAN	
Project 4	Install more EV chargers for cars, bikes and scooters	Facilitate, advocate, support	TDC, Waka Kōtahi, EECA, private EV charging companies	
Project 5	Investigate upgrading the cinema	Facilitate, support	TDC, current operator, interested local people	
Project 6	Inclusion of accessibility assessments in all infrastructure and facilities maintenance and upgrades	Facilitate, advocate, support	TDC, Venture Timaru, local businesses, service providers and organisations, Be.Lab	
Priority Ir	nitiative 1.2: Support and contribute to community-	driven projects that offer benef	fits to the wider community	
Project 1	Development of youth hang out space and older children's play area	Lead, contribute, facilitate, advocate, support	TDC, Schools, youth groups and classes, Lions, Rotary, GLT, GDF	
Project 2	A more coordinated and collaborative approach to progressing Project Peel	Contribute, advocate, support	Project Peel, TDC, ECAN, DOC, MfE, Timpson Trust	
Project 3	Dog park development in Geraldine	Lead, contribute, facilitate, advocate, support	Dog owners, site neighbours, TDC	
Project 4	GHS gym development	Support	GHS, Sports teams, GCB	
Project 5	Geraldine Swimming Pool upgrade	Contribute, support	Swimmers, Pool Upgrade Group, TDC, DIA.	
Project 6	Expansion of Predator Free Network	Support	Predator Free Network (local & national), schools, community groups, GCB, TDC, ECAN, DOC, MfE	

	Priority Initiatives and Projects	GCB roles	Key stakeholders		
Priority In	Priority Initiative 2.1: Complete the new community medical centre				
Project 1	Support Geraldine District Foundation	Support	Community Trust of Mid and South Canterbury		
Priority Init	iative 2.2: A variety of regular and accessible soci	al activities and events that locals	s are actively engaged in, including as volunteers		
Project 1	Variety of smaller 'meet the neighbours' activities	Lead, contribute, support	TDC, local groups and organsations eg Menzshed and the Resource Centre, national campaigns eg Neighbours Day, Mental Health Awareness Week, Pink Shirt Day.		
,	Priority Initiative 2.3: Public spaces, including roads and tracks for walking and non-motorised transport, are provided to a high standard, accessible, safe and secure.				
Project 1	Feasibility study for town square or similar public space	Lead, contribute, support	TDC, G.nz, Farmers Market, event organisers		
Project 2	Development of a non-motorised/active transport strategy and action plan	Lead, support	Local interest groups, TDC, Waka Kōtahi		
Project 3	Footpath upgrades	Advocate	TDC		
Priority Init recovery)	iative 2.4: Celebrate and maintain safe, caring co	mmunities, including local resilien	ce to disasters (preparation, response, repair,		
Project 1	CDEM planning especially for flooding and AF8	Lead, contribute, advocate, support	Local groups, TDC, ECAN, CDEM (Canterbury), NEMA		
Priority Initiative 3.1: Increased housing/housing density and appropriate commercial development that sustains the size, beauty, peacefulness and affordability of settlements.					
Project 1	A plan to develop the river side of Geraldine's main street	Lead, contribute, advocate, support	TDC, G.nz		

	Priority Initiatives and Projects	GCB roles	Key stakeholders		
· ·	Priority Initiative 6.1: Expand tourism and recreational activities, including 'signature attractions' in ways that improve local lives and don't compromise the environment.				
Project 1	Collectively develop a succinct tourism vision/plan that fosters slower tourism, with 'signature attractions' and agreed collective communications	Lead, contribute, facilitate, advocate, support	TDC, Venture Timaru, G.nz		
Priority Init	iative 7.1: Nurture and expand the reach of existing	ng and new creative endeavours	, enterprises, spaces and activities.		
Project 1	Development of an 'arts and community hub'	Facilitate, advocate, support	Arts community, Mana Whenua, GCB, TDC, G.nz, DIA, CreativeNZ, Philanthropists		
Project 2	Develop arts events e.g. Arts and Heritage trail	Support	Arts community, Mana Whenua, TDC, G.nz, Venture Timaru		

Table 2. Projects, GCB roles and key stakeholders for each Priority Initiative.

#### Quick wins for 2023.

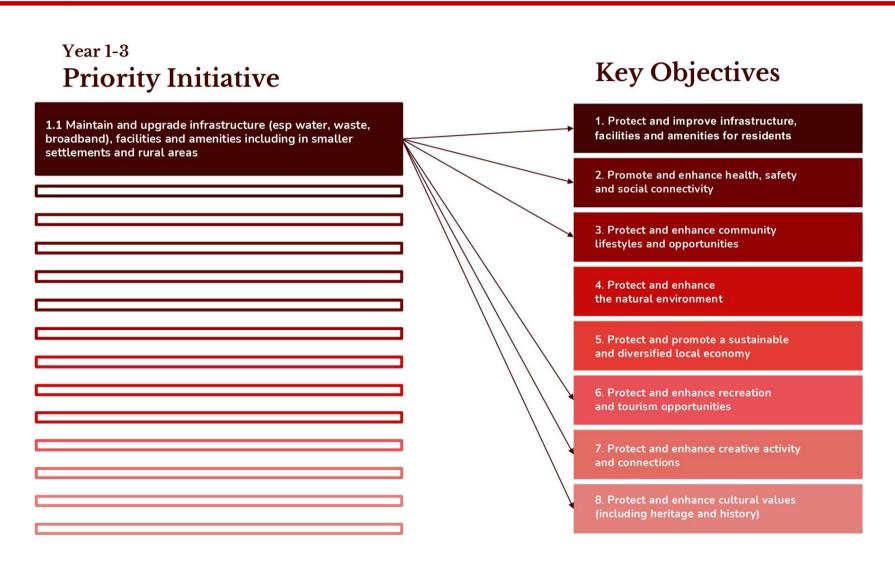
Developing and installing wayfinding and information signage about history, heritage and nature walks, including accessibility might be one relatively fast project to get underway. This project also offers an opportunity to engage with key locals, including Mana Whenua, longtime residents and subject matter experts for information and, potentially, collaboration which can help pave the way for further relationship development in the future.

Similarly promoting local businesses, facilities and service providers to complete the free Be.Lab accessibility accreditation could be done with relatively small time and resource investment and may be useful in further developing positive engagement and relationships.

Other relatively quick wins that require more time and resource investment could include upgrading the changing sheds at Geraldine public swimming pool and facilitating pop-up and temporary placemaking that involves young people.

# **Priority Initiative 1.1**

Maintain and upgrade infrastructure (especially water, waste, broadband), facilities and amenities including in smaller settlements and rural areas.

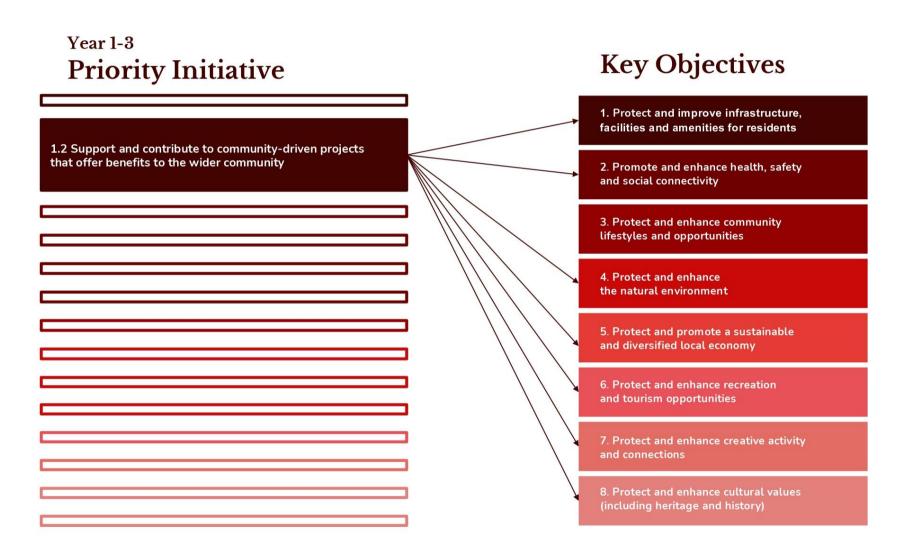


Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
Stocktake, plan and actions for rural roading including Orari Bridge	<ul> <li>Council staff tour of rural roads with locals.</li> <li>Stocktake and development of a plan.</li> <li>Promotion of Snap, Send, Solve app.</li> </ul>	<ul> <li>Better understandings of the situation and opportunities available.</li> <li>Delivery of a comprehensive stocktake and plan (including resourcing).</li> </ul>	<ul> <li>Orari Bridge is two lanes.</li> <li>Improved visibility and reduced speeds at at the intersection of Te Moana Road/ SH79/ Earl Rd and Pleasant Valley Road /Tiplady Road.</li> <li>Reduced speed zone through Woodbury, Peel Forest and Geraldine town centre.</li> <li>Improved safety at Orari intersection.</li> <li>Less visual pollution from signs.</li> </ul>
Roles of GCB	Facilitate, advocate, support		
Key stakeholders	TDC, Waka Kōtahi		
Maintenance and upgrading plan for infrastructure and facilities in smaller settlements	<ul> <li>Develop and share longer term plans for local facilities in smaller communities e.g. maintenance of country halls.</li> <li>Conversation to consider development of Orari domain as sporting/cultural hub.</li> </ul>	<ul> <li>Feasibility of upgrading Orari tennis courts undertaken.</li> </ul>	<ul> <li>Country halls and associated facilities are well-maintained and used.</li> <li>Facilities are reimbursed for use in emergencies.</li> </ul>
Roles of GCB	Facilitate, advocate, support		
Key stakeholders	TDC, Local groups and people such as Hall C	ommittees	
Progressing the Geraldine Sculpture Trail	<ul> <li>Ongoing development of the Sculpture Trail's landscape elements and trail.</li> <li>Funding sources identified.</li> <li>Ongoing maintenance of trail.</li> <li>Ongoing development of Framework documentation.</li> <li>Continued Community engagement and promotion.</li> <li>Art Advisory Group continued work as per their Guidelines.</li> <li>Completion of Loop 1 (Waihi River Loop - trail and sculpture placement).</li> </ul>	<ul> <li>Landscape elements completed as funding and contractors permit.</li> <li>Funding applications submitted.</li> <li>Art Advisory Group identify artists, work with donors, sculpture/s placed.</li> <li>Established communication with stakeholders.</li> </ul>	<ul> <li>Landscape elements completed as funding and contractors permit.</li> <li>Art Advisory Group have identified artists and worked with donors to have sculpture/s placed.</li> <li>Effective stakeholder communication.</li> <li>Effective community engagement and promotion.</li> <li>Review and update founding documents.</li> <li>Completion of Loop 2 (Rhododendron Dell Loop – trail and sculpture placement).</li> </ul>
Role of GCB	Contribute, support		
Key stakeholders	G.NZ, Mana Whenua, TDC, DOC, LINZ, ECAN		

Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
Install more EV chargers for cars, bikes and scooters	<ul> <li>Investigate appropriate positioning for EV chargers (for grid, capacity, access) as part of a district-wide 10 year plan for EV cars, cycling and scooting.</li> <li>Develop EV charging etiquette.</li> <li>Explore installation of associated infrastructure such as secure cycle parking.</li> </ul>	<ul> <li>Production of 10 year plan for EV cars, bikes and scooters that identifies places to put chargers (Ideally co-located with local businesses e.g. Orari, Peel Forest, Winchester, Geraldine).</li> </ul>	<ul> <li>Funding sourced for actioning the 10 year plan, including installation of 3-5 EV chargers.</li> <li>EV charging etiquette signage is installed.</li> <li>Install agreed associated infrastructure.</li> </ul>
Roles of GCB	Facilitate, advocate, support		
Key stakeholders	TDC, Waka Kōtahi, EECA, private EV charging	g companies, Alpine Energy	
Investigate upgrading the town hall	<ul> <li>Conversation to find out feasibility/viability of any building and/or operational upgrade.         Explore:         <ul> <li>hosting film festivals and establishing a film society</li> <li>adopting/adapting operational models used in Akaroa and Arrowtown</li> <li>drawing foodie networks into the revamp</li> <li>development of a multi-use space e.g. for youth, musical events, speaking tours and showing more than one movie at a time.</li> </ul> </li> </ul>	<ul> <li>Draft plan of action that looks after the building, considers local sponsorship, keeps old couches and 'vibe' e.g. entryway, tiled toilets</li> </ul>	Agreed way forward to sustain and upgrade a cinema and a town hall
Roles of GCB	Facilitate, support		
Key stakeholders	TDC, current operator, interested local people	2	
Inclusion of accessibility assessments in all infrastructure and facilities maintenance and upgrades	<ul> <li>Encourage TDC, facilities and businesses to undertake free accessibility assessments from Be.Lab</li> <li>Collate these assessments and use them in promotion</li> </ul>	<ul> <li>Accessibility stocktake report</li> <li>Promotional materials that highlight accessibility</li> </ul>	All maintenance and upgrading of infrastructure, facilities and businesses meets a minimum standard for accessibility
Roles of GCB	Facilitate, advocate, support		
Key stakeholders	TDC, Venture Timaru, local businesses, servic	e providers and organisations, Be.Lab	

# **Priority Initiative 1.2**

Support and contribute to community-driven projects that offer benefits to the wider community.

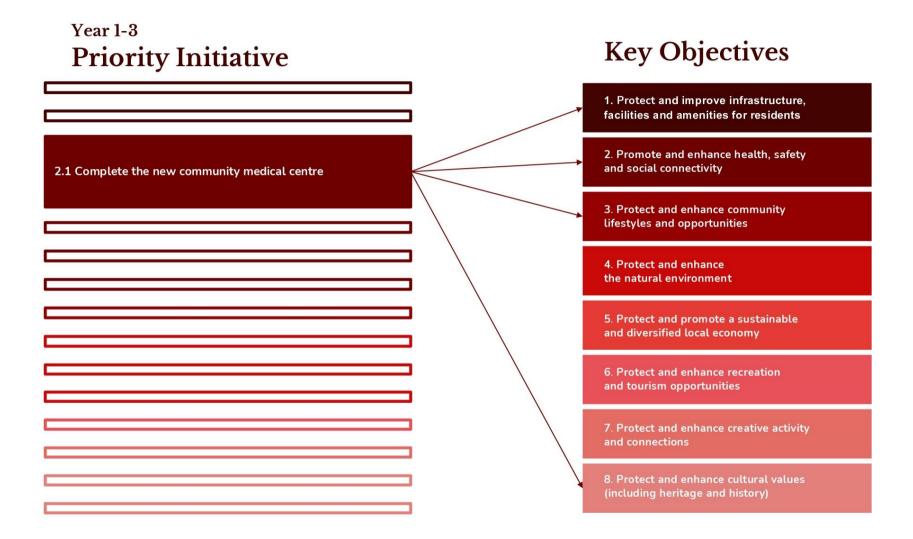


<b>Priority Projects</b>	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
Development of youth hang out space and older children's play area	<ul> <li>Gather information from youth/older children about what they want, what success looks like for a youth hang out space and older children's play area.</li> <li>Develop a group to plan for a youth space in Geraldine – including venue and funding.</li> <li>Develop a group to consider the role of play for older children in the local area.</li> <li>Do some pop-ups for each.</li> </ul>	<ul> <li>Pop-up trials undertaken and learnings included to plan for both a youth hang out and older children's play area.</li> <li>Investment in youth hub underway.</li> </ul>	<ul> <li>Thriving youth group/hub.</li> <li>Permanent play area for older children.</li> </ul>
Roles of GCB	Lead, contribute, facilitate, advocate, support	t	
Key stakeholders	TDC, Schools, youth groups and classes, Lio	ns, Rotary, GLT, GDF	
A more coordinated and collaborative approach to progressing Project Peel	<ul> <li>Develop signposting and information kiosk.</li> <li>Facilitate joint planning and coordinated action – GCB, TDC, ECAN, DOC, BRA, Venture Timaru, Mana Whenua and Project Peel.</li> <li>Re-establish connections with PFOC.</li> <li>Ensure accessibility is forefront in any planning and ensure any promotion of accessibility is actually true.</li> </ul>	<ul> <li>Signposting complete and kiosk is operational.</li> <li>Plan of action is agreed and responsibilities and aspirations of each organisation/group are understood.</li> <li>Tracks are better maintained and improved accessibility is included in track upgrades.</li> <li>More locals participating at PFOC</li> <li>Membership of Project Peel is growing.</li> </ul>	<ul> <li>There are strong working relationships between DoC, TDC, ECAN and locals.</li> <li>The main gateway and walks are well signposted, with the public directed to Te Wanahu.</li> <li>Toilets and BBQ facilities are provided, more walking tracks are in development and Peel Forest village is promoted as a hub with appropriate facilities.</li> <li>The forest is well looked after with regular trapping and weeding. Predator fencing deer fencing at a minimum) is underway.</li> </ul>
Roles of GCB	Contribute, advocate, support		
Key stakeholders	Project Peel, BRA, TDC, ECAN, DOC, MfE, Ti	mpson Trust, Venture Timaru	
Dog park development in Geraldine	<ul> <li>Review the process and rescope so an appropriate site can be designated for long term sustainability.</li> <li>Fence this site and provide bins and seating.</li> </ul>	Dog park site is agreed, fenced and open	<ul> <li>A dog park is open with good signage and dog play/training equipment and a noticeboard</li> </ul>
Roles of GCB	Lead, contribute, facilitate, advocate, support	t	
Key stakeholders	Dog owners, site neighbours, TDC		

Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
GHS gym development	<ul> <li>Update wider community on progress and scope.</li> <li>Ensure necessities for new sports teams are included in gym planning and gym is planned to be accessible to all.</li> <li>Develop fundraising plan with community support.</li> </ul>	<ul><li>Gym is designed to be accessible.</li><li>Fundraising is well underway.</li></ul>	<ul> <li>School gym upgrade is completed with access available to community.</li> </ul>
Roles of GCB	Support		
Key stakeholders	GHS, Sports teams, GCB		
Geraldine Swimming Pool upgrade	<ul> <li>Agree how the pool can be open for longer.</li> <li>Explore lifeguard recruitment and training for locals.</li> </ul>	<ul> <li>Extending the time the pool is open for (time of day and/or length of season).</li> </ul>	<ul> <li>The Geraldine public swimming pool is open for longer.</li> </ul>
Roles of GCB	Contribute, support		
Key stakeholders	Swimmers, Pool Upgrade Group, TDC, DIA.		
Expansion of Predator Free Network	<ul> <li>Improve collaboration with communities and key partners.</li> <li>Achieve sufficient sponsorship and funding.</li> <li>Plan for better management of stray cats.</li> </ul>	<ul> <li>Clear roles and responsibilities for partners as well as a better plan for collaboration</li> </ul>	<ul> <li>Increased impact because communities and partners are better at working together.</li> <li>Better tracking and tracing of domestic cats.</li> <li>Less stray cats.</li> <li>Better protection of native long-tailed bats and penguins. More birds in urban areas</li> </ul>
Roles of GCB	Support		
Key stakeholders	Predator Free Network (local and national), community groups, schools, GCB, TDC, ECAN, DOC, MfE		

# **Priority Initiative 2.1.**

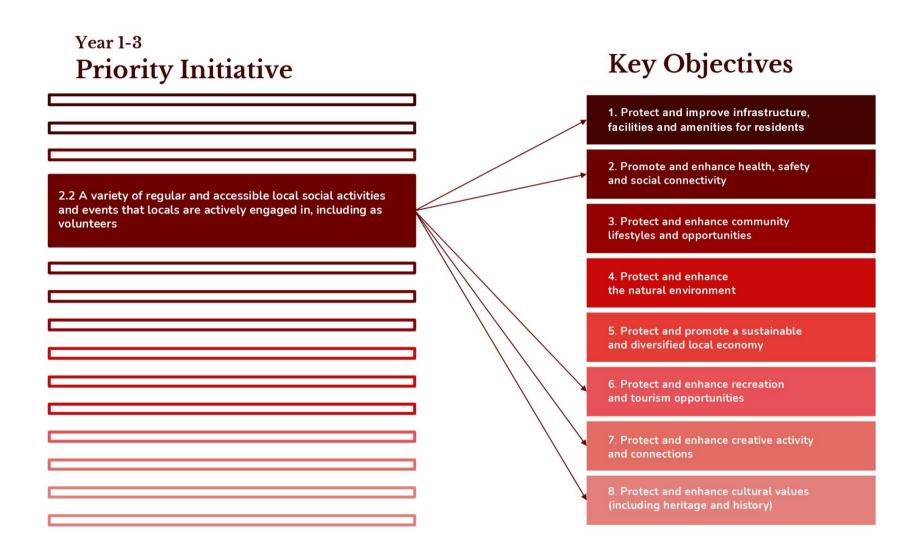
Complete the new community medical centre



Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
Support Geraldine District Foundation	<ul> <li>Support development progress and advocate for inclusion of mental health services.</li> </ul>	Building is underway	<ul> <li>Community Medical Centre is open and includes mental health services</li> </ul>
Roles of GCB	Support		
Key stakeholders	Community Trust of Mid and South Canterbu	ıry	

## **Priority Initiative 2.2.**

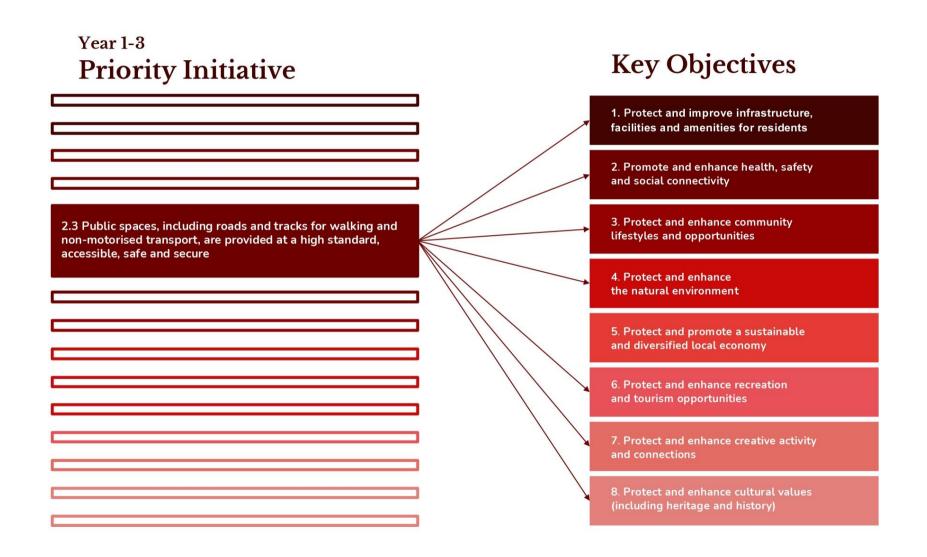
A variety of regular and accessible social activities and events that locals are actively engaged in, including as volunteers.



Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
Variety of smaller 'meet the neighbours' activities	<ul> <li>Develop a campaign and/or small grants fund in association with another key event to foster more neighbourly interaction and caring in both town and countryside areas.</li> <li>Provide equipment for smaller communities to host movie nights (projector, screen, licenses to show).</li> </ul>	Trial it! And do it better next year.	<ul> <li>People know and care about more neighbours.</li> <li>People recognise the value of farmers more.</li> </ul>
Roles of GCB	Lead, contribute, support		
Key stakeholders	TDC, local groups and organisations e.g. Menzs Mental Health Awareness Week, Pink Shirt Da	•	aigns e.g. Neighbours Day,

# **Priority Initiative 2.3**

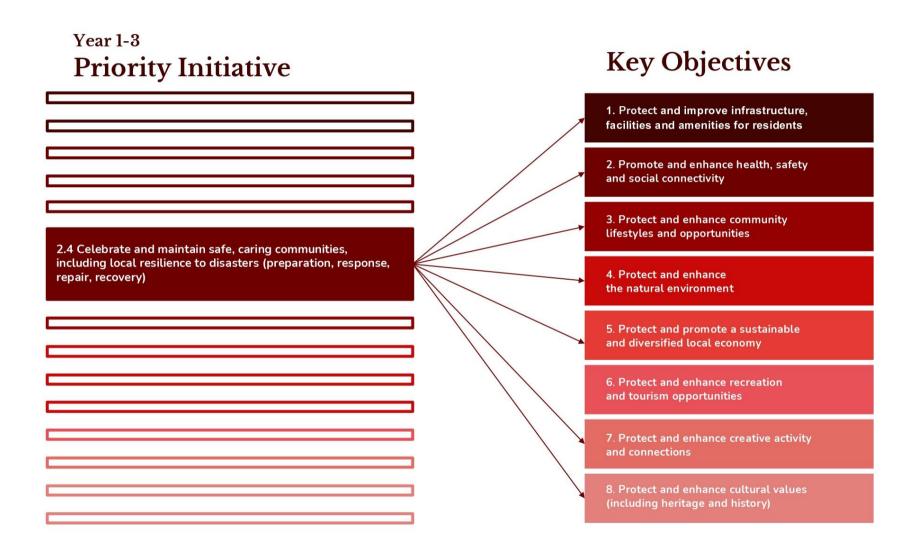
Public spaces, including roads and tracks for walking and non-motorised transport, are provided to a high standard, accessible, safe and secure.



Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
Feasibility study for town square or similar public space	<ul> <li>Explore development of multi-use public space.</li> <li>Consider a co-design process that trials some options. Involve youth and iwi.</li> </ul>	<ul> <li>Secure public space for Farmers Market, events and groups that can mutually benefit from co-location.</li> <li>Develop a physical and operational design that is informed by trials.</li> </ul>	Develop a new public space that has been co-designed/co-delivered by a range of local people and which reflects the local area, is well loved and well used.
Roles of GCB	Lead, contribute, support		
Key stakeholders	TDC, G.nz, Farmers Market, event organisers		
Development of a non- motorised/active transport strategy and action plan(s)	<ul> <li>Support TDC to refresh the Active Transport Strategy and advocate for active transport projects in the GCB area.</li> <li>Develop and activate a non-motorised/ cycling strategy for the area.</li> <li>Development of priority projects across the GCB area and lobby for funding.</li> <li>Support delivery of complementary projects/extension to the cycling/walking/bridle/mobility network.</li> </ul>	<ul> <li>Identification of where improvements can be made to trails, tracks and supporting infrastructure (security, charging etc), and where new infrastructure can be developed.</li> <li>Local priority projects are funded and underway.</li> </ul>	<ul> <li>More people using non-motorised/ active transport in safe and secure ways and across a wider area.</li> <li>The local cycling/walking/ bridle/mobility network is better connected and covers a wider area.</li> </ul>
Roles of GCB	Lead, support		
Key stakeholders	Local interest groups, TDC, Waka Kōtahi		
Footpath upgrades	<ul> <li>Safety issues are identified and remedied.</li> <li>A regular maintenance and upgrading plan is developed and made public.</li> <li>Promotion of Snap, Send, Solve.</li> </ul>	<ul> <li>A clear process for improving footpaths is accessible to all.</li> <li>Use of Snap, Send Solve increases so issues are resolved quickly and to a high standard.</li> </ul>	<ul><li>Safer footpaths.</li><li>A fully connected footpath network.</li></ul>
Roles of GCB	Advocate		
Key stakeholders	TDC		

## **Priority Initiative 2.4.**

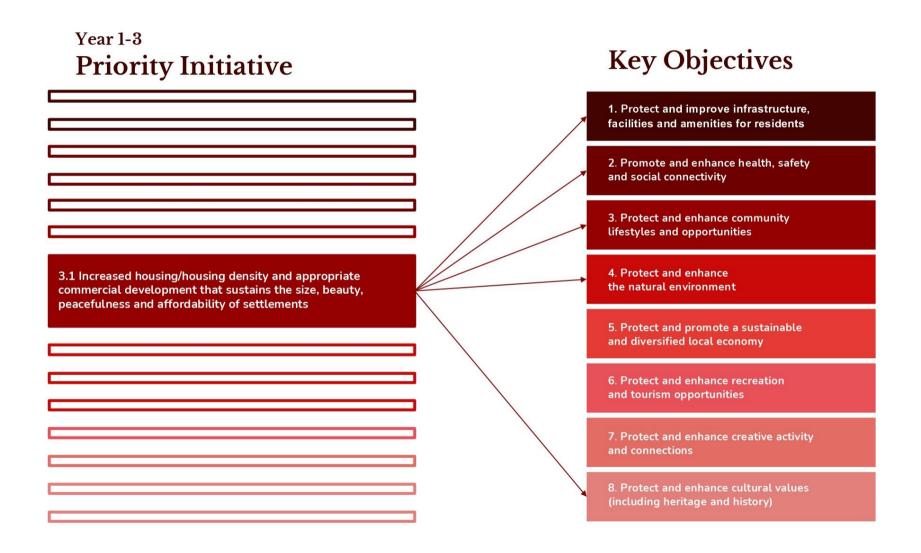
Celebrate and maintain safe, caring communities, including local resilience to disasters (preparation, response, repair, recovery).



Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
CDEM planning especially for flooding and AF8	<ul> <li>Planning to better mitigate damage from flooding and to prepare for AF8, including better coordination between TDC and ECAN.</li> <li>Engagement with key locals (individuals, groups, organisations) to know and share where key community resources are and how to access these in an emergency.</li> <li>Agreement for how critical infrastructure will be developed and maintained e.g. roads, community hubs.</li> </ul>	<ul> <li>Clear plans and actions to mitigate flooding.</li> <li>Plans to prepare for AF8.</li> <li>Agreed actions to develop improved both household- and community-level disaster preparedness.</li> <li>Share programme of works for infrastructure development and maintenance.</li> </ul>	<ul> <li>Improved coordination between key organisations and agencies, and between individuals and households.</li> <li>Establishment of critical CDEM skills, infrastructure and resources at the local level across the district.</li> </ul>
Roles of GCB	Lead, advocate, support		
Key stakeholders	Local groups, TDC, ECAN, CDEM (Canterbo	ury), NEMA	

# **Priority Initiative 3.1.**

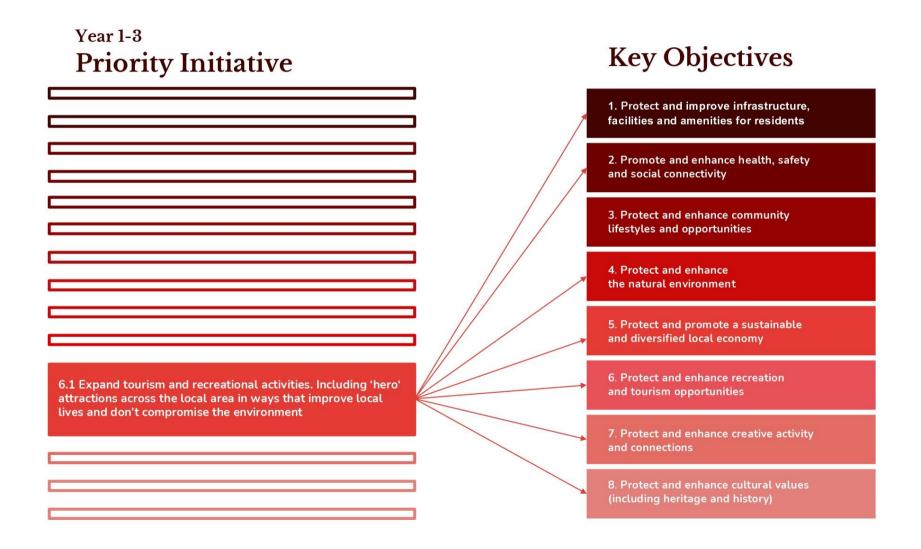
Increased housing/housing density and appropriate commercial development that sustains the size, beauty, peacefulness and affordability of settlements.



Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
A plan to develop the river side of Geraldine's main street	<ul> <li>Better communication/consultation with Council re clarity on what is already planned and possible in the local area.</li> <li>Background research and an interactive spatial planning process where locals get to "input not only feedback".</li> </ul>	<ul> <li>A plan to develop the river side of Geraldine's main street</li> </ul>	Submissions to the District Planning process
Roles of GCB	Lead, contribute, advocate, support		
Key stakeholders	TDC, G.nz		

# **Priority Initiative 6.1.**

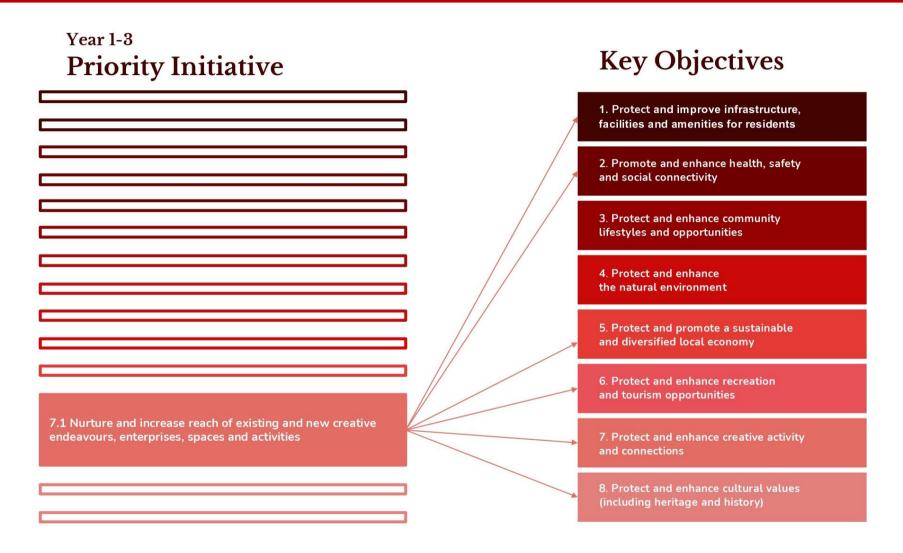
Expand tourism and recreational activities, including 'signature attractions' in ways that improve local lives and don't compromise the environment.



Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals
Collectively develop a succinct tourism vision/plan that fosters slower tourism, with 'signature attractions' and agreed collective communications	<ul> <li>Convene tourism group to develop a collective vision and plan.</li> <li>Develop better signage and accessibility.</li> <li>Undertake feasibility studies for provision for freedom camping, dual use MTB and walking tracks in Peel Forest and allowing leashed dogs on some tracks.</li> <li>Develop collective communications approaches and collateral.</li> </ul>	<ul> <li>Production of a tourism plan and agreed actions including communications.</li> <li>Installation of better signage.</li> <li>Use of feasibility studies to underpin investment that can improve the tourism experience for both visitors and locals.</li> </ul>	<ul> <li>More tourists who stay longer, do more and sing the district's praises.</li> <li>A cohesive approach to tourism that is supported by locals and Venture Timaru.</li> <li>Recognised 'signature attractions'.</li> <li>Effective collective communications.</li> </ul>
Roles of GCB	Lead, contribute, facilitate, advocate, support		
Key stakeholders	TDC, Venture Timaru, G.nz		

# **Priority Initiative 7.1.**

Nurture and expand the reach of existing and new creative endeavours, enterprises, spaces and activities.



Priority Projects	Year 1 actions	Year 1 milestones/measures	Year 3 Goals	
Development of an 'arts and community hub'	<ul> <li>A process to clarify and agree immediate and longer term priorities for the arts.</li> <li>Explore existing examples e.g. Twizel Events Centre as well as local desires and needs including physical space for the arts, mutually beneficial co-location, collective promotion and communications that further the reach of the arts.</li> <li>Consider re-establishing the events coordinator role.</li> </ul>	<ul> <li>A firm plan for the arts and community in terms of space, operations and events as well as roles and responsibilities to make these things happen, including resourcing.</li> <li>Great communications throughout the process.</li> </ul>	<ul> <li>A permanent space for the arts and community activities.</li> <li>Various positions to support this to happen are in place e.g. events coordinator, management of planning/upgrading processes.</li> </ul>	
Roles of GCB	Facilitate, advocate, support			
Key stakeholders	Arts community, Mana Whenua, TDC, G.nz, DIA, CreativeNZ, Philanthropists			
Develop arts events e.g. Arts and Heritage trail	Development of arts events such as an Arts and Food heritage trail in combination with local galleries, studios, local produce (e.g. discounts offered to ticket holders).	Trial it! And make it better next year.	<ul> <li>At least one regular (might be annual) arts event has happened and is in the process of embedding into the local culture.</li> </ul>	
Roles of GCB	Support			
Key stakeholders	Arts community, Mana Whenua, TDC, G.nz, Venture Timaru			

# APPENDIX ONE: Alignment with Long Term Plan, Destination Management Plan and Economic Strategy.

Priority Initiative 1.1: Maintain and upgrade infrastructure (especially water, waste, broadband), facilities and amenities including in smaller settlements and rural areas.

- → Helps deliver on Strategic Framework Key Objectives 1, 2, 3, 6, 7, 8
- → Links to LTP Community Wellbeing Outcomes: Connected Citizens:
- 1, 3, 4, 5; Enhanced Lifestyle 1, 2, 3, 4, 5; Sustainable Environment 1, 2, 3, 4; Diverse Economy 1, 2, 3, 4; Resilient Infrastructure 1, 2, 3, 4.
- → Links to Destination Management Plan Strategic Objectives: 2, 3, 5
- → Links to Economic Development Strategy Objectives: 1, 3

# Priority Initiative 1.2: Support and contribute to community-driven projects that offer benefits to the wider community.

- → Helps deliver on Strategic Framework Key Objectives: 1, 2, 4, 5, 6, 7, 8
- → Links to LTP Community Wellbeing Outcome: Connected Citizens: 1, 2, 3, 4, 5; Enhanced Lifestyle 1, 2, 3, 4, 5; Sustainable Environment 1, 2, 3, 4, 5; Diverse Economy 1, 2, 3; Resilient Infrastructure 1, 2, 3, 4.
- → Links to Destination Management Plan Strategic Objectives: 2, 4, 5
- → Links to Economic Development Strategy Objectives: 1, 4

# Priority Initiative 2.1: Complete the new community medical centre.

- → Helps deliver on Strategic Framework Key Objectives 1, 2, 3, 8
- → Links to LTP Community Wellbeing Outcome: Connected Citizens: 4, 5; Enhanced Lifestyle 3, 4, 5; Diverse Economy 1, 2, 5; Resilient Infrastructure 1, 2, 3, 4
- → Links to Economic Development Strategy Objectives: 2, 3 4

# Priority Initiative 2.2: A variety of regular and accessible social activities and events that locals are actively engaged in, including as volunteers.

- → Helps deliver on Strategic Framework Key Objectives 1, 2, 6, 7, 8.
- → Links to LTP Community Wellbeing Outcome: Connected Citizens: 1,
- 2, 3, 4, 5; Enhanced Lifestyle 1, 2, 3, 4, 5; Sustainable Environment 1, 2; 3,
- 4, 5; Diverse Economy 1, 2, 3, 4; Resilient Infrastructure 1, 2, 3, 4
- → Links to Destination Management Plan Strategic Objectives: 2, 4, 5
- Links to Economic Development Strategy Objectives: 3, 4

# Priority Initiative 2.3: Public spaces, including roads and tracks for walking and non-motorised transport, are provided to a high standard, accessible, safe and secure.

- Helps deliver on Strategic Framework Key Objectives 1, 2, 3, 4, 6, 7, 8
- Links to LTP Community Wellbeing Outcome: Connected Citizens: 1, 3,
- 4, 5; Enhanced Lifestyle 1, 2, 3, 4, 5; Sustainable Environment 1, 2, 3, 4; Diverse Economy 1, 2; Resilient Infrastructure 1, 2, 3, 4
- Links to Destination Management Plan Strategic Objectives: 2, 3, 4
- Links to Economic Development Strategy Objectives: 1, 3, 4

# Priority Initiative 2.4: Celebrate and maintain safe, caring communities, including local resilience to disasters (preparation, response, repair, recovery).

- Helps deliver on Strategic Framework Key Objectives 1, 2, 3, 4, 5, 7, 8
- Links to LTP Community Wellbeing Outcome: Connected Citizens: 1, 2,
- 3, 4, 5; Enhanced Lifestyle 1, 2, 3, 4, 5; Sustainable Environment: 1, Diverse Economy 1, ; Resilient Infrastructure 1, 2, 3, 4
- Links to Destination Management Plan Strategic Objectives: 5
- Links to Economic Development Strategy Objectives: 3, 4

# Priority Initiative 3.1: Increased housing/housing density and appropriate commercial development that sustains the size, beauty, peacefulness and affordability of settlements.

- Helps deliver on Strategic Framework Key Objectives 1, 2, 3, 4, 8
- Links to LTP Community Wellbeing Outcome: Connected

Citizens: 1, 3, 4, 5; Enhanced Lifestyle 1, 2, 3, 4, 5; Sustainable Environment: 1, 2, 3, 4, 5; Diverse Economy 1, 2, 3, 4; Resilient Infrastructure 1, 2, 3, 4

Links to Economic Development Strategy Objectives: 1, 3, 4

# Priority Initiative 6.1: Expand tourism and recreational activities, including 'signature attractions' in ways that improve local lives and don't compromise the environment.

- Helps deliver on Strategic Framework Key Objectives 1, 2, 4, 6, 7, 8
- Links to LTP Community Wellbeing Outcome: Connected Citizens: 1, 2, 3, 4, 5; Enhanced Lifestyle 1, 2, 3, 4; Sustainable Environment: 1, 2, 3, 4, 5; Diverse Economy 1, 2, 3, 4; Resilient Infrastructure 1, 2, 3, 4
- Links to Destination Management Plan Strategic Objectives: 1, 2, 3, 4, 5
- Links to Economic Development Strategy Objectives: 1, 3, 4

# Priority Initiative 7.1: Nurture and expand the reach of existing and new creative endeavours, enterprises, spaces and activities.

- Helps deliver on Strategic Framework Key Objectives 1, 2, 5, 6, 7, 8
- Links to LTP Community Wellbeing Outcome: Connected Citizens: 1, 2, 3, 4, 5; Enhanced Lifestyle 2, 3, 4; Diverse Economy 1, 2, 3, 4; Resilient Infrastructure 1, 2, 3, 4
- Links to Destination Management Plan Strategic Objectives: 1, 2, 3, 4, 5
- Links to Economic Development Strategy Objectives: 1, 3,

# **APPENDIX TWO: Strategic Objectives of Key Partners**

## Long Term Plan 2021-31 Community Wellbeing Outcomes

### **Connected Citizens**

### **GOALS:**

- Connected Citizens embrace social connection and learning through sharing stories and ideas, and civic engagement.
- This Community Wellbeing
   Outcome seeks to actively support
   the contribution of citizens in
   activities that foster inclusion,
   agency and democracy.

- 1. Open to Ideas: We will actively support the contribution of citizens in activities to foster inclusion and democracy.
- 2. Sharing Stories: We will support the growth of local identity, and community pride through sharing stories, learning and documenting local history.
- **3.** Enabling Community: We will enable community ownership of projects, by supporting community groups and initiatives.
- **4.** Foster Iwi Relationships: We will develop collaborative relationships with papatipu runanga.
- **5.** Advocacy and Leadership: We will advocate and encourage citizens to contribute ideas and perspectives in an easily accessible way.

## **Enhanced Lifestyle**

### **GOALS:**

- Enhanced Lifestyle focuses on providing a healthy community environment, that enables affordable access to the range of facilities, opportunities and resources we need to thrive.
- This Community Wellbeing Outcome seeks to enhance lifestyle and strengthen equity within our community.

- 1. Accessible and Active: We will enable an active lifestyle for everyone across the accessibility spectrum.
- 2. Shared Spaces: We will develop and maintain shared spaces that support community activity, diversity and foster pride.
- **3.** Facilities and Services: We will provide future proofed services and facilities to enhance the community.
- **4.** Affordability: We will strive to ensure affordability and equitability are at the heart of our planning.
- **5.** Health and Wellness: We will create opportunities for all citizens to live within a safe, healthy community, where wellness needs are embraced.

### Sustainable Environment

### **GOALS:**

- At the heart of our sustainable environment is the practice of kaitiakitanga. It is our role to be guardians of our natural environment.
- This Community Wellbeing Outcome seeks to encourage the regeneration of our environment and foster a culture of sustainability.

- 1. Kaitiakitanga: We will foster a strong connection between our people and the environment.
- 2. Low Carbon and Energy: We will promote and support low-carbon, low energy practices.
- **3.** Minimise Waste: We will lead and promote waste minimisation.
- **4.** Clean Environment: We will prioritise sustainable land and water use to help regenerate our environment.
- **5.** Encourage Biodiversity: We will support practices, partnerships and policies to protect and regenerate our native flora and fauna.

## **Diverse Economy**

### **GOALS:**

- Enabling the conditions for a diverse and prosperous economy that creates local, national and international opportunity for a thriving community.
- This Community Wellbeing Outcome seeks to build on our unique local strengths to create prosperity now and for future generations.

- 1. Sustainable growth: We will support sustainable growth in the right place.
- 2. New and Niche: We will encourage innovation and new opportunities to further diversify our economy.
- **3.** Leverage Local Strength: We will leverage local strengths to retain and grow local talent.
- **4.** Thriving Business: We will create opportunities for local businesses to thrive through networks & support.

### **Resilient Infrastructure**

### **GOALS:**

- Investing in the future through wellconceived and planned projects that support the growth and wellbeing of the community and the environment.
- This Community Wellbeing Outcome considers the critical transitions we are facing creating a sustainable platform for future generations.

- 1. Invest for Future: We will invest in high quality infrastructure to meet the needs of our community.
- **2.** Apply Good Practice: We will use quality data and good practice to enable high quality infrastructure decision-making.
- **3.** Responsive Planning: We will prioritise resilience in our planning for future infrastructure.
- **4.** Engage with People: Council will engage with our community to develop solutions to future infrastructure challenges.

## Destination Management Plan Strategic Objectives:

- 1. Increase the awareness and visibility of the Timaru District as a destination.
- 2. Develop and extend the Timaru District's attractions and experiences for visitors and residents.
- **3.** Maximise the opportunities and potential of the Timaru District's hero experiences.
- **4.** Grow the district's portfolio of events to attract visitors, extend length of stay and support vibrancy for residents.
- **5.** Attract investment into the infrastructure required to ensure that the Timaru District thrives as a destination.

# Economic Strategy Objectives:

- 1. A strong sustainable economy growing each year by 3.5%.
- 2. Creation of greater than 300 high quality jobs per year in areas of agriculture, manufacturing, transport, food technology and service industries such as medical and education that positively anchor workers and their families.
- Collaboration across all sectors in Timaru
   District demonstrating new ways of working together, new ideas to pursue, and potential for cost-sharing of solutions.
- **4.** A measurable positive shift in public perception regarding living in Timaru District (or surrounds).