AGENDA

Strategic Planning Committee Meeting
Tuesday, 8 September 2026

Date	**Tuesday, 8 September 2026**
Time	**2:00 pm**
Location	**Council Chambers Timaru District Council King George Place Timaru**
File Reference	**1871601**

Timaru District Council

Notice is hereby given that a meeting of the Strategic Planning Committee will be held in the Council Chambers, Timaru District Council, King George Place, Timaru, on Tuesday 8 September 2026, at 2:00 pm.

Strategic Planning Committee Members

Clrs Michelle Pye, Stacey Scott, Graeme Wilson, Philip Harper, Stu Piddington and Mayor Nigel Bowen

Quorum – no less than 3 members

Local Authorities (Members' Interests) Act 1968

Committee members are reminded that if you have a pecuniary interest in any item on the agenda, then you must declare this interest and refrain from discussing or voting on this item, and are advised to withdraw from the meeting table.

Nigel Trainor
Chief Executive

Order Of Business

1 Apologies

2 Identification of Items of Urgent Business

3 Identification of Matters of a Minor Nature

4 Declaration of Conflicts of Interest

5 Confirmation of Minutes

5.1 Minutes of the Strategic Planning Committee Meeting held on 11 August 2026

Author: **Jessica Kavanaugh, Democracy Services Lead**

Recommendation

That the Minutes of the Strategic Planning Committee Meeting held on 11 August 2026 be confirmed as a true and correct record of that meeting and that the Chairperson's electronic signature be attached.

Attachments

1. **Minutes of the Strategic Planning Committee Meeting held on 11 August 2026**

MINUTES

Strategic Planning Committee Meeting

Tuesday, 11 August 2026

Ref: 1871601

Minutes of Timaru District Council
Strategic Planning Committee Meeting
Held in the Council Chambers, Timaru District Council, King George Place, Timaru
on Tuesday, 11 August 2026 at 2:00 pm

Present: Clrs Michelle Pye (Chairperson), Stacey Scott, Graeme Wilson, Philip Harper, Stu Piddington and Mayor Nigel Bowen (via teams)

In Attendance: **Councillors: Chris Thomas**

Officers: Nigel Trainor (Chief Executive), Paul Cooper (General Manager Regulatory, Development and Growth), Stephen Doran (General Manager Corporate), Mike Wrigley (General Manager Recreation Facilities), Andrea Rankin (Chief Financial Officer), Aaron Hakkaart (Planning Manager), Tyler Zandrack (Senior Management Accountant), Steph Forde (Corporate and Strategic Planner), Rosie Oliver (Programme Office Lead), Alana Hobbs (Executive Support Coordinator), Maddison Gourlay (Marketing & Communications Advisor), Jessica Kavanaugh (Democracy Services Lead)

Public: Nigel Davenport (Chief Executive, Venture Timaru)

1 Apologies

That the apologies of Temuka Community Board Member Nicola Nimo, Pleasant Point Community Board Member Cale Toomey and Geraldine Community Board Member Jan Finlayson be acknowledged.

2 Identification of Items of Urgent Business

No items of urgent business were received.

3 Identification of Matters of a Minor Nature

No matters of a minor nature were raised.

4 Declaration of Conflicts of Interest

No conflicts of interest were declared.

5 Confirmation of Minutes

5.1 Minutes of the Strategic Planning Committee Meeting held on 9 June 2026

Resolution 2026/21

Moved: Clr Graeme Wilson
Seconded: Clr Stacey Scott

That the Minutes of the Strategic Planning Committee Meeting held on 9 June 2026 be confirmed as a true and correct record of that meeting and that the Chairperson's electronic signature be attached.

Carried

6 Reports

6.1 Actions Register Update

The Chairperson spoke to the report to provide the Strategic Planning Committee with an update on the status of the action requests raised by Councillors at previous Committee meetings.

It is confirmed that the capital delivery and project timing analysis will be presented at the September Strategic Planning Committee.

Resolution 2026/22

Moved: Clr Stu Piddington
Seconded: Clr Stacey Scott

That the Strategic Planning Committee receives and notes the updates to the Actions Register.

Carried

6.2 South Canterbury's contribution to the NZ Economy

The Chief Executive, Venture Timaru, spoke to the report to present to the Strategic Planning Committee the report "The Contribution of South Canterbury's Primary Industries and Energy to New Zealand", prepared by Benje Patterson (People & Places) on behalf of Timaru District Council and Venture Timaru in May 2026.

It is confirmed this is a living document and will be updated regularly as the evidence base and advocacy priorities evolve.

Discussion included utilising the information and getting the evidence to the right people; it is confirmed this has already been sent to Hon James Meager and Miles Anderson and has their support. The importance of making sure this information is heard through a structured programme. The ability to measure the results was noted. There was discussion on where the sections will be on how South Canterbury can grow over the next 20 years. It was highlighted that the key economic enablers are infrastructure, water, power and people and advocating for these.

It was noted that this report has been done previously and did not achieve measurable outcomes. The investment from central government funding in other areas of Canterbury versus South Canterbury and advocacy for rural and provincial areas.

It was noted the report highlights the increase in export earnings; it was requested to include whether this was due to a production increase or a dollar value increase. The ability to measure the entire supply chain that helps earn the export dollar.

The ability for the report to evolve to include other districts and incorporate further data. Further discussion included an election manifesto to sit alongside this report. The ability for a subregional deal if the headstart proposal is accepted.

Resolution 2026/23

Moved: Clr Michelle Pye
Seconded: Clr Philip Harper

That the Strategic Planning Committee:

1. receives the Benje Patterson report: "The Contribution of South Canterbury's Primary Industry and Energy to New Zealand" (May 2026);
2. notes that the report's findings will be integrated into demand analysis used to inform roading asset management planning, prioritisation and investment decisions.

Carried

6.3 Long Term Plan 2027-37 - Significant Forecasting Assumptions Update

The General Manager Corporate spoke to the report to provide the Strategic Planning Committee with an update on the development of the Significant Forecasting Assumptions (SFA) for the Long Term Plan 2027-37 (LTP), and to seek feedback from the Committee on the draft assumptions detailed in Attachment 1.

The Strategic Planning Committee spoke to the forecasting assumptions below;

Staffing Levels and Accommodation

This is a forecast which will be revised; at the basic level, does the Timaru District Council have enough seats for staff and desks for computers.

Climate Change

The inclusion of Environment Canterbury's activities, encompassing forestry investments and ETS scheme, native forests and farming, including risks and divestment or retaining forestry.

It was confirmed this assumption was based on the mitigation of council services and the effects of climate change on Timaru District Council services.

Council Political Structure

This assumption requires updating to reflect the upcoming amalgamation.

Levels of Service

Discussion was had on the wording of productivity improvements becoming increasingly limited. The discussion on the current Levels of Service and input costs, opportunities if the headstart proposal is not accepted.

It is requested to add the constrained income environment due to rates capping.

The activity management plans were discussed, including understanding the costs of the change of the level of service.

Forecast Capital Costs

Discussion was had on the wording of renewals focused rather than enhancement driven and adding with enhancement or major new capital investment subject to affordability, demonstrated need and council prioritised.

Further discussion included spatial planning and potential investment into development.

Clarification was sought on the difference between 2.6 strategic and significant assets and forecast capital costs

Strategic and Significant Assets

It was requested to identify the items in the assumptions rather than only referring to the policy.

Capital Delivery

It is requested that this assumption come back to the committee once the action from the action register is complete.

Population Growth

It was confirmed that Rationale is working on finding a different source to be more ground truth.

Household Change

Reflecting the current make-up of the households in the district, including the elderly population.

Economic, Industry and Employment Growth

The investment process industries are making within their current footprint, to be reflected in the assumption.

Resource Consents

It was requested to include consents that are due to expire in the Long Term Plan.

Rating Base: Growth projections programme report

It was requested to check this assumption against the household growth

Landfill Aftercare (including closed landfills)

There was a request to include the closed landfills in a report for Council; it was confirmed this should be covered in the Waste Minimisation Activity Management Plan. The Peel Forest closed landfill was the most high-risk.

Emissions Trading Scheme

The clarity of the inclusion of forestry in this section.

Further discussions were had on carbon credits.

Non-Current Asset Revaluation

It is confirmed in the draft financial modelling provided to the councillors that it included the revaluation in 2027/28, and therefore increases the depreciation in 2028/29. It is confirmed this should form part of the Property Activity Management Plan.

Disruptive Technology

It was confirmed this was written with cyber security at the forefront. It is confirmed an opportunity statement is still to be completed for this assumption, including the opportunities AI might deliver.

Resolution 2026/24

Moved: Clr Stacey Scott
Seconded: Clr Graeme Wilson

That the Strategic Planning Committee:

1. Receive the Long Term Plan 2027-37 – Significant Forecasting Assumptions Update report; and
2. Discuss and provide feedback to officers on the Significant Forecasting Assumptions Working Draft as detailed in Attachment 1.

Carried

6.4 Long Term Plan 2027-37 - Draft Activity Management Plans

The General Manager Corporate spoke to the report to provide the Strategic Planning Committee with an opportunity to discuss and give feedback to officers on their draft Activity Management Plans.

The difference between the activity management and asset management plans was clarified, and the sequencing of receiving the information.

Discussion included the level of detailed information in the activity management plans, the importance of highlighting the functions, what is required and what is a nice to do. The inclusion of what the Timaru District Council should keep doing, what the Timaru District Council should start doing and what the Timaru District Council should stop doing.

The performance management levels were discussed for the draft Airport Activity Management Plan. There was further discussion on Airways indicating the exit of ownership of airfield power and lighting assets at airports, terminal and pavement enlargement, depreciation increase, the expiry of the CAA accreditation in 2030 and use of the New Projects or Programmes Investment Summary.

The strategic alignment chart was explained. There was also clarification sought on the global uncertainties and climate change affecting the airport and the number of private plane landings and take-offs.

At 3:20 pm, Clr Stu Piddington left the meeting.

At 3:22 pm, Clr Stu Piddington returned to the meeting.

Further discussion was had on the recreation facilities activity management plan; the assumption of maintaining the current levels of service and increasing rate revenue, future performance targets, community-run summer pools reducing the ratepayer subsidy, clarification was sought on the asset management, and if all the identified renewals and maintenance planned are reflected in the Long Term Plan capital budgets. It was also clarified why there was no capital investment for the stadium for the 10 years.

Resolution 2026/25

Moved: Clr Michelle Pye
Seconded: Clr Stu Piddington

That the Strategic Planning Committee:

1. Receive the *Long Term Plan 2027-37 – Activity Management Plan Update* report; and
2. Discuss and provide feedback to officers on the structure and content of the draft Activity Management Plans being presented at the meeting.

Carried

Attachments

1 DRAFT Activity Management Plan - LTP 2027-37 - Timaru Airport - 17.07.2026

2 DRAFT Activity Management Plan – LTP 2027-37 – Recreation Facilities – 06 07 2026

6.5 Long Term Plan 2027-37 Draft Financial Modelling

The Chief Financial Officer and Senior Management Accountant spoke to the report to present the initial draft financial forecasts for the Long Term Plan 2027-37 and provide the Strategic Planning Committee with an overview of the current financial modelling assumptions and preliminary outcomes.

It was noted there is an assumption in the figures that there will be a shared service arrangement for the water organisation, which is factored into years one, two and three.

Discussion was held on stranded overheads and the current work being undertaken to better understand what they will be.

It was advised that the roading revaluation occurs every three years; the Theatre Royal, Museum and Stadium have been included, and the additional depreciation in year two due to the revaluation.

It was confirmed the numbers were based on the existing Long Term Plan, with assumptions added, with Drainage and Water removed. It was confirmed increasing Levels of Service are typically loan funded, and depreciation collected is for renewals. It was highlighted the importance of repaying debt with the reserves, and reborrowing when the capital expenditure is more than the depreciation.

There was a detailed discussion on the starting figure for rates. It was confirmed that vested assets have been removed. It was confirmed the budget will start to be built by the evidence coming from the activity management plans over the coming months, along with testing the fees and charges against the cost recovery in the funding policy.

It was noted the amount of work to be done in the activity management plans.

Resolution 2026/26

Moved: Clr Michelle Pye
Seconded: Clr Stacey Scott

That the Strategic Planning Committee receives and notes the Long Term Plan 2027-37 Draft Financial Modelling report.

Carried

Attachments

1 10 Year forecast high level financial 11 August 2026

At 3.54 pm, the meeting was adjourned.
At 4.05 pm, the meeting reconvened.

At 4.05 pm, Clr Philip Harper was not present when the meeting resumed.

6.6 Treasury Management and Rates Policies Review

The Chief Financial Officer spoke to the report to facilitate a discussion about the suitability of the current Rates Policy and Treasury Management Policy and identify potential amendments to be incorporated into the revised policy.

It was advised that while Bancorp reviewed their section, they questioned whether a clause needs to be added on breach and exception management. It was confirmed to add this under 21.17 of the Treasury Management Policy.

It was requested to add a workplan to this committee, which is to include an annual report on the investments and how they are reporting. It was confirmed that the names of the committees referenced in the policy will be amended.

Further discussion was had on the remission on rates for low-value properties; it was confirmed this needs to be reviewed, with further information brought back to the councillors on how many properties there are in this category and how many times the rates remission has been applied.

Rates remission on development land was discussed; it was requested to bring further information on this remission.

There was discussion on the current bills going through the central government process, and if there is a need to review the policies once they become acts. Including the Natural Environment Bill.

Further clarification was sought on the remittance of school sewage rates, the interaction with remissions on water charges and how they will interact with the new water Council Controlled Organisation (CCO). A review of this policy after the rates and revenue review is complete. The ability for rates postponement and the impact of the rates assistance scheme.

At 4.21 pm, Clr Graeme Wilson left the meeting.

The enforcement of rates was discussed.

At 4.23 pm, Clr Graeme Wilson returned to the meeting.

It was confirmed there is a workshop with the Council in September 2026 to review the policy.

Resolution 2026/27

Moved: Clr Graeme Wilson
Seconded: Clr Stacey Scott

That the Strategic Planning Committee:

1. Receive a verbal update from officers about the Rates Policy and Treasury Management Policy reviews; and
2. Provide officers with feedback about the current policy to inform the review.

Carried

7 Consideration of Urgent Business Items

No items of urgent business were received.

8 Consideration of Minor Nature Matters

No matters of a minor nature were raised.

9 Exclusion of the Public

Resolution 2026/28

Moved: Clr Stacey Scott
Seconded: Clr Michelle Pye

That the public be excluded at 4.27pm from the following parts of the proceedings of this meeting, namely,—

10.1 Resolution to Include Supplementary Report - Long Term Plan 2027-37 Activity Review Direction

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Plain English Reason
10.1 - Resolution to Include Supplementary Report - Long Term Plan 2027-37 Activity Review Direction	s7(2)(a) - The withholding of the information is necessary to protect the privacy of natural persons, including that of deceased natural persons s7(2)(h) - The withholding of the information is necessary to enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities	To protect a person's privacy, including the privacy of deceased persons To enable Council to carry out commercial activities

Carried

Note
Section 48(4) of the Local Government Official Information and Meetings Act 1987 provides as follows:

- "(4)Every resolution to exclude the public shall be put at a time when the meeting is open to the public, and the text of that resolution (or copies thereof)—
    - (a)shall be available to any member of the public who is present; and

- (b)shall form part of the minutes of the local authority.”

10 Public Excluded Reports

10.1 Resolution to Include Supplementary Report - Long Term Plan 2027-37 Activity Review Direction

11 Readmittance of the Public

Resolution 2026/29

Moved: Clr Michelle Pye
Seconded: Clr Graeme Wilson

That the meeting moves out of Closed Meeting into Open Meeting at 5.50pm.

Carried

The meeting closed at 5.51pm.

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Clr Michelle Pye

Chairperson

6 Reports

6.1 Actions Register Update

Author: **Jessica Kavanaugh, Democracy Services Lead**

Authoriser: **Stephen Doran, Acting Chief Executive**

Recommendation

That the Strategic Planning Committee receives and notes the updates to the Actions Register.

Purpose of Report

1 The purpose of this report is to provide the Strategic Planning Committee with an update on the status of the action requests raised by Councillors at previous Committee meetings.

Assessment of Significance

2 This matter is assessed to be of low significance under the Council's Significance and Engagement Policy as there is no impact on the service provision, no decision to transfer ownership or control of a strategic asset to or from Council, and no deviation from the Long Term Plan.

Discussion

3 The actions register is a record of actions requested by Councillors. It includes a status and comments section to update the Strategic Planning Committee on the progress of each item.

4 There is currently one item on the actions register.

5 No items are marked as ongoing.

6 One item is marked as completed, and is proposed to be marked as removed at the next meeting.

7 No items are marked as removed and will be taken off the list at the next meeting.

Attachments

1. **Strategic Planning Committee Actions Required** ⇩

Information Requested from Councillors (Strategic Planning Committee)

Key = Completed, for removal = 60+ Days = 90+ Days = Removed

Information Requested	Capital Delivery and Project Timing Analysis				
Date Raised:	09 June 2026			**Status:**	Complete
Issue Owner:	Chief Financial Officer	**Due Date:**		**Completed Date:**	01.09.2026

Background: The need for analysis on the delivery percentage was raised. It was requested that further analysis of capital delivery and project timing be brought back to the Committee.

August 2026 Update: Work has started, this can be expected at the September meeting.

September 2026 Update: A report has been prepared and is on the agenda for this meeting. This action is complete and can now be closed.

#1808483

6.2 Venture Timaru 12-Month Report to 30 June 2026

Author: **Jessica Kavanaugh, Democracy Services Lead**

Authoriser: **Stephen Doran, General Manager Corporate**

Recommendation

That the Strategic Planning Committee receives and notes the Venture Timaru Twelve-Month Report to 30 June 2026.

Purpose of Report

1 To present to the Strategic Planning Committee, for information and as a requirement of the Statement of Intent (SoI), the quarterly performance report of Venture Timaru (VT) for the period 01 July 2025 to 30 June 2026.

Assessment of Significance

2 This matter is assessed to be of low significance under the Council's Significance and Engagement Policy. This is a regular report to the Council on the progress of Venture Timaru against its Statement of Intent (SoI) which is considered by Council annually.

Discussion

3 Venture Timaru's quarterly report for the period 01 July 2025 to 30 June 2026 is attached. This update is provided to Council as a requirement of Venture Timaru's Statement of Intent (SoI) with Council and provided on a quarterly basis.

4 The financial statements and progress on the non-financial monitoring indicators to 30 June 2026 are also outlined in the attached report.

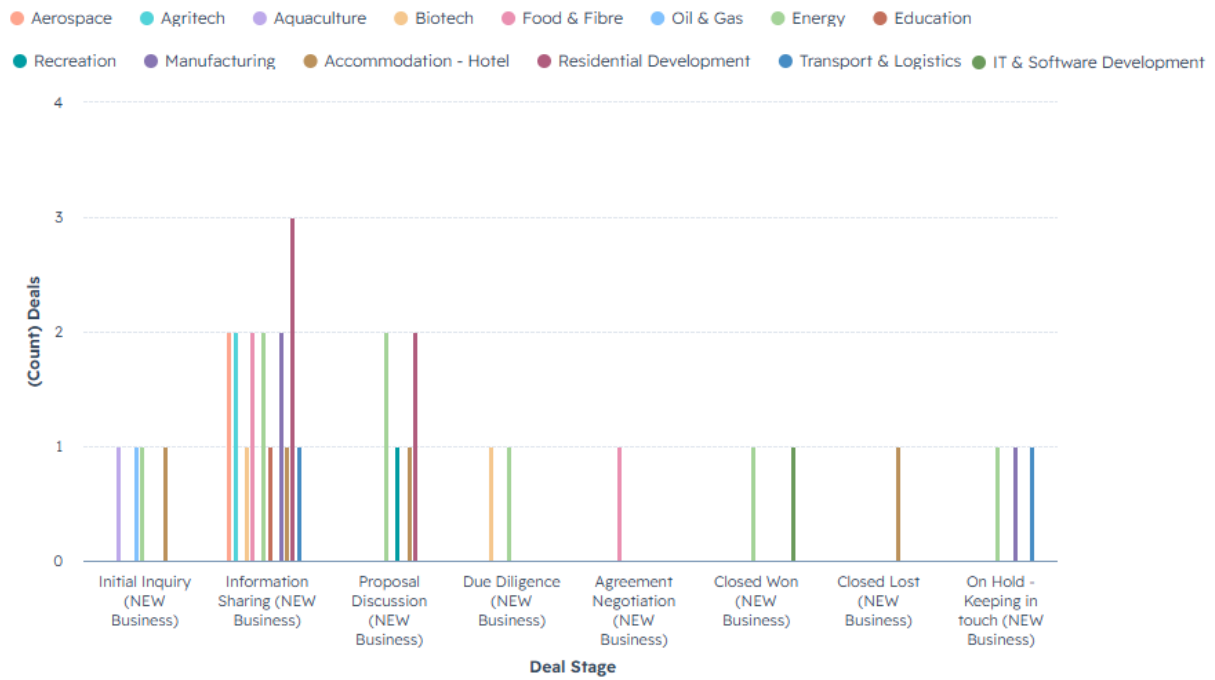
5 The Chief Executive of Venture Timaru will be present to speak to the report.

Attachments

1. **Venture Timaru 30 June 2026 Report** ⇩
2. **Venture Timaru DRAFT Financials year end 30 June 2026** ⇩

Venture Timaru Year to date report to 30 June 2026

PILLAR ONE: BUSINESS ATTRACTION – attract and assist new business to the District	
Activity	Make Timaru your Business (MTYB) Campaign continues refer HERE • 239 new business and referral source engagements made • 210+ separate local business and industry engaged with as advocates for Make Timaru your Business • 15 x Make Timaru your Business print media placements • 2 deals won (SME's – Renewable Energy and Software Development) • Economic Development website refreshed going live late July to amplify & support business attraction activities. • 32 current NEW BUSINESS opportunities being progressed (a further 6 new deals this recent quarter) - of which 14 as a direct result of MTYB campaign (9 introduced via referral network and 5 direct) • New CRM in place – tracking of all new business deals, stage reached and details etc… (see below) This graph shows the stage each of the 32 active new business opportunities are at - sorted by sector.



<table>
<tr><td rowspan="1">Outcomes/Value Added</td><td colspan="2">June quarter saw:

- <u>Energy Opportunities</u> – Invest NZ released a Data Infrastructure Investment paper early July which is to be used to seek interest and attract global developers and investors into NZ’s renewable energy sector. VT has been in direct engagement with InvestNZ over the past 12 months during which time a variety of parties have been introduced to us. It is largely through this engagement and work that within the aforementioned paper it states very prominently that South Canterbury is one of only six locations nationally identified by Invest New Zealand as an 'Advantaged Zone' for data centre deployment, based on time-to-power, Transpower high voltage access and backhaul fibre connectivity.
    - Our South Canterbury Renewable Energy Investment Prospectus, nearing completion, will sit right alongside InvestNZ’s aforementioned paper as they seek global interest and investment in this burgeoning sector. Our prospectus will highlight the unique and attractive characteristics of our central south island location.

- <u>6 x new opportunities</u> engaged with and being progressed across meat and food processing, construction, accommodation and energy production sectors.

  - <u>Meat and Food Processing</u> – semi-established business located elsewhere looking to elevate production - introduction made to local facility operator.

  - <u>Construction</u> – MTYB sourced international entity interested in Timaru as a Sth Island Distribution Hub for their products. Intro’s made to Primeport/TDHL/TDC – targeting pilot late 2026/early 2027. Opportunity to establish a consenting relationship with TDC’s Building Consent Unit with an MOU currently being progressed.

  - <u>Accommodation</u> – well established provider interested in expansion into Timaru – introductions made and visit scheduled 13 August.

  - <u>Energy Production</u> – seeking interest from North Island green energy producer on plans and timing for Sth Island expansion positioning Timaru/South Canterbury as ideal initial location.

- <u>Aerospace</u>
    - Post intro by VT, local precision engineer has manufactured a component for CHCH aerospace company that will be heading to the international space station in 2027.
    - South Canterbury Aerospace Asset and Capability Prospectus completed
    - VT actively encouraging local business to join us in attending the NZ Aerospace Summit 1-2 October .

- <u>Oil & Gas</u> - CBX Energy Ltd application to prospect the Wherry Prospect off our East Coast is being progressed. VT keeping abreast of developments.

- A variety of introductions to these new opportunities have been made locally across: Council, Runanga, landowners, environmental, trades, developers, port, TDHL, industry etc… facilitating a team approach to progressing and securing these new business opportunities</td></tr>
<tr><td rowspan="2">Key Performance Indicators</td><td>Engage with a minimum of 10 new businesses or referral sources per month</td><td>MET</td></tr>
<tr><td>Maintain a database of active new business opportunities and referral sources – actions taken and to be taken</td><td>MET</td></tr>
</table>

PILLAR TWO: BUSINESS DEVELOPMENT – support existing business to innovate and grow	

Activity	Engagement Summary
	- **371 engagements** with existing business – (Economic Development 199 and Tourism & Visitor 172)
	  - These engagements included 46 meetings with businesses not engaged with for > 6 months
	  - Growth Opportunities that require our support - **(3 new June ¼** , 27 TOTAL)
	  - Connections made and enablement tasks facilitated - **(19 new June ¼**, 93 TOTAL)
	  - Capability Building – e.g. T&V support with marketing, scaling up operators, Qualmark accreditation etc.. + ED Aerospace readiness (**4 New June ¼**, 22 TOTAL)
	  - Barriers/challenges that require advocacy to enable business success. (**2 new June ¼**, 9 TOTAL)
	- Meetings - Food Pro (quarterly), Aerospace (bimonthly), Networkers (weekly) and CBD group (monthly) took place.
	- Monthly newsletter open rate 33.61% (949 unique opens/engagement March - June)
	
	General Overview
	- Whilst the winter months are traditionally quieter trading months across most sectors the overall sentiment appears to have shifted from cautious to cautiously optimistic — with businesses increasingly moving from “waiting and managing costs” to considering investment and growth again.
	- A recent Business Canterbury survey found 76% of businesses expect the regional economy to be stronger over the next 12 months, with 71% planning investment in plant, property or equipment and 70% anticipating hiring. We are certainly seeing this sentiment replicated locally.
	- The district continues to benefit from its strong food and fibre, manufacturing, logistics, port and agricultural base. This gives it a different economic profile from more heavily consumer- or construction-dependent centres.
	- The important point is that current activity remains fairly subdued in parts of the economy, but businesses are increasingly more confident about the future. The latest Canterbury data suggests this confidence is now beginning to translate into actual investment and hiring rather than remaining simply an optimistic outlook.

Outcomes/Value Added
 	
Check out our latest short videos
 	
Timaru District – the place to do business
 	
10 great reasons to visit Timaru district
	Existing business engagement of note:
	• Development & Growth committee – VT CE facilitated the 14 July workshop t Council which was an initial stakeholder session to help shape how Timaru District Council engages with communities on Canterbury’s forthcoming Regional Spatial Plan and the long-term direction for the district. It explored what Timaru needs to thrive, what has been missing in supporting development, how Council can better support community aspirations, and how to achieve meaningful stakeholder and community input. The session was also tested an engagement approach that could then be expanded more broadly.
	• BDM spoke to Sth Canty Master Builders meeting 6 June
	• BDM engaged with a number local business to highlight their operations – including:
	  • Provision – world productivity day
	  • Bleeker & Weith – innovation and adaptation
	  • Vendella – Productivity & Innovation with a proud local business https://www.youtube.com/watch?v=PkxJAlLOjrc
	  • Bleeker & Weith – Women in Engineering https://www.youtube.com/watch?v=JI0TsRN1RRY&t=2s
	  • Rangitata Aerodrome – passionate aviation advocate and landmarks
	• Connect 5 x FP&M + service coy to new business opportunity to potentially supply surplus plant and equipment
	• Facilitate co-promotion of 2 x local tourism operators at TRENZ

	• Connect new accommodation offering to media networks • Released a productivity story (shared with elected members) which highlighted Our high-performing agriculture, manufacturing and construction sectors outperform national productivity benchmarks and highlight the strength of our local economy: • Agriculture: $204,490 GDP per filled job — $49,724 above the New Zealand average. • Manufacturing: $154,872 GDP per filled job — $19,547 above the national average. • Construction: $108,933 GDP per filled job — $10,022 above the national average. • Engagement with new to district developer to help facilitate a constructive pathway through his ongoing consenting process. • Over 28 businesses attend the Networkers Group which meets weekly in the VT Board Room. The session create time for quick 10 minute one on one sessions at the end – connecting with one business contact you do not know.	
Key Performance Indicators	Maintain a database of all existing business engagement – min 20 per month	**MET**
	Report on value add assistance provided to local business	**MET**
	Report on risks identified and mitigation & escalation action undertaken	**MET**

PILLAR THREE: INVESTMENT – facilitate new investment in infrastructure and community assets		
Activity	**Canterbury Mayoral Forum** • Representing District on working groups developing both the Canterbury Energy Strategy and Regional Deal proposition **Government Electronic Tender Service (GETS)** • Monthly monitoring to identify central government funding opportunities for the district **Regular engagement with Local Member of Parliament and funding sources across Central Government & associated entities -** MBIE, Kanoa, MPI, Primary Sector Growth Fund, Universities etc..	
Outcomes/Value Added	The updated The Contribution of South Canterbury Economy to NZ Inc report: • To be tabled with elected members at the Strategy Planning Committee meeting 11th August. • This report is the catalyst for a more a public case and staged advocacy campaign for a fairer central government funding and regulatory platform for South Canterbury. • This is not a grievance campaign. It is a fact-based, confidently delivered case that a region that quietly delivers for New Zealand deserves a funding and regulatory platform that reflects its contribution — not its population, and not its ability to make noise. • South Canterbury — the Timaru, Waimate and Mackenzie districts — covers around 5% of New Zealand's land area and is home to just 1.2% of its population. On any measure of "fair share," it should be a rounding error in the national conversation. It is not. It is one of the country's most disproportionately productive regions, and central government funding and regulatory settings have not kept pace with what it delivers. • Mayor Bowen and VT CE positioned this new data an information with local MP's Meager and Anderson 31st July. • The overarching theme being *"We're not the squeaky wheel, and we've paid for that. We're a strong, diverse, well-run regional economy asking for investment that matches what we deliver — nothing more, nothing less"* Mayoral Forum regional work – we continue to ensure our local voice is heard (and opportunities identified) in the important regional workstreams – Regional Energy Strategy and positioning for Regional Deals which has recently evolved into a Regional Investment Prospectus as directed by the Canterbury Mayors. • Regional Energy Strategy – the stocktake was completed earlier this year and the framework and action plan to develop the Canterbury Energy strategy is going to the Canterbury Mayor's August meeting for approval. • Regional Investment Prospectus - The purpose of this work is to develop a region-wide investment prospectus that positions the region to a range of national and international audiences – work is ongoing with VT providing local voice and inpout.	
Key Performance Indicators	$ of new to district investment – central government and private	NOT MET
	Investment and development introductions made, and assistance given	Refer Pillar Two Business Development

PILLAR FOUR: PROMOTION – promote the District as a destination of choice

Activity

EVENTS – confirmed and/or planning well underway

- Timaru CBD Matariki Night Market - Thurs 9 July 2026 – huge numbers again attending.
- Matatu women's rugby – 11th July – fantastic crowd and also nationwide TV coverage on what was a bluebird winters day
- Seaside Festival 2027 – planning for shorter event around Waitangi Weekend including kite day, beach polo, movies on the bay.
- Brews on Bay – earlybird tickets for 31 Oct, Caroline Bay
- Super Bikes – returning to Timaru 21-23 Jan and commitment to stay in the region for coming years
- World Tennis Tour – confirmed for mid Feb 2027
- Ninja Run – Proposed new event for Caroline Bay Feb 2027
- An "as yet unable to be named" international sporting event being worked on with a variety of parties – April 2027

Major Events Support Funding confirmed for 2026/27 and applications opened early July.

SCOFF 11 – 27 September 2026

- 7th year, established as a key South Canterbury wide event supporting the hospitality sector and promoting our significant food production.
- Ongoing promotion now.
- Sponsorship – good progress; awaiting final confirmation of last partners.
- Listed on Tourism NZ website
- Air NZ promotion to North Island in June – 1600 clicks, 488 entries in competition to win airfares for SCOFF

TRADE EVENTS

TRENZ 2026 - Auckland, May 2026 – Completed. Report below.

- First time in Auckland since 2017 due to lack of suitable venue
- 379 buyers from 27 countries
- 313 operators, including 33 new operators, 35 Māori tourism operators,
- 1200 delegates
- Over 2.5 days operators and buyers held a total of 16,000 meetings.
- Wellness, restorative services strongly represented
- VT attended as RTO with two operators – Te Ana Māori Rock Art and Holme Station Homestead.

Outcomes and Value Added

Tourism Policy Statement released 30 June

- Is a long term statement of direction designed to endure
- Is responding to fragmentation that has existed and gives regions support, and will support protecting our place
- Includes role clarification:
  - Central Govt role:
    - sets overall direction of the system
    - Plans and invests in infrastructure
    - Leads international destination marketing through Tourism NZ

<table>
<tr><td></td><td>
Local Govt role :
Is essential – providing events, galleries, museums etc.
Core services such as venues and facilities, events development and acquisition
Leads domestic marketing
Industry role :
Leads industry strategy
Investing in commercial products
Attracts/retains workforce
Delivers experiences
Wānaka Fine Touring Event, June 2026 – successful first attendance at this event showcasing operators. Focus on high value international FITs.

Tourism Marketing & Promotion:
Regional Tourism Boost Fund (RTBF) - Continuing in market www.centralsouthisland.co.nz - Discover Different.
Winter Campaign – “So much, so close” in market via digital channels.
GENERAL
RTNZ Update
Accommodation Levy – RTNZ has announced a push for the commitment pre-election of an accommodation levy 2 -2.5%. This has been done with support of mayors of major centres. Gained significant media coverage with widespread support from all RTO’s.
SCOFF 11 – 27 September 2026
Now in its seventh year and established as a key South Canterbury wide event supporting the hospitality sector and promoting our significant food production.
Ongoing promotion now; will accelerate for the 2026 event from July.
Sponsorship – currently in talks with key sponsors.
</td></tr>
<tr><td></td><td></td></tr>
<tr><td>Additional Commentary</td><td>
VISITATION
Significant year on year positive economic performance is detailed in the latest data YOY April in the Vistr dashboard. By comparison Timaru total visitor spending at $ 473m, is ahead of Mackenzie $432M and Kaikoura $167m. International spending for the period for Timaru has grown 36%.
View the dashboard https://www.vtdevelopment.co.nz/business/tourism-data
New business attraction and support –
Empire Hotel – initial engagement with new central city luxury apartment operator. Operator does not appear to have any marketing or business plan in place. It is likely to need significant support to gain traction in NZ and international markets.
Sea Breeze Motel – Working with operator to connect with domestic and international market opportunities
Holme Station Holme Station - Highly motivated and experienced operational team. Already engaged in trade opportunities and actively seeking out more.
</td></tr>
</table>

Key Performance Indicators	Economic benefit and return on investment via Major Events Fund – target $1: $25	**MET**
	Number of new events and conferences facilitated or supported	**MET**
	Cruise Sector Economic benefit and return on investment	**ONGOING**

Organisational Restructure

We have recently confirmed the outcome of our organisational restructure, bringing to a close a process that began with a strategic review by the Board earlier this year and included a formal staff consultation period over recent weeks, followed by further targeted consultation on specific roles. The restructure was a Board-led response to ensure our structure and resourcing are fully aligned to our four core priority pillars — Business Attraction, Business Development, Investment Attraction, and Promotion of the District – and that we are best placed to deliver the greatest possible value and outcomes for the Timaru District.

The restructure saw three existing roles disestablished and two new roles established. There has been one redeployment (from an existing into a new role) , one planned resignation unrelated to the restructure and one redundancy. All staff report directly to the CE providing improved collaboration across the organisation and clearer accountability.

The newly established Business Support and Finance Lead role is currently being advertised.

Financials

Result for the year ending 30th June 2026 show pre-audited draft deficit of ($81,291) versus a reforecast budget of ($67,568) and original SOI budget ($3,334). The variance as commented on in past reports to Council is a direct result of non-recurring one-off costs, met from reserves, associated with shift of premises (Oct/Nov 2025, Tourism & Economic Development website updates (Q1/Q2 2026), progression and finalisation of Towards 2050 plan and associated data portal (Q2 2026) and organisational restructure (q2 2026).
We comment on the most notable variances within our Statement of Financial Performance below:

Statement of Financial Performance
Venture Timaru
For the year ended 30 June 2026

Account	YTD July-Jun 2026	Budget July-Jun 2026	SOI 2025.26
Revenue			
Funding from local government	1,398,408	1,465,000	1,465,000
Funding from central government	62,550	26,500	26,500
Service delivery contracts from central government	132,110	132,000	132,000
Interest, dividends and other investment revenue	23,661	22,000	22,000
Other revenue	73,021	44,041	16,800
Total Revenue	**1,689,750**	**1,689,541**	**1,662,300**
Expenses			
Employee related costs	694,500	679,240	683,134
Economic development - administration and overhead costs	367,505	365,658	317,500
Tourism administration and overheads	328,876	320,921	288,000
Other programmes administration and overheads	380,160	391,380	377,000
Total Expenses	**1,771,041**	**1,757,199**	**1,665,634**
Surplus/(Deficit) for the Year	**(81,291)**	**(67,658)**	**(3,334)**

Income:

- Local Government Funding at $1,398,408 v Budget $1,465,000 is net of unspent Cruise funding $24,092 and unallocated Major Events Support Funding $42,500 both carried forward to 2026.27 year with these amounts reducing required funding in 2026.27.
- Central Government funding +36,050 above budget - pass through Regional Events Funding successfully obtained to further support 3 x local events
- Other Revenue +$28,980 – both additional SCOFF support (successfully secured by VT team from neighbouring councils and new sponsor) and gross additional cruise sector income(operator & tour bookings transacted on behalf of local operators and since distributed).

Expenses

- HR Expense +$15,260 above budget - a timing matter relating to holiday pay and other HR accruals which are an annual years end adjustment to be made pre final audit.
- ED & Tourism expense variance incorporate aforementioned one off shift, website, T2050 and restructuring costs.

As at 30 June 2026 unallocated reserves = $70,000

Statement of Financial Position

Venture Timaru
As at 30 June 2026

Account	30.6.26	Annual Budget 30.6.26
Assets		
Current Assets		
Bank accounts and cash	170,311	302,000
Debtors, prepayments and other current assets	58,294	115,677
Short term investments	417,845	203,000
Total Current Assets	**646,450**	**620,677**
Non-Current Assets		
Property, Plant and Equipment	59,052	40,000
Total Non-Current Assets	**59,052**	**40,000**
Total Assets	**705,502**	**660,677**
Liabilities		
Current Liabilities		
Creditors and accrued expenses	66,026	30,000
Employee costs payable	60,762	60,000
Funding in advance	77,993	0
Total Current Liabilities	**204,782**	**90,000**
Total Liabilities	**204,782**	**90,000**
Total Assets less Total Liabilities (Net Assets)	**500,720**	**570,677**
Accumulated Funds		
Issued Capital	1,000	1,000
Equity	499,720	569,677
Total Accumulated Funds	**500,720**	**570,677**

Statement of Cash Flows

Venture Timaru
For the year ended 30 June 2026

Account	12 months 30.6.26	Annual Budget 2025.26
Cash Flows from Operating Activities		
Funding from local government	1,433,620	1,446,800
Funding from central government	36,050	0
Interest, dividends and other investment receipts	26,306	14,000
Other revenue	78,309	42,000
GST	226	(32,000)
Employee related payments	(689,321)	(717,000)
Administration and overhead payments	(1,080,443)	(1,045,000)
Income Tax	3,044	(6,000)
Total Cash Flows from Operating Activities	**(192,209)**	**(297,200)**
Cash Flows from Investing and Financing Activities		
Receipts from sale of plant and equipment previous tenancy	7,235	7,000
Receipts from investments maturing	207,963	422,000
Payments to acquire plant and equipment new tenancy	(59,726)	(48,100)
Payments to interest accruing on investments	(13,162)	0
Total Cash Flows from Investing and Financing Activities	**142,310**	**380,900**
Net Increase/(Decrease) in Cash	**(49,900)**	**83,700**
Bank Accounts and Cash		
Opening cash	220,211	218,300
Net change in cash for period	(49,900)	83,700
Closing cash	170,311	302,000

Timaru's Alpine Buildings and Attika centralise operations at new Washdyke site

Yashas Srinivasa | The Timaru Herald
June 3, 2026 · 4:00am

Copy Link

Attika general manager Almanzo Boakes, left, with managing director for Attika and Alpine Buildings Anthony Brewerton.

A move to bring key parts of a nationwide business together under the one roof was a signal to the wider Canterbury region that local people want to invest in South Canterbury, its managing director says.

'Encouraging signs': Is the Riviera of the South re-emerging as a tourism hotspot?

Venture Timaru
June 11 ·

Earlier this week, we caught up with local business owner and engineer Andrew Geddes and his team to hear more about the growth of Machinecraft and the role businesses like theirs play in shaping the future of our district.

From precision engineering to CNC capability, Machinecraft is supporting a diverse mix of existing and emerging industries — from agriculture, food production and manufacturing through to specialist engineering, mining, prototyping and advanced technology projects.

We love seeing local businesses grow, adapt and invest in the ideas, equipment and skills that help move their industries forward. Machinecraft is a strong example of how innovation, capability and a genuine passion for engineering can open doors across multiple sectors, while creating real opportunities here at home. Businesses like this reflect our districts local talent, ambition and future-focused thinking.
Thanks for having us, Pete, Troy and Andrew.

Our role is to support economic growth across our district and a significant part of that is working alongside the businesses that are already here. Visits like these help us better understand the roadblocks that may be holding people back, so we can help connect businesses with the right support, advice and opportunities to keep moving forward. If something is getting in the way of your next step, reach out to our team - we're here to help.

#Timaru #SouthCanterbury #maketimaruyourbusiness See less

Venture Timaru
June 20 ·

It's World Productivity Day, and we have plenty to celebrate!

Productivity is about working smarter, trying new ideas and using practical technology to get better results.

A great local example is ProVision, a South Canterbury company using drone technology across agriculture, pest management and other specialist work. Their tools help landowners and industries carry out important jobs more safely, efficiently and sustainably.

Check out the amazing work of Khan Adam and his team and see local innovation in action on Instagram videos,
or visit their website. https://provision.nz/

And for the fellow data nerds among us, who love a good stat - here are a few figures that back up our performance:

Our high-performing agriculture, manufacturing and construction sectors outperform national productivity benchmarks and highlight the strength of our local economy:
• Agriculture: $204,490 GDP per filled job — $49,724 above the New Zealand average.
• Manufacturing: $154,872 GDP per filled job — $19,547 above the national average.
• Construction: $108,933 GDP per filled job — $10,022 above the national average.

Timaru District is a productive, practical and forward-thinking place to do business👊

#timaru #maketimaruyourbusiness #localbusiness #southcanterbury See less

Venture Timaru
July 1 at 8:00 PM ·

Meet Russell Brodie, a passionate aviator carrying on a family legacy that has spanned generations.

Russell is a member of our South Canterbury Aerospace Strategy Group and trains pilots at the Rangitata Island Aerodrome, the very airfield where his grandfather was South Canterbury's first pilot trainer.
Established in 1917, the aerodrome is still welcoming aircraft today, making it one of our region's enduring aviation landmarks.

Russell also volunteers with the South Canterbury Aviation Heritage Centre - Timaru, helping preserve planes, and share the stories of the people who laid the foundations for aviation in our region.

Last week we spent an hour with Russell at the Heritage Aviation Centre, learning about South Canterbury's remarkable aviation history.

✈️ Did you know?
On 6 March 1914, New Zealand's longest point-to-point flight took place between Timaru and Christchurch. Pilot James William Humphrys Scotland took off from Athletic Park (now Fraser Park), stopped briefly in Orari, and completed the journey in 2 hours and 5 minutes.

Along the way, he also made New Zealand's first airmail drop over Temuka. The letter famously read: "This will be the first aero post in New Zealand."

From pioneering flights to pilot training that continues more than a century later, South Canterbury has always been a region of innovators and firsts.
Thanks to people like Russell, that legacy continues to inspire the next generation as we build our aerospace future.

Inspired to become a pilot yourself?
Russell would love to hear from you.

#Timaru #SouthCanterbury #AviationHistory #Aerospace #maketimaruyourbusiness See less

Venture Timaru
July 15 at 7:30 PM ·

New Zealand's leading accommodation supplier and a proud local business - Vendella has built its reputation, and entered the Australian market, by designing fit-for-purpose products that help holiday parks, hotels and motels (accommodation providers) work more efficiently, improve guest experiences, and protect profitability.

Productivity is a current hot topic for many businesses navigating growth, but for Vendella, it has long been part of how they respond to what their customers need.

Tania Stoddart, our Business Development Manager, caught up with Luke and Wendy from Vendella to discuss how their focus on innovation, efficiency, and customer-led solutions has helped them create fit-for-purpose products that support productivity improvements and stronger profitability for their customers.

"What stands out about Vendella is that their innovation is grounded in understanding their customers and continuously improving how they deliver value. It demonstrates that world-class businesses do not need to be located in major centres to have a national and international impact."
Nigel Davenport, CEO, Venture Timaru
Vendella's growth into Australia is a strong example of how South Canterbury companies are combining practical innovation, strong customer relationships, and operational excellence to compete successfully in larger markets.

We also want to congratulate the Vendella team on being nominated for the Holiday Parks NZ Trade Member of the Year Award. This nomination recognises their excellent customer service and their commitment to consistently delivering quality products on time, every time.

#TimaruDistrict #BusinessSuccess #Innovation #Productivity #Hotels #Motels #HolidayParks #CustomerFirst #EconomicDevelopment #SouthCanterbury #BusinessGrowth #HolidayParksNZ
See less

We Love Timaru
July 3 at 2:30 PM ·

🏉 GIVEAWAY TIME! 🏉

Matatū are coming to Fraser Park on Saturday 11 July and we've got 5x double passes to give away!

To enter: Tag a friend you'd bring along and tell us what you love most about women's rugby in the comments 🩵🏉

Winners will be drawn on Tuesday 7 July. **See less**

[redacted]

Performance Report

Venture Timaru Limited
For the year ended 30 June 2026

Contents

Entity Information

Venture Timaru Limited
For the year ended 30 June 2026

ENTITY INFORMATION FOR THE YEAR ENDED 30 JUNE 2026

Legal Name of Entity

Venture Timaru Limited (Venture Timaru)

Entity Type and Legal Basis

The Company is incorporated in New Zealand under the Companies Act 1993. The Company is wholly owned by Timaru District Council.

Registration Number

2515190

Entity's Purpose or Mission

The primary objective of the Company is to facilitate and support smart, sustainable economic development and to deliver tourism and business services for the district.

Entity Structure and Governance

The Company has five Directors who oversee the governance of the Company, a Chief Executive who is responsible for the day-to-day operations and reporting to the Directors, and seven staff who support the Chief Executive in delivering the Company's objectives. The Directors are appointed by Timaru District Council.

The Company does not have any separate operating units, divisions or branches and does not have any subsidiaries or other controlled entities for financial reporting purposes.

Main Sources of Entity's Cash and Resources

Operating grants received from Timaru District Council and government agencies are the primary sources of funding.

Physical Address

119 Stafford Street, Timaru, 7910

Postal Address

PO Box 560, Timaru, 7940

Approval of Financial Report

Venture Timaru Limited
For the year ended 30 June 2026

The Directors are pleased to present the approved financial report including the historical financial statements of Venture Timaru Limited for year ended 30 June 2026.

APPROVED

____

Logan Hanifin

Chair

Date ....

____

Erin McNaught

Deputy Chair

Date ....

Statement of Financial Performance

Venture Timaru Limited
For the year ended 30 June 2026

	NOTES	2026	2025	SOI 2025/26
Revenue				
Funding from local government	1	1,398,408	1,500,736	1,465,000
Funding from central government	2	62,550	216,995	26,500
Service delivery contracts from central government	3	132,110	352,776	132,000
Interest, dividends and other investment revenue	4	23,661	51,346	22,000
Other revenue	4	73,021	73,637	16,800
Total Revenue		**1,689,750**	**2,195,490**	**1,662,300**
Expenses				
Employee related costs	5	694,500	686,119	683,134
Economic development - administration and overhead costs	6	367,505	359,805	317,500
Tourism administration and overheads	6	328,876	291,107	288,000
Other programmes administration and overheads	6	380,160	799,892	377,000
Provision for tax	7	-	16,445	-
Total Expenses		**1,771,041**	**2,153,368**	**1,665,634**
Surplus/(Deficit) for the Year		**(81,291)**	**42,122**	**(3,334)**

DRAFT

These financial statements should be read in conjunction with the Independent Auditor's Report and accompanying notes.

Statement of Financial Position

Venture Timaru Limited
As at 30 June 2026

	NOTES	30 JUN 2026	30 JUN 2025
Assets			
Current Assets			
Bank accounts and cash	8	170,311	220,211
Debtors, prepayments and other current assets	9	65,660	124,416
Short term investments	10	417,845	612,646
Total Current Assets		**653,816**	**957,273**
Non-Current Assets			
Property, Plant and Equipment	11	59,052	29,482
Total Non-Current Assets		**59,052**	**29,482**
Total Assets		**712,868**	**986,755**
Liabilities			
Current Liabilities			
Creditors and accrued expenses	12	73,392	109,156
Employee costs payable	13	60,762	63,953
Funding unallocated	14	77,993	231,635
Total Current Liabilities		**212,148**	**404,744**
Total Liabilities		**212,148**	**404,744**
Total Assets less Total Liabilities (Net Assets)		**500,720**	**582,011**
Accumulated Funds			
Issued Capital	15	1,000	1,000
Equity	15	499,720	581,011
Total Accumulated Funds		**500,720**	**582,011**

DRAFT

These financial statements should be read in conjunction with the Independent Auditor's Report and accompanying notes.

Statement of Cash Flows

Venture Timaru Limited
For the year ended 30 June 2026

	2026	2025
Cash Flows from Operating Activities		
Funding from local government	1,433,620	1,583,939
Funding from central government	36,050	243,495
Interest, dividends and other investment receipts	26,306	49,965
Other revenue	78,309	54,687
GST	226	(45,746)
Employee related payments	(689,321)	(702,005)
Administration and overhead payments	(1,080,443)	(1,463,371)
Income Tax	3,044	(26,855)
Total Cash Flows from Operating Activities	**(192,209)**	**(305,890)**
Cash Flows from Investing and Financing Activities		
Receipts from sale of property, plant and equipment	7,235	250
Receipts from sale of investments	207,963	425,275
Payments to acquire property, plant and equipment	(59,726)	-
Interest on investments	(13,162)	(211,243)
Total Cash Flows from Investing and Financing Activities	**142,310**	**214,282**
Net Increase/(Decrease) in Cash	**(49,900)**	**(91,608)**
Bank Accounts and Cash		
Opening cash	220,211	311,819
Net change in cash for period	(49,900)	(91,608)
Closing cash	170,311	220,211

These financial statements should be read in conjunction with the Independent Auditor's Report and accompanying notes.

Statement of Accounting Policies

Venture Timaru Limited
For the year ended 30 June 2026

ACCOUNTING POLICIES APPLIED

Basis of Preparation

Venture Timaru Ltd is permitted by law to apply the Tier 3 Public Sector Entities (Tier 3 (PS) Standard) and has elected to do so. A PS may apply the standard if it does not have public accountability and has total annual expenses less than or equal to $5,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Goods and Services Tax (GST)

The entity is registered for GST. All amounts are stated exclusive of goods and services tax (GST) except for accounts payable and accounts receivable which are stated inclusive of GST.

Income Tax

Income Tax is accounted for using the taxes payable method. As a result, no allowance is made for deferred tax. Tax expense includes the current tax liability.

Bank Accounts and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Property Plant & Equipment

Venture Timaru has elected not to revalue any of its classes of Property, Plant and Equipment after initial recognition. Plant & Equipment are recorded at cost less accumulated depreciation. Depreciation is recognised using a diminishing value method over the estimated useful lives. Depreciation rates are between 10% and 50%.

Revenue

Grants
Grants are recognised as revenue when they become receivable if there are no documented expectations over use. If there is such documentation, the grants are initially recorded as grants received in advance and recognised as revenue when conditions of the grant are satisfied.
Service Delivery
Revenue from the sale of services is recognised by reference to the stage of completion of the services delivered at balance date as a percentage of the total services to be provided.

Interest

Interest is recognised on the accrual basis.

Employee Remuneration

Wages, salaries and annual leave are recognised as an expense as staff provide services and become entitled to wages, salaries and leave entitlements.

Employee benefits

Defined contribution Scheme - Kiwi Saver. Contributions to defined pension schemes are charged to the income statement in the year to which they relate. A provision is recognised for the amount expected to be paid for outstanding annual leave balances if the company has a present legal or constructive obligation to pay this amount as a result of past services provided by the employee and the obligation can be estimated reliably. Non vesting benefits such as sick leave are not recognised.

Marketing, Administration and Overhead

These costs are recognised as an expense when the related service has been received.

Lease Payments

Lease payments are recognised as an expense on the straight line basis over the lease term.

Cash and Short Term Deposits

Cash and short term deposits comprise cash on hand, cheque, call accounts and deposits held with original maturities of three months or less. Cash and short term deposits are measured at the amount held.

Debtors and accrued revenue

Debtors are originally recorded at the amount owed.

Prepayments

Prepayments are recorded when the payment is made and are measured at the amount paid that relates to future services that Venture Timaru will receive.

Once benefit is received, the prepayment (or a portion of it) is transferred from Prepayments and recorded as an expense.

Investments

Investments comprise investment in term deposits with banks. These deposits are recorded at cost.

Creditor & Accrued Expenses

Recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

Employee Costs Payable

A liability for employee costs payable is recorded when an employee has earned the entitlement. These include salaries and wages accrued up to balance date and annual leave earned but not yet taken at balance date.

Deferred Revenue

Deferred revenue (grants) is initially recorded at the amount received. As documented expectations over use are met, the deferred revenue is reduced and revenue is recorded.

Ability to Continue Operating

The company has sufficient liquidity and solvency to continue as going concern. The Board of Directors considers that the company has sufficient working capital and appropriate funding from Timaru District Council for a period of at least 12 months from the date the financial statements are approved.

Imputation Credit Account

Imputation credits available to shareholders at 31 March 2026 $127,835 (Last year: 138,245).

Budget Figures

The budget figures are derived from the Statement of Intent (SOI) as approved by the Board at the beginning of the financial year. The budget figures have been prepared in accordance with Tier 3 standards, using accounting policies that are consistent with those adopted by the Board in preparing this performance report.

Tier 2 PBE accounting standards applied

Venture Timaru has not applied any Tier 2 accounting standards in preparing its performance report.

Changes in Accounting Policies

There have been no changes in accounting policies. Policies have been applied on a consistent basis with those of the previous reporting period.

Notes to the Performance Report

Venture Timaru Limited
For the year ended 30 June 2026

1. Funding from local government

	2026	2025
Local government	1,398,408	1,500,736
Total Funding from local government	**1,398,408**	**1,500,736**

2. Funding from central government

	2026	2025
Central government	62,550	216,995
Total Funding from central government	**62,550**	**216,995**

3. Service delivery contracts from central government

	2026	2025
Grants from central government	132,110	352,776
Total Service delivery contracts from central government	**132,110**	**352,776**

4. Other revenue

	2026	2025
Investment income	23,661	51,346
Other revenue	73,021	73,637
Total Other revenue	**96,682**	**124,983**

5. Employee Related Costs

	2026	2025
Salaries & wages	676,556	682,721
Other employee- related costs	17,944	3,397
Total Employee Related Costs	**694,500**	**686,119**

6. Other expenses

	2026	2025
Audit fees	13,095	12,522
Directors fees	62,000	64,295
Depreciation	19,811	8,065
Administration & Overhead	981,635	1,365,922
Total Other expenses	**1,076,541**	**1,450,804**

7. Relationship between income tax expense and accounting surplus

	2026	2025
Surplus before tax		

Notes to the Performance Report

	2026	2025
Surplus before tax	(81,291)	58,567
Total Surplus before tax	**(81,291)**	**58,567**
Tax Adjustments		
Non-deductible entertainment	-	3,580
Change in holiday pay accrual	-	(3,417)
Total Tax Adjustments	**-**	**163**
Surplus after tax	(81,291)	58,730
Tax at 28%	-	16,444

8. Cash and short-term deposits

	2026	2025
Cash on hand	100	100
Cheque & Call Account	170,211	220,111
Total Cash and short-term deposits	**170,311**	**220,211**

9. Debtors, prepayments and other current assets

	2026	2025
Debtors	-	27,025
Accrued income	5,791	8,435
Prepayments	28,924	55,588
Tax refund	-	10,410
GST	23,580	22,958
RWT Deductions	7,366	-
Total Debtors, prepayments and other current assets	**65,660**	**124,416**

10. Investments

	2026	2025
Term Deposits (current)	417,845	612,646
Total Investments	**417,845**	**612,646**

11. Property, Plant and Equipment

	2026	2025
Office Fit-out		
Opening Balance	8,442	9,465
Purchases (Disposals)	20,944	-
Depreciation	(7,671)	(1,023)
Total Office Fit-out	**21,715**	**8,442**
Furniture and Fittings		
Opening Balance	13,242	15,266
Purchases (Disposals)	103	-
Depreciation	(2,435)	(2,024)
Total Furniture and Fittings	**10,909**	**13,242**

Notes to the Performance Report

	2026	2025
Plant and Equipment		
Opening Balance	3,407	4,259
Purchases (Disposals)	(1,614)	-
Depreciation	(1,793)	(852)
Total Plant and Equipment	**-**	**3,407**
Computers		
Opening Balance	4,314	8,904
Purchases (Disposals)	2,394	(502)
Depreciation	(3,880)	(4,088)
Total Computers	**2,828**	**4,314**
Website		
Opening Balance	77	155
Purchases (Disposals)	27,555	-
Depreciation	(4,032)	(77)
Total Website	**23,600**	**77**
Total Property, Plant and Equipment	**59,052**	**29,482**

	2026	2025
12. Creditors & accrued expenses		
Creditors	21,516	41,354
Accrued expenses	28,446	39,887
Other current liabilities	23,430	27,915
Total Creditors & accrued expenses	**73,392**	**109,156**

	2026	2025
13. Employee costs payable		
Accrued salaries & wages	24,217	26,217
Annual leave	36,545	37,736
Total Employee costs payable	**60,762**	**63,953**

	2026	2025
14. Deferred revenue		
Council funding	77,993	44,982
Central government funding	-	158,610
Other deferred revenue	-	28,043
Total Deferred revenue	**77,993**	**231,635**

Significant grants with revenue recognition deferred at balance date are:

Cruise Grant

Timaru District Council allocated a further $26,420 for the 2025-26 cruise season. Unspent funding of $26,027 will be used in the 2026-27 cruise season.

Notes to the Performance Report

15. Accumulated Funds

	2026	2025
Accumulated Funds		
Opening Balance	582,011	539,889
Accumulated surpluses or (deficits)	(81,291)	42,122
Total Accumulated Funds	**500,720**	**582,011**
Total Accumulated Funds	**500,720**	**582,011**

16. Leases

The company leases office premises, motor vehicles and equipment.

	2026	2025
Commitments to lease or rent assets		
Explanation and timing		
Less than one year	56,307	67,052
Between one and five years	187,056	188,787
Over five years	-	12,564

17. Directors Remuneration

S Scott and A Booth are also Timaru District Councillors.
The directors received received the following remuneration during the year:

2026		2025	
T Howey	$10,909	T Howey	$10,454
A Brien (Resigned)	$-	A Brien (Resigned)	$8,750
S Scott	$10,909	S Scott	$10,454
E McNaught	$12,909	E McNaught	$11,455
A Booth	$10,909	A Booth	$10,455
L Hanifin (Chair)	$16,364	L Hanifin (Chair)	$12,727
	$62,000		**$64,295**

18. Related Party Transactions

		2026	2025
Description of Related Party Transaction	Description of Transaction	Value of Transaction	Value of Transaction
Timaru District Council - Shareholder	Economic Grant	$752,000	$745,000
Timaru District Council - Shareholder	Tourism Grant	$408,000	$408,000
Timaru District Council - Shareholder	Events Support	$245,000	$245,000
Timaru District Holdings	Rent - Payment	$28,037	$-

Notes to the Performance Report

Timaru District Holdings	Rates - Payment	$3,035	$-
Timaru District Holdings	Insurance - Payment	$1,827	$-
Timaru District Holdings	Deed of Lease - Payment	$1,188	$-
Bayhill Development Ltd - Director	Carparking	$-	$7,728
Aoraki Multicultural Council - Director	CBD City/Town Events	$-	$4,000
Aoraki Multicultural Council - Director	Major Events Support Fund	$10,000	$10,000
Matariki - Director	Major Events Support Fund	$10,000	$10,000
Timaru District Council	Cruise Ship Support	$26,420	$60,000
Timaru District Council	Accounts Payable	$-	$2,458
Timaru District Council	Accounts Receivable	$-	$2,530
Timaru District Council	Active Transport	$-	$23,639
Timaru District Council	CBD City/Town Events	$3,500	$50,000

19. Budget Variances

The major variances from Venture Timaru's budget figures on the Statement of Financial Performance are as follows:

- Moving premises. Cost of asset write offs (old premises) and cost of new premises. Increased depreciation.
- Retructuring costs of employment lawyer.

20. Contingencies

No contingent assets or liabilities exist at balance date for Venture Timaru Limited (Last year: Nil).

Statement of Service Performance

Venture Timaru Limited
For the year ended 30 June 2026

Statement of Service Performance

DRAFT

Independent Auditor's Report

Venture Timaru Limited
For the year ended 30 June 2026

6.3 Timaru District Holdings Limited 12-Month Report to 30 June 2026

Author: **Jessica Kavanaugh, Democracy Services Lead**

Authoriser: **Stephen Doran, General Manager Corporate**

Recommendation

That the Strategic Planning Committee receives and notes the Timaru District Holdings Limited Twelve-Month Report to 30 June 2026.

Purpose of Report

1 To present to the Strategic Planning Committee, for information and as a requirement of the Statement of Intent (SoI), the quarterly performance report of Timaru District Holdings Limited (TDHL) for the period 01 July 2025 to 30 June 2026.

Assessment of Significance

2 This matter is considered to be of low significance in terms of Council's Significance and Engagement Policy. This is a regular report to the Council on progress of TDHL against its Statement of Intent (SoI) which is approved by Council annually.

Discussion

3 TDHL's quarterly performance report for the period 01 July 2025 to 30 June 2026 is attached. This update is provided to Council as a requirement of THDL's Statement of Intent and provides Council with an interim overview of the performance for the financial year.

4 The activity updates for the period and commentary on the financial statements are outlined in the attached report.

5 The attached financial statements are unaudited and do not yet include the incorporation of associates' surplus and the property revaluation.

6 The report also covers the Statement of Intent performance indicators. This shows that TDHL has met all activity targets with the exception of the EBITA.

7 The Chair and General Manager of TDHL will be in attendance to speak to the report.

Attachments

1. **Timaru District Holdings Limited - Cover letter and 12-month Unaudited Report to 30 June 2026** ⇩

TDHL
Timaru District Holdings Ltd
Enabling Prosperity

The Chief Executive
Timaru District Council
nigel.trainor@timdc.govt.nz

24 August 2026

Dear Nigel

Unaudited report for year ending 30 June 2026

Please find attached the TDHL report for the year ending 30 June 2026, associated unaudited financial statements, and activity updates. The report is prepared in accordance with the 2025/2026 Statement of Intent.

The attached financial statements are unaudited and do not yet include the incorporation of associates surplus and the property revaluation. This work is currently underway in preparation for the formal 2026 audit process.

The underlying result shows a strong positive operational performance with Earnings Before Tax of $1.36m slightly down on budget of $1.5m due to the delayed settlement of the Showgrounds which is now expected in the first half of the 2026/27 financial year. Underlying Operating Profit is strong at $1.68m and ahead of budget of $1.46m.

The report also covers the Statement of Intent performance indicators. This shows that TDHL has met all activity targets with the exception of the EBITA which was a result of $2.5m against the target of $2.6m. The result is 2.8% below target due to the delayed settlement of the Showgrounds.

The waterfall diagram on page 4 of the report shows the breakdown of the $1.36m pre-tax earnings and that the $1.4m dividend was funded from this.

Looking ahead to November we will be welcoming Councillors to the TDHL Annual General Meeting and an opportunity to meet with the full TDHL Board.

tdhl.co.nz
admin@tdhl.co.nz
PO Box 178 Timaru 7910

As always, we look forward to the opportunity to discuss this report with Council and welcome any questions.

Regards

Frazer Munro
General Manager

tdhl.co.nz
admin@tdhl.co.nz
PO Box 178 Timaru 7910

12-month Unaudited Report

Report for the period 1 July 2025 to 30 June 2026

Activity and Performance Targets

The specific 2025/26 Activity and Performance Targets for TDHL are set annually in the Statement of Intent and are designed to support the higher-level Strategic Priorities and Outcomes. An assessment of TDHL's achievement against the activity targets is set out below:

Intergenerational Investments

Annually undertake at least one workshop with each associate, on Board skills matrix, succession planning, strategic outlook and financial performance.

Achieved
AEL workshops in Oct & Nov.
PPT in Feb.

+

Property Portfolio

Achieve a three-year rolling average return on investment of 7% or greater for port property held for investment purposes.

Achieved
Unaudited return = 7.3%

+

New Investments and Diversification

Identify and assess at least 3 new investment opportunities.

Achieved
At least 3 opportunities assessed and investment fund actioned.

=

Shareholder Return

- Pay a dividend to TDC of $1.4m.
- Hold at least 1 workshop with Council per annum.
- Achieve statutory compliance.

Achieved
$1.4m dividend paid
Total cash to TDC=$2.8m
Two workshops held
Statutory compliance on track.

Relationships + Partnerships

That the TDHL Chair and/or GM present the quarterly reports to Council.

Achieved
Chair and GM presented reports at 9/9/25, 9/12/25, 31/03/26 and 26/5/2026 Council meetings.

Timaru District Council

- Regular engagement with Councillors and Council officers continued throughout the year, including presentation of shareholder reports and ongoing discussion on TDHL's strategic direction and performance.
- Of particular note was the 11 Dec 2025 Letter of Expectation and the subsequent workstreams.
- TDHL paid the $1.4m dividend to TDC for the year and continued to maintain statutory compliance and regular shareholder reporting obligations.

Alpine Energy

- TDHL maintained active shareholder oversight of Alpine, including workshops in Oct, Nov and March and ongoing engagement with the Alpine Chair, Board and other shareholders.
- The joint Letter of Expectation was issued in Feb followed by joint feedback on the draft Statement of Corporate Intent in March resulting in a SCI strongly aligned to Shareholders' expectations.
- TDHL continues to engage with the Alpine Board and shareholders on the divestment.

PrimePort Timaru

- PrimePort continued to provide stable and consistent performance, with regular reporting and updates provided by the Chair supporting shareholder oversight and engagement.
- TDHL continued board-to-board and shareholder engagement with PrimePort and Port of Tauranga, including discussion of governance, chair succession and board composition matters.
- A recruitment of a replacement TDHL-appointed PrimePort director has commenced.

Property Portfolio

- The port property portfolio achieved an unaudited return of 7.3% for the year, exceeding the 7% three-year rolling average return target for port property held for investment purposes.
- The year saw several major milestones completed, notably the 1 Ritchie Street earthquake strengthening work and large lease renewals.
- Business as usual work continued with PrimePort on new development opportunities where interests align.

1 | **TDHL** 12-month Unaudited Report

TDHL Timaru District Holdings Ltd *Enabling Prosperity*

Financial Performance Targets

An assessment of TDHL's achievement against the performance targets is set out to the right.

Measure	2025/26 SOI Target		Result
EBITA	$2,556,558	✗	$2,487,340
Net Profit to S/H funds	3.6%	✓	5.95%
Dividends	$1.4m	✓	Paid in June 2026
Shareholder funds to total assets	Greater than 60%	✓	84%

Unaudited Profit and Loss - For the year ended 30 June 2026

- The unaudited year end Earnings before tax of $1.36m is behind budget of $1.5m due to the delayed settlement of the Showgrounds sites.
- However, underlying Operating Profit is strong at $1.68m and ahead of budget of $1.46m. This is a positive result driven by operation cost savings, despite revenue falling below the budget forecast.
- Interest expenses are slightly above budget due to additional borrowings for the investment fund.
- As all association information is yet to be received, the full incorporation of associate surpluses (being Alpine and PrimePort) and the property revaluation have not been included. Therefore the final Net Income is yet to be determined.

PROFIT & LOSS	2025/2026	Budget 2025/2026 (Full FY)	2024/2025
Revenue	$3,747,696	$3,948,295	$3,601,395
Cost of Sales	$999,575	$1,168,340	$1,043,116
Gross Profit	**$2,748,122**	**$2,779,955**	**$2,558,279**
Expenses	$1,062,356	$1,321,301	$1,195,579
Operating Profit	**$1,685,766**	**$1,458,654**	**$1,362,700**
Other Income	$800,000	$750,000	$750,000
Showgrounds - Cash Recognition	$0	$351,476	$0
Earnings Before Interest & Tax	**$2,485,766**	**$2,560,130**	**$2,112,700**
Interest Income	$80,213	$28,914	$30,848
Interest Expenses	$1,205,538	$1,088,131	$1,643,291
Earnings Before Tax	**$1,360,441**	**$1,500,913**	**$500,257**
Tax Expenses	$266,051	$199,881	$29,460
Earnings After Tax	**$1,094,390**	**$1,301,032**	**$470,797**
Associate Surplus and Property Revaluation	$77,718	$9,495,549	$1,888,884
Net Income	**$1,172,108**	**$10,796,581**	**$2,359,681**
Depreciation	$43,760	$8,128	$29,032
Retained Income	**$1,128,348**	**$10,788,453**	**$2,330,649**

Unaudited Movements in Equity – for the year ended 30 June 2026

- As above, all association information is yet to be received so the full incorporation of associate surpluses (being Alpine and PrimePort) and the property revaluation have not been included. Therefore the final Equity is yet to be determined.

Movements in Equity	2025/2026
Equity - Opening Balance	$186,655,169
Current Year Earnings	$1,128,348
Equity Dividends Paid	-$1,400,000
Total Equity	$186,383,517

Unaudited Balance Sheet - as at 30 June 2026

- As above, all association information is yet to be received so the full incorporation of associate surpluses (being Alpine and PrimePort) and the property revaluation have not been included. Therefore the non-current assets and equity are yet to be determined.

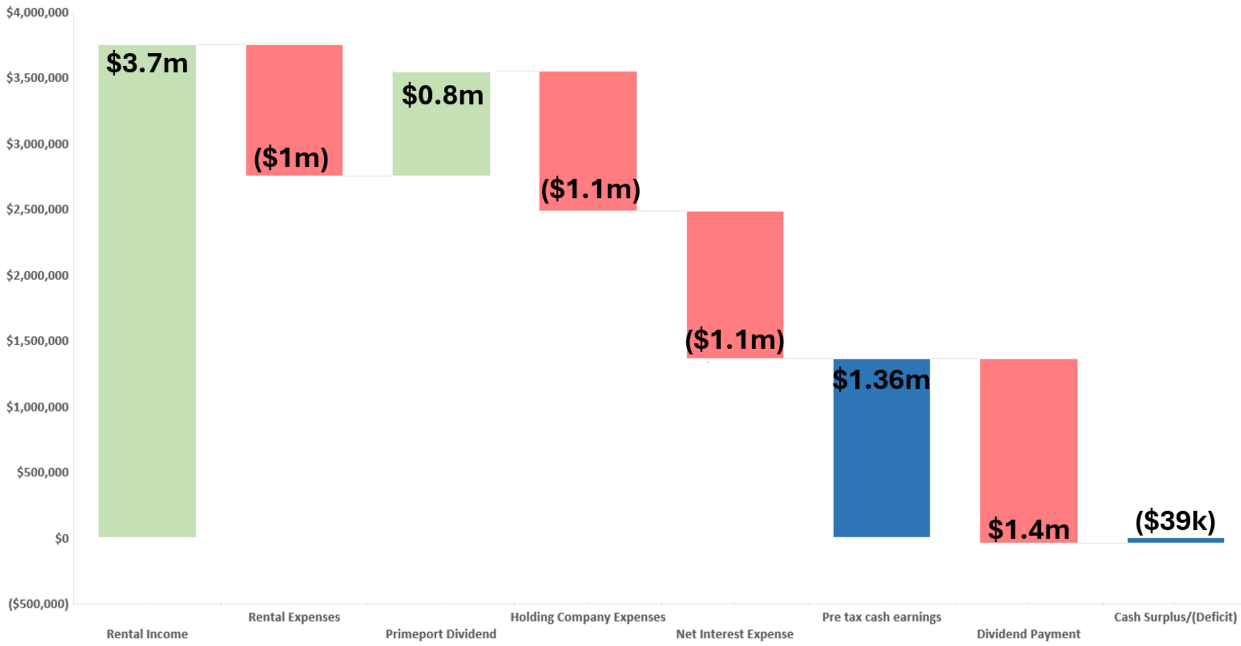
BALANCE SHEET	2025/2026	2024/2025
ASSETS		
Cash & Equivalents	$1,318,620	$149,088
Accounts Receivable	$261,436	$176,003
Other Current Assets	$28,434	$972,627
Total Current Assets	**$1,608,490**	**$1,297,718**
Fixed Assets	$1,183,284	$1,183,653
Investments or Other Non-Current Assets	$221,607,313	$215,876,509
Total Non-Current Assets	**$222,790,597**	**$217,060,162**
Total Assets	**$224,399,087**	**$218,357,880**
LIABILITIES		
Accounts Payable	$257,920	$164,431
Tax Liability	$350,555	$326,711
Other Current Liabilities	$15,739,075	$9,465,831
Total Current Liabilities	**$16,347,550**	**$9,956,973**
Long Term Debt	$21,668,020	$21,745,738
Total Non-Current Liabilities	**$21,668,020**	**$21,745,738**
Total Liabilities	**$38,015,570**	**$31,702,710**
EQUITY		
Retained Earnings	$138,845,984	$136,515,334
Current Earnings	$1,128,348	$2,330,649
Other Equity	$46,409,186	$47,809,186
Total Equity	**$186,383,517**	**$186,655,169**
Total Liabilities & Equity	**$224,399,087**	**$218,357,880**

Unaudited Statement of Cash Flows – for the year ended 30 June 2026

	2025/2026 (YTD)	2024/2025 (YTD)
OPERATING ACTIVITIES		
Rentals	$4,185,086	$4,106,062
Interest received	$43,075	$30,848
Dividends Received	$800,000	$750,000
	$5,028,161	**$4,886,910**
Payments to suppliers and employees	($3,087,057)	($3,052,690)
Interest Payments & Line of Credit	($699,760)	($1,496,905)
	($3,786,818)	**($4,549,595)**
Cash Flow from Operating Activities	**$1,241,344**	**$337,315**
INVESTING ACTIVITIES		
Payment for property,plant and equipment	($29,792)	$0
Historic Properties Sale	$0	$704,823
Showgrounds Sale	$0	$100,000
Capital Works	($2,529,158)	($2,079,282)
Investment portfolio	($3,000,000)	$0
Cash Flow from Investing Activities	**($5,558,950)**	**($1,274,460)**
FINANCING ACTIVITIES		
Change in Long Term Debt	$4,650,000	$900,000
Term deposit	$837,138	($800,000)
Cash Flow from Financing Activities	**$5,487,138**	**$100,000**
Change in Cash & Equivalents	**$1,169,532**	**($837,145)**
Cash & Equivalents, Opening Balance	$149,088	$986,233
Cash & Equivalents, Closing Balance	$1,318,620	$149,088

2025/2026 Cash Surplus/Deficit Waterfall

- The dividend paid to TDC this year was $1.40m. The waterfall diagram below demonstrates TDHL was essentially cash neutral for the year, with a slight deficit of -$39,000.



6.4 Draft Letter of Expectations 2027/28 - Timaru District Holdings Limited

Author: **Stephen Doran, General Manager Corporate**

Authoriser: **Nigel Trainor, Chief Executive**

Recommendation

That the Strategic Planning Committee:

1. Receives the Draft Letter of Expectations tabled at the meeting.
2. Provides feedback on the letter to inform its finalisation for adoption at the next available council meeting.

Purpose of Report

1 The purpose of this report is to present the draft Letter of Expectations (LoE) for Timaru District Holdings Limited (TDHL) for discussion and feedback prior to it being finalised and presented to council for adoption and issue.

Assessment of Significance

2 This matter is assessed as being of low significance under Council's Significance and Engagement Policy as it relates to shareholder governance arrangements and does not in itself create or amend policy, expenditure commitments, or service levels.

Background

3 Timaru District Holdings Limited (TDHL) is a Council Controlled Trading Organisation (CCTO) wholly owned by Timaru District Council. TDHL acts as Council's commercial investment arm and is responsible for the management and oversight of Council's investment interests, including shareholdings in Alpine Energy Limited and PrimePort Timaru Limited. TDHL's core purpose is to manage and grow Council's investment portfolio while providing sustainable returns to the shareholder.

4 Under the Local Government Act 2002, Council is responsible for setting expectations and monitoring the performance of its Council Controlled Organisations (CCOs) and CCTOs.

5 One of the principal shareholder governance mechanisms available to Council is the annual Letter of Expectations.

Discussion

6 A Letter of Expectations is a formal communication from Council, as shareholder, to the Board of a CCO or CCTO setting out the outcomes, priorities, and areas of focus that Council would like reflected in the organisation's planning and operations.

7 The Letter of Expectations does not replace the Board's governance role nor direct operational decision-making. Rather, it provides strategic guidance on the Council's priorities and expectations as owner and shareholder.

8 The Letter of Expectations is a key input into the development of the organisation's Statement of Intent (SOI), which subsequently establishes the agreed objectives, performance measures, and reporting expectations for the coming year.

Why is the Letter of Expectations important?

9 Effective shareholder oversight of CCOs relies on clarity of purpose and a common understanding of strategic priorities.

10 The Letter of Expectations is an important governance tool because it:

- Communicates Council's strategic priorities to the Board.
- Provides transparency regarding shareholder expectations.
- Supports alignment between Council outcomes and CCO activities.
- Assists the Board in preparing a Statement of Intent that reflects both commercial objectives and broader community interests.
- Creates a basis for ongoing performance monitoring and accountability.

11 Without a clear Letter of Expectations there is a greater risk of misalignment between Council's objectives and the priorities reflected in the Statement of Intent.

12 The tabled draft Letter of Expectations has been prepared to provide strategic direction to TDHL for the development of its next Statement of Intent.

13 Committee feedback is sought to ensure the final Letter appropriately reflects Council's expectations before it is issued to the TDHL Board.

Options and Preferred Option

14 The strategic planning committee can chose to accept the tabled report and provide feedback to a final document, to be presented to council for adoption.

15 The committee can chose to not accept the tabled report and have this adopted solely by council.

Consultation

16 No consultation is required at this time.

Relevant Legislation, Council Policy and Plans

17 Local Government Act 2002

18 Timaru District Holdings Limited Statement of Intent 2026/2027

Financial and Funding Implications

19 While there are no direct financial implications arising from consideration of the draft Letter of Expectations, the Letter and the objectives that it sets out may inform future priorities and activities reflected in TDHL's Statement of Intent and may change the amount of dividend paid by the company to council.

Other Considerations

20 None

Attachments

Nil

6.5 Provisional Service Performance Results for the 2025/26 Financial Year

Author: **Steph Forde, Corporate and Strategic Planner**

Authoriser: **Stephen Doran, General Manager Corporate**

Recommendation

That the Strategic Planning Committee receive and note the *Provisional Service Performance Results for the 2025/26 Financial Year* report

Purpose of Report

1 The purpose of this report is to present a provisional summary of the year end service performance results for the 2025/26 financial year – year two of the 2024-34 Long Term Plan (LTP).

Assessment of Significance

2 This matter is considered to be of low significance in terms of Council's Significance and Engagement Policy as it is a regular report to Council on its service performance results.

Background

3 Council's three-month reporting cycle includes progress reporting of 101 performance measures for the quarterly periods 01 July - 30 September, 01 October – 31 December, 01 January – 31 March, and an Annual Report for the 12-month period ended 30 June each year.

4 This report covers the final reporting period for the 2025/26 financial year (FY) and is presented with provisional cumulative year end results.

5 Service performance results are reported, and commentary is supplied, by Activity Managers. Highlights and Issues commentary is reported by Activity Managers, and Activity Review commentary is reported by General Managers.

Overall results

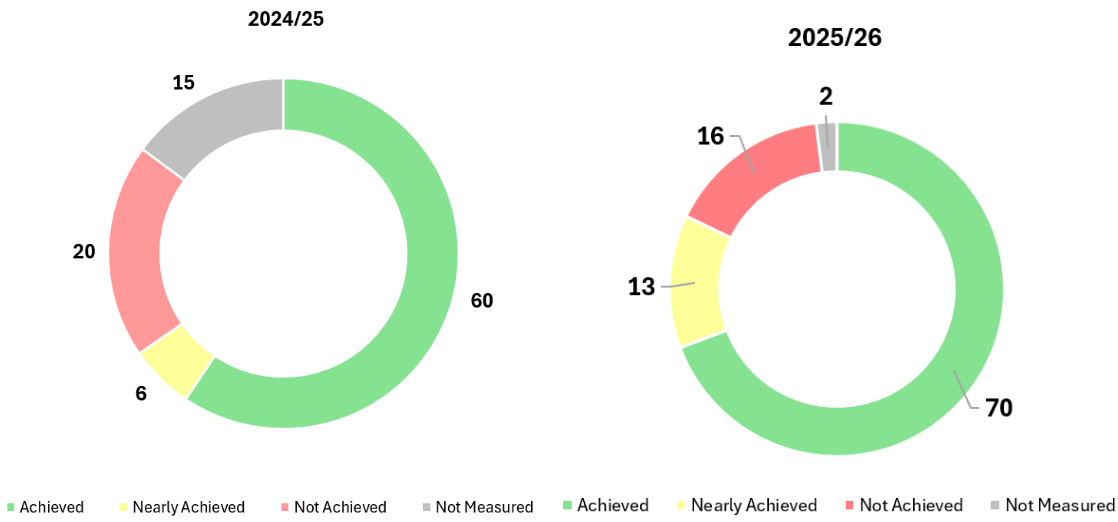
6 There were 16 measures not achieved, 70 measures achieved the target, 13 measures were nearly achieved (within 5%), and 2 were not measured.

7 For comparison, the audited results for the 2024/25 FY were 20 measures not achieved, 60 measures achieved the target, 6 measures were nearly achieved (within 5%), and 15 were not measured.

8 The 2 not measured in the 2025/26 FY that both sit in the Building Control Activity are:

- % of potential non-priority earthquake prone buildings identified by 1 July 2027, which is reported in 2026/27; and
- % of residential swimming pools' fencing in the District audited at least once every 3 years, which has progress reporting for each financial year but not formally reported until 2026/27.

9 The below graph shows the provisional overall performance result (unaudited) for the 2025/26 FY against the audited 2024/25 FY results.



Results by activity groups

10 The below table shows the provisional year end performance by Groups of Activity as detailed in the LTP.

Activity	**Achieved**	**Nearly Achieved**	**Not Achieved**	**Not Measured**
Democracy	2	1	1	0
Community Support	3	1	1	0
District Planning & Environmental Services	9	3	2	2
Recreation & Leisure	25	7	1	0
Roading & Footpaths	7	0	6	0
Stormwater	4	0	3	0
Wastewater	6	0	0	0
Water Supply	12	0	0	0
Waste Management	2	1	2	0
Total	**70**	**13**	**16**	**2**

11 Attachment 1 has full detail including Activity Review by General Managers, Highlights and Issues reported by Activity Managers, and results for each performance measure with supporting commentary.

Significant activity highlights for the year

12 Timaru Airport gained CAA recertification for another 5 years which gives surety of operation over the period and enables performance measure improvements to be put in place.

13 A successful test of the alternative Emergency Operations Centre (EOC) site in West End Hall, Timaru, confirmed business continuity arrangements and the ability to sustain EOC functions if the primary facility within the Council building is unavailable.

14 Mayors Taskforce For Jobs programme had another successful year assisting 33 young people in securing permanent work placements.

15 The Building Control team successfully retained their Building Consent Authority accreditation in February.

16 Both the Building and Planning teams are processing out of district consents, increasing opportunities for additional revenue.

17 The environmental compliance functions (animal control, liquor, and environmental health) achieved all of their performance targets for the year.

18 Overall 2025/26 museum visitor and programme user numbers are the second highest recorded, with a particularly busy summer period.

19 The Libraries achieved all of their performance measures for the year and notably received an excellent result of 95% satisfaction in the biennial community survey.

20 The Aigantighe House Gallery refurbishment was recognised with an NZIA Canterbury Architecture Award in the Heritage category.

21 Visitor targets for CBay and all district pools were achieved.

22 The Parks in-house team has expanded their operation to now include maintenance areas in Temuka and Geraldine.

23 Pre-implementation funding was approved by New Zealand Transport Agency (NZTA) for the Heaton Hayes Southern Port Access project.

24 Collaboration between Corporate, Land Transport, NZTA and Ministry of Business, Innovation and Employment (MBIE) resulted in crown funding for the Showgrounds/ State Highway 1/ Grants Road intersection renewal and upgrade.

25 Stormwater, Wastewater and Water Supply all achieved their community survey satisfaction targets. Special mention goes to the Wastewater team with a result of 95%.

26 Soil sampling has confirmed that the remediation of Peel Forest landfill is now complete following removal of 29,170 tonnes of material via 1,000 truckloads to Redruth landfill.

Consultation

27 There are no consultation requirements relating to reporting of service performance to Council.

Relevant Legislation, Council Policy and Plans

28 Local Government Act 2002

29 Timaru District Council Long Term Plan 2024-34

Financial and Funding Implications

30 There are no unbudgeted financial or funding implications associated with reporting progress on service performance to Council.

Other Considerations

31 The results presented in this report are provisional and subject to the annual report final audit which is being undertaken by The Audit Office.

Any adjustments to these results will be included in the final 2025/26 Annual Report when it is presented to Council for adoption.

Attachments

1. Provisional Service Performance Report - Quarter Four - 2025/26 ⇩

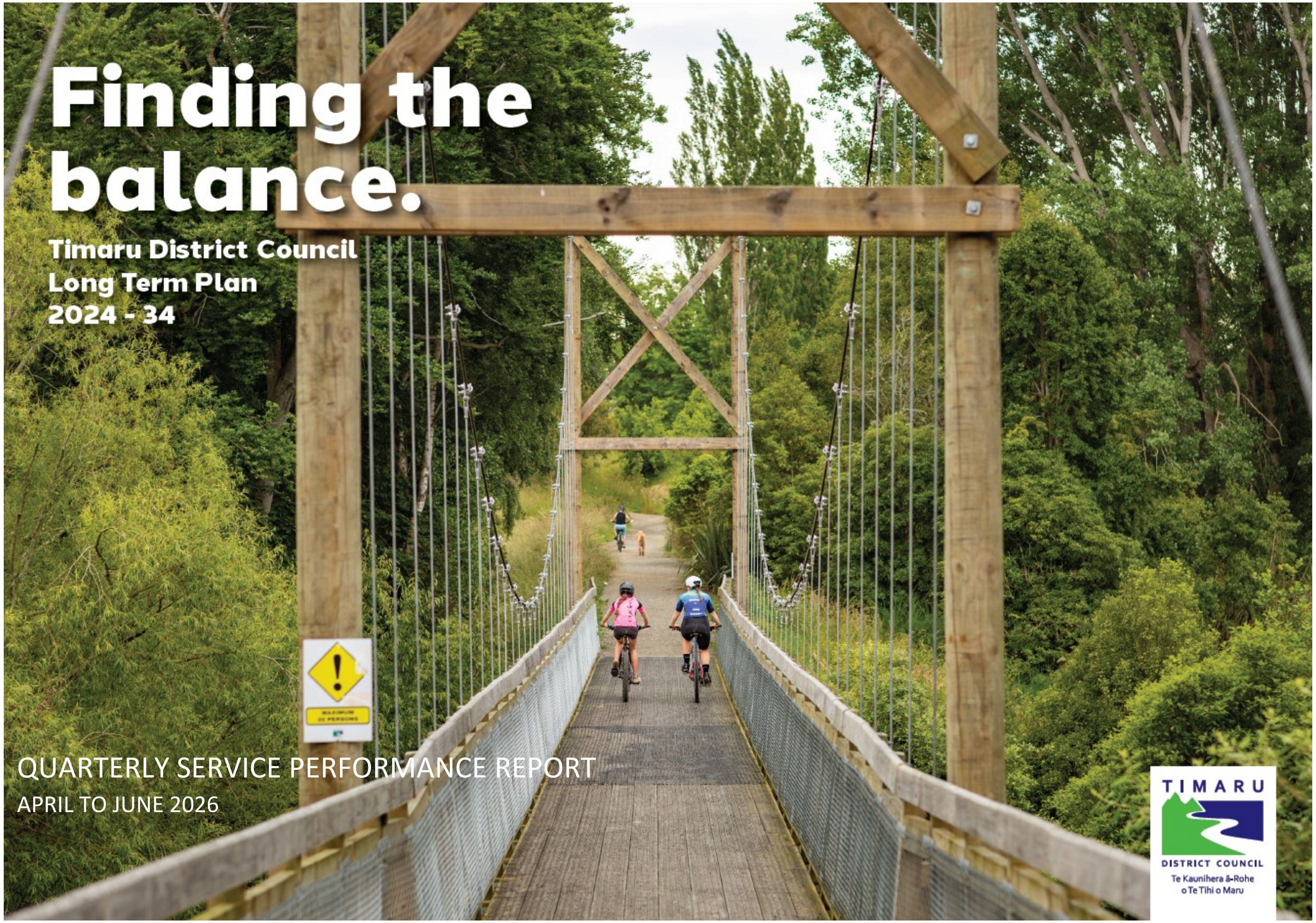

Finding the balance.
Timaru District Council
Long Term Plan
2024 - 34
QUARTERLY SERVICE PERFORMANCE REPORT
APRIL TO JUNE 2026
TIMARU
DISTRICT COUNCIL
Te Kaunihera ā-Rohe
o Te Tihi o Maru

Table of contents

Groups of Activities – Executive Summary

There are a total of 101 Non-Financial Key Performance Measures in the 2024– 2034 Long Term Plan. Results for all Activities appear in this report under the major headings in the Council Activities section of the Long Term Plan.

The report lists all of the measures along with the Target, Result, Status and Comments. Depending on the result, the measures are assigned a status as follows:

- Target Met or Exceeded
- Almost Met Target
- Target Not Met
- Report Not Submitted
- Not measured this period
- E Expect to meet annual Target
- E Expect to almost meet annual Target
- E Expect not to meet annual Target

Democracy

Activity – Democracy

Activity Review for Democracy						
Activity Review of Democracy	Owner: Stephen Doran	Democracy has had a busy year helping guide a number of large initiatives through the formal council processes and engaging the community through them. The number of LGOIMA requests we recieve contines to grow in number as well as scope as people have an increasing awareness of the service, The community survey results are disappointing, but will be an area to focus on accross the corporate function as we move to not only build people's access to our democratic processes, but also their understanding of how to influence things.				
Quarterly Highlights for Democracy						
Democracy services running well despite busy schedule. All agendas presented on time and meeting statutory requirements.						
Quarterly Issues for						
No major issues to report.						
Performance Measure	**Period**	**Period Result**	**Year to Date Target**	**Year to Date Result**	**Status**	**Expected Year End Result**
Resident satisfaction with quality of information provided by Council	FY26	54%	70%	54%	●	E
	Current period comments Although core governance documentation has met standards, and there has been significant information put out to the public over this period, this is a matter to work on over the coming year.					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Annual Plans, Reports and Long Term Plans adopted within statutory timeframes	Jan26-Jun26	Yes	Annual Plans/ Long Term Plans adopted within Statutory Timeframes	Achieved		E
	Current period comments Annual Plan completed and ready for sign off within statutory deadlines.			**Expected year end comments** The measure has been achieved with adoption of both the Annual Report 2024/25 and Annual Plan 2026/27 within statutory timeframes.		
Council and committee meeting agendas made available to the public within statutory timeframes	Q4 FY26	100.00%	100.00%	100.00%		E
	Current period comments All of the agendas during this period were released within statutory timeframes.			**Expected year end comments** The measure has been achieved with all agendas released within statutory timeframes for the financial year.		
Responses to LGOIMA requests are provided according to statutory timeframes	Q4 FY26	96.67%	100.00%	98.35%		E
	Current period comments 60 requests were received in Q4. 38 LGOIMA requests with statutory deadlines within Q4 were responded to on time. 20 LGOIMA requests were received in Q4 with due dates extending into Q1 2026/2027, of those 11 have been responded to with the remaining 9 requests on track to be responded to within statutory timeframes. 2 LGOIMA requests exceeded the statutory response timeframe during the			**Expected year end comments** The Council will not achieve the 100% statutory timeframe KPI for LGOIMA responses for the reporting year due to three requests not being responded to within the 20 working day requirement.		

	quarter. One delay occurred due to an administrative oversight, where the request was not forwarded to the responsible team for processing, and the other arose from a communication issue during response coordination. The latter response was provided one day after the due date. The causes have been determined as human error with the process reviewed and reinforced to support timely responses in future.	

Community Support

Activity – Airport

<table>
<tr><th colspan="7">Activity Review for Airport</th></tr>
<tr><td>Activity Review for Airport</td><td colspan="2">Owner: Stephen Doran</td><td colspan="4">The airport is set to meet its non financial performance measures. The 5 year recertification gives surety of operation over this period and enables performance improvement measures to be put in place.</td></tr>
<tr><th colspan="7">Quarterly Highlights for Airport</th></tr>
<tr><td colspan="7">Gaining recertification for another 5 years is always a highlight.
Work towards the instillation of Airways DVOR navaid (Doppler VHF Omnidirectional Range navigational aid. It is a ground-based radio navigation aid that emits a signal allowing pilots to determine their exact bearing and position relative to the station.) This replaces the old NDB DME. Increasing safety and providing better approach navigation to Timaru Airport. (9 months in. estimated 6 months to complete. On line towards the middle of 2027)</td></tr>
<tr><th colspan="7">Quarterly Issues for Airport</th></tr>
<tr><td colspan="7">The ongoing nature of the landing fee negotiations. Hopefully these will be completed next quarter and make lease management easier. Also give potential new hangar tenants the confidence to build at the airport.</td></tr>
<tr><th>Performance Measure</th><th>Period</th><th>Period Result</th><th>Year to Date Target</th><th>Year to Date Result</th><th>Status</th><th>Expected Year End Result</th></tr>
<tr><td>Civil Aviation Authority (CAA) accreditation</td><td>FY26</td><td>Yes</td><td>CAA airport certification is maintained at all times</td><td>Achieved</td><td></td><td>E</td></tr>
<tr><td></td><td colspan="3">Current period comments
Recertification was achieved on the 28th February 2026 and is valid for another 5 years.</td><td colspan="3">Expected year end comments
Certification is always ongoing to maintain.</td></tr>
</table>

Activity – Council Housing

Activity Review for Council Housing						
Activity Review for Social Housing	Owner: Suzy Ratahi	95 % ofCouncil Housing complies with Building Regulations and Healthy Homes Standards in accordance with the Residential Tenancy Act. Some hidden building issues have arisen with one housing block which are currently being invesigated. Current occupancy sits at 100%.				
Quarterly Highlights for Council Housing						
Social houisng continues to have 100% occupancy.						
Quarterly Issues for Council Housing						
Social housing continues to be 100% occupied. some building issues found and are being delat with.						
Performance Measure	**Period**	**Period Result**	**Year to Date Target**	**Year to Date Result**	**Status**	**Expected Year End Result**
Occupied Council Housing complies with building regulations and Healthy Homes Standards in accordance with the Residential Tenancies Act	Q4 FY26	95.34%	100.00%	95.34%		E
	Current period comments The result for Q4 is 225 of 236, as some hidden issues are currently being looked at in a block of 11 flats. Occupancy currently 100%			**Expected year end comments** This measure is nearly achieved for the financial year.		

Activity – Community Facilities

Activity Review for Cemeteries and Public Toilets		
Activity Review for Cemeteries	Owner: Suzy Ratahi	Activity performance and operational requirements were reviewed during the quarter. Cemetery grounds maintenance contracts are due to expire, with future service delivery options currently being reviewed. This includes consideration of technology-based solutions and potential trials to inform future delivery arrangements. Public toilet operations remain generally stable, with no significant service delivery issues identified.
Quarterly Highlights for Cemeteries		
Work continues with planning and consent requirements for proposed Claremont site		
Quarterly Issues for Cemeteries		
Cemetery Grounds Maintenance contracts expired with interim arrangements in place		
Quarterly Highlights for Public Toilets		
General maintenance continuing as required. No facilities have been scheduled for upgrade / renovation during this quarter.		
Quarterly Issues for Public Toilets		
No notable issues were identified for public toilets, with operations limited to routine day-to-day maintenance and servicing.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Community Facilities (Cemeteries and Public Toilets) meet legislative safety and environmental requirements	Q4 FY26	100.00%	100.00%	100.00%		E
	Current period comments All public toilets and cemeteries are compliant for the quarter.			**Expected year end comments** This measure has been achieved with compliance maintained across the public toilet and cemetery portfolio for the 2025/26 financial year.		

Activity – Emergency Management

Activity Review for Emergency Management		
Activity Review for Emergency Management	Owner: Paul Cooper	The CDEM team at Timaru District Council continues to work well and deliver good levels of service to the Community.

Quarterly Highlights for Emergency Management

Emergency Management continued to strengthen operational readiness and community resilience during the quarter. A successful test of the alternative Emergency Operations Centre (EOC) site confirmed business continuity arrangements and the ability to sustain EOC functions if the primary facility is unavailable. Community engagement remained a key focus, with 24 preparedness and resilience activities delivered across the district during the year. Recent weather impacts also demonstrated the value of established monitoring and coordination relationships, with effective situational awareness maintained through strong engagement with partner agencies and monitoring organisations. These activities have contributed to improved readiness, strengthened partnerships, and increased community awareness of emergency management across the district.

Quarterly Issues for Emergency Management

The proposed Emergency Management Bill and associated reforms continue to create uncertainty regarding the future structure, governance and delivery of emergency management services. While the direction of change is becoming clearer, the potential implications for local authorities, funding arrangements and service delivery models remain uncertain and will require ongoing monitoring.
Recruitment and retention of trained volunteers also remains an ongoing challenge. Volunteer response capability is critical to maintaining local readiness and community resilience, however attracting, training and retaining volunteers continues to require sustained effort and investment.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
How well prepared for a disaster residents feel	Jul24-Jun26	51%	50.00%	51%		E

Current period comments

The community survey results show that 51% of residents feel prepared for a natural disaster or emergency situation against a target of 50% - the measure has been met.
The emergency management team continues to actively engage with the community through promotional material and in-person events which is positively contributing to our district's preparedness for significant events

Activity – Community Partnerships

Quarterly Highlights for Community Partnerships
This quarter saw significant progress on the Timaru District Welcoming Plan, with all eight elements completed and the draft plan finalised with the focus now shifting to design of the plan document. Funding was successfully secured through MBIE to support a newcomer pōwhiri in partnership with Te Rūnanga o Arowhenua, strengthening relationships between newcomers and mana whenua. Community Partnerships continued to lead local refugee settlement and participation initiatives, including quarterly former refugee community meetings, ongoing Meaningful Refugee Participation work, and representation at the National Refugee Resettlement Forum. Additional highlights included delivery of the MTFJ-funded South Canterbury Pathways Expo, continued collaboration with Alpine Energy and local libraries to promote the Home Energy Toolkit initiative, coordination of the South Canterbury Age-Friendly Network and Community Partnerships Subcommittee, the collaborative approach to the inaugural Youth Impact Awards, a stakeholder hui on food resilience, and the administration of community funding programmes. The quarter also saw successful regional collaboration resulting in additional arts and cultural funding being secured for the district.
Quarterly Issues for Community Partnerships
There are no issues to report this quarter

Activity – Economic Development and Tourism

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Performance targets in the Venture Timaru Statement of Intent are met	FY27	Not Achieved	100.00%	Not Achieved		E
	Current period comments Although quarterly reporting timeframes were met, the provisional results for VT show that 3 of the 5 measures in the SOI are achieved at the time of reporting, 1 measure was not achieved due to discontinuation of funding, and 1 measure is partially achieved and awaiting receipt of the Cruise NZ 2025/26 report.			**Expected year end comments** The measure is not achieved for 2025/26.		
Reporting timeframes are met - Venture Timaru	Q4 FY26	Yes	Reporting timeframes are met	Achieved		E
	Current period comments VT booked in to present their annual review			**Expected year end comments** All four reports expected to be presented.		
100% performance targets in SOI met - Venture Timaru	FY26	60%	100%	60%		E
	Current period comments The provisional results for VT show that 3 of the 5 measures in the SOI are achieved at the time of reporting, 1 measure was not achieved due to discontinuation of funding, and 1 measure is partially achieved and awaiting receipt of the Cruise NZ 2025/26 season stats.			**Expected year end comments** The measure is unable to be achieved due to target being 100% and 1 measure confirmed not achieved		

District Planning & Environmental Services

Activity – Building Control

Activity Review for Building Control		
Activity Review for Building Control	Owner: Paul Cooper	This year has seen the introduction of detailed digital timesheets in order to provide better data about where officers spend their time to identify choke points or any wasted time on matters not pertinent to our core function. The team have set up for remote inspections and road tested it thoroughly through the new system - we are trying to maximise safe use of remote inspections going forward. The team continue to improve productivity to try and establish a healthy tension between staff resource and the workload. The process brings with it a little discomfort as tension increases, however it is hoped that with refinement of processes and disciplined charging out for time, together with the appropriate level of resourcing, the end state will allow the BCA to come close to breaking even - this is the goal.
Quarterly Highlights for Building Control		
This quarter has seen the hard work of promoting our ability to do consents out of district starting to pay off, with many companies both local and further abroad taking advantage of our offering. It has been received in a very positive manner by those businesses involved and as the message expands, puts us in good stead for the future. We have currently got 18 out of district consents at various stages of completion from Auckland to Gore and whilst the number is not high, the majority of the projects we are taking on are of high value and revenue and are more technical in nature. We continue to work closely with MBIE as further opportunities arise and are currently involved with the EPB implementation working group which starts on the 21st of July. We have been requested to attend the BCA accreditation body (IANZ) annual meeting to present on our out of district consents and the Objective Build User Group forum (that we chair). These are just other ways in which Timaru is leading the way within the building regulatory environment. We have also submitted an entry into the local Business Excellence awards for the Innovation section, as a way of shining the light on our approach to supporting our local design and construction companies that work outside the Timaru district, providing the consistent wrap around consenting support.		
Quarterly Issues for Building Control		
Whilst we managed to issue 913 consents for this FY, the local market is still below our estimations. This was due to several factors, however the main issues are still the cost and availability of materials and the price of fuel. We are still trying to achieve the right staffing balance to achieve our goals of reducing costs and increasing revenue and this continues to provide many challenges.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Building Consent Authority accreditation	FY26	Yes	Building Consent Authority accreditation retained	Achieved		E
	Current period comments A successful accreditation assessment in February 2026 with confirmation allowing the BCA to continue as an accredited BCA, received May 2026.			**Expected year end comments** Accreditation has been maintained following assessment in February 2026.		
Building Control consent average processing time	Q4 FY26	15.68	12	12.14		E
	Current period comments Whilst this is just over the 12 days, achieving this target has been impacted by various factors, highlighting the impacts associated with reducing resilience when required to cover leave and sickness.			**Expected year end comments** Work is ongoing within the team to get the balance right between market demands and appropriate resource level.		
% of building consent applications processed within statutory timeframes	Q4 FY26	93.68%	100.00%	96.24%		E
	Current period comments We acknowledge the 100% target has not been achieved for this quarter, we continuously work hard to achieve the best that we can.			**Expected year end comments** We are continuously looking ways to improve our systems and processes while increasing our consenting volumes, reviewing our technical resourcing as we progress.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Building and Planning services: Provide the local community and/ or local industry with regular updates and information at least four times per year - Building	Q4 FY26	1	4	4		E
	Current period comments Latest news letter sent out to the industry end of June 2026			**Expected year end comments** We will continue to provide these news letters		
Resident/ customer satisfaction with building consent process	FY26	83%	80%	83%		E
	Current period comments Another good positive period for feedback			**Expected year end comments** The measure has been achieved		
Percentage of Building Warrant of Fitness (BWOF) audits completed	Q4 FY26	38	180	55		E
	Current period comments We are just below our quarterly target of 45; however we have good momentum as we are getting staff appropriately skilled in the auditing process.			**Expected year end comments** The total number result of 55 equates to 6% against a target of 20%. We will endeavour to meet our target of 15 per month going forward.		
% of residential swimming pools' fencing in the District audited at least once every 3 years	FY26	66.00%	66.00%	132.00%		E
	Current period comments With the end of the 3 year cycle finishing at the end of 2026, we are well on track to meet this regulatory requirement.			**Expected year end comments** on track to meet this regulatory requirement		

Activity – District Planning

Activity Review for District Planning		
Activity Review for District Planning	Owner: Paul Cooper	The District Plan Review project is in the appeals phase and there are 12 appeals to be resolved - a relatively low number for a project of this scale. The team have worked well on the project, providing the panel of Commissioners with good support, whilst ensuring a good process is followed. On the resource consents side, number have also decreased as the plan has neared the appeals phase, potentially because during this time we have to give regard to both the old operative plan and the new plan - adding complexity and some cost to applicants. It could also be the fact that international conditions are such that the market is slowing and being cautious when it comes to investing capital in projects. The team have managed to complete 100% of consent application in-house (of those where no actual or perceived conflict of interest was identified), which is commendable.

Quarterly Highlights for District Planning
In this quarter the team have commenced processing some Mackenzie District Council land use consents. This has been a good experience for our internal team in learning a new plan; whilst also allowing us to keep our workloads high.

Quarterly Issues for District Planning
Appeals on the Proposed District Plan are being worked through, and we await further direction from the Court. Reform is imminent and the team continue to prepare for this by taking a least regrets approach to the work we do.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Resource Consents processed within statutory timeframes	Q4 FY26	100.00%	100.00%	99.55%		E
	Current period comments 41 consents were granted within statutory timeframes; this included two consents that had been through limited notification.			**Expected year end comments** The timeframes for processing consents has been 100% for the last three quarters and the sole consent that was not processed within timeframes was historical in nature with new processes demonstrating a vast improvement on previous years.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Building and Planning services: Provide the local community and/ or local industry with regular updates and information at least four times per year - Planning	Q4 FY26	1.00	4	4.00		E
	Current period comments An additional session was attended with a local connect group where officers engaged in the conversation and provided updates on legislative reform.			**Expected year end comments** The Planning Unit has met its target this year through being more visible within the community and having more discussions.		
Resident/ customer satisfaction with resource consent process	FY 26	40%	80%	40%		E
	Current period comments 101 respondents in the community survey had experience with or used the resource consent process and 40% rated their experience 7 out of 10 or higher. Due to the survey relying on honesty of participants, future surveys will be undertaken using a similar methodology to the Building team where consent applicants will be emailed a survey link specifically for resource consents rather than relying on the community survey.					

Activity – Environmental Compliance

Activity Review for Environmental Compliance		
Activity Review for Environmental Compliance	Owner: Paul Cooper	It is another good year to date and a strong performance from this hybrid team (contractors/in-house staff). The Animal Control team find that long stay dogs at the pound and limited space is constraining their enforcement options - i.e. if TDC had more space we could provide a better service to the community by seizing more problem/non-compliant dogs. The new pound facility will double the number of kennels available to alleviate this issue, however the site is still to be determined, as effects on neighbouring land users and access to services are proving challenging to resolve. The Animal Control team continue to deliver great service. The food safety, liquor licensing, parking enforcement, noise control activities are functioning and performing well.

Quarterly Highlights for Environmental Compliance

Liquor - There was an internal appointment to the 'Liquor Licensing Inspector & Enforcement Officer' role.
Animal Control - Two Timaru District Council 'Hearing Committee' cases were heard with both having their disqualification upheld, plus there were four prosecutions with the district court which resulted in guilty verdicts (one has since lodged an appeal with the high court).

Quarterly Issues for Environmental Compliance

Animal Control:
The limited size and capacity of the animal pound remain an ongoing issue, compounded by long-stay impoundments. The lack of available space constrains enforcement activities and restricts Council's ability to proactively manage and address animal control non-compliance.
Environmental Health:
Property in Temuka visited by EHO (accumulation of rubbish/potential nuisance conditions) – carried on from Q1
Property in Temuka – referred to Oranga Tamariki

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Provide Dog Control education to one school/ pre-school/ organisation per term	Q4 FY26	21	4	26		E
	Current period comments Target met.			**Expected year end comments** Target met		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Percentage of known dogs in District registered	FY26	97.75%	95.00%			E
	Current period comments Above target, 220 dogs not registered for the year. unable to seize/impound due to pound space being unavailable. Good result all the same.			**Expected year end comments** Above target, 220 dogs not registered for the year. unable to seize/impound due to pound space being unavailable. Good result all the same.		
Information on the website is reviewed and updated quarterly for all regulatory activities	Q4 FY26	Yes				E
	Current period comments Liquor Licensing: District Licensing Committee (DLC) data has been reviewed and updated. Some links that were not linking to the correct data, have been identified and dated. Public notices are up to date and continue to be maintained as part of business-as-usual activities. Animal Control: The Hearings Committee Dog Control Procedure Guide has been reviewed and updated.			**Expected year end comments** The website is reviewed regularly, with improvements, amendments, and corrections implemented as issues and opportunities for enhancement are identified.		
% of scheduled audits of registered food premises completed or in progress	Q4 FY26	100.00%	100.00%	100.00%		E
	Current period comments As at 1st April there were a total of 37 verifications due. 31 were completed or are in progress The remaining 6 were not done for various reasons.			**Expected year end comments** All verifications are on target that are due for quarter 1 2027 that are within our control.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
% of alcohol regulated premises that have been inspected each year	Q4 FY26	1.56%	70.00%	160.94%		E
	Current period comments The forecast remains positive, reflecting prudent resource use and sustained strong performance to date.			**Expected year end comments** Exceeded required targets for Year End.		
% of food Businesses requiring escalation to the Registration Authority and/or Food Safety Officer for follow up due to non-compliance with correct processes or statutory requirements	Q4 FY26	100.00%	100.00%	100.00%		E
	Current period comments Food Safety Officer/RA enforcement: Two Intent to cancel letters sent out – both overturned – both operators paid all outstanding bills One Food Safety Officer visit to food premise due to complaint received – unscheduled verification to be completed			**Expected year end comments** All verifications within our control are on target for the next quarter and tracking well for the end of the year.		

Recreation & Leisure

Activity – Museum

Activity Review for Museum		
Activity review for Museum	Owner: Paul Cooper	The museum has achieved strong performance, recording solid numbers of service users for the reporting period. This positive momentum demonstrates successful engagement across all service delivery channels. The team are managing a significant workload in terms of preparing to transition to the new Te Kura Marumaru facility, starting in October 2026, with an anticipated opening in late April 2027. This will need careful management to balance the well-being of staff against the needs of the project in terms of delivery. It is working well at the time of writing.
Quarterly Highlights for Museum		
Although user numbers were slightly lower over the last quarter, the overall 2025-26 museum visitor and programme user numbers are the second highest recorded, with a particularly busy summer period.		
Quarterly Issues for Museum		
Primary issue has been managing staff workload and public expectations as work towards new facility has ramped up, affecting capacity for programmes in current building. (due to fully close late October 2026).		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
User Satisfaction - Museum	FY26	88%	90%	88%		E
	Current period comments 125 participants responded that they had visited the Museum Facility, with 110 saying they were satisfied or very satisfied. Although the target was not met, usership increased by 7% and satisfaction remained the same at 88% compared to the previous survey undertaken in 2024.					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Number of museum service users (includes museum visitors, attendees at on site and off site programmes, information or collection requests)	Q4 FY26	5,889	25,000	28,108		E
	Current period comments WHile quarterly figures are slightly down, overall FY figures are the second highest on record.			**Expected year end comments** The 2025-26 year saw the second highest overall visitor and service numbers recorded to date. January and February were record months, with an increase in casual visitors, cruise ship passengers and programme participants. Numbers for the last quarter have gone slightly below expectations, with high petrol prices a contributing factor.		
Number of exhibitions and events - Museum	Q4 FY26	8	14	37		E
	Current period comments Four successful holiday programmes held over April, 3 events in May and the In Our Backyard exhibition opening in May.			**Expected year end comments** A range of successful programmes held throughout Financial Year, including talks, downtown walks, exhibition events and holiday programmes.		
Museum - Facilities meet legislative safety requirements	Q4 FY26	Yes	Legislative requirements are met	Achieved		E
	Current period comments All requirements met.			**Expected year end comments** All requirements met.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Collection items available online - Museum	Q4 FY26	-74	18,500	23,835	●	E
	Current period comments 74 records removed from catalogue, no other additions at this time.			**Expected year end comments** Overall work as exceeded target figure.		

Activity – Libraries

Activity Review for Libraries		
Activity Review for Libraries	Owner: Mike Wrigley	Libraries delivered a sound quarter and overall excellent year end result achieving all of their service performance targets in addition to a 95% user satisfaction result in the biennial Community Survey.

Quarterly Highlights for Libraries
In April new shelving was installed in Geraldine Library, affording more space for Fiction, Large Print and Talking Books. Temuka Library also reorganised their existing shelving to better display their Young Adult and Adult collections. The potholes in the Geraldine Library & Service Centre carpark were filled in. The four Pride Craft-A-Noons were well attended in June at Timaru Library, with over 100 participants. Author James Russell was hosted by the Timaru Children's Library in June with more than 30 children and adults in attendance. Staff made nineteen visits to local schools and preschool facilities in this quarter, speaking and interacting with over 700 children and adults. This was on top of twenty school and preschool visits to our libraries, where over 450 visitors took part in planned activities and programmes. The South Canterbury Genealogy Society have now started offering an extra session each week in the Timaru Library – now available on Wednesday mornings and Sunday afternoons. Timaru District Libraries are delighted to have achieved all of their Key Performance Indicators for this year.

Quarterly Issues for Libraries
With recent rain events, Timaru Library's roof has continued to sprout small leaks in different areas, depending on the wind direction. Temuka Library, Information & Service Centre are still waiting for earthquake strengthening reassessment, as no further work or assessments have been done since stage 1 was completed in November 2019, which took it to 25%. Only one of three lights out the front of the Geraldine Library have been working this quarter. Contractor has been contacted, as this is a regular issue. Timaru Library public toilets have had ongoing blockages due to the age/diameter of the pipes leading to the toilets. Temuka Library, Information & Service Centre's gutters leaked, but were then cleaned out and the leaks were repaired in June. Staff shortages were more prevalent this quarter due to illness, as happens at this time of year.

<table>
<tr><th>Performance Measure</th><th>Period</th><th>Period Result</th><th>Year to Date Target</th><th>Year to Date Result</th><th>Status</th><th>Expected Year End Result</th></tr>
<tr><td>User Satisfaction - Libraries</td><td>Jul26-Jun28</td><td>95%</td><td>90%</td><td>95%</td><td></td><td>E</td></tr>
<tr><td></td><td colspan="6">Current period comments
242 participants responded that they had visited a library, with 230 saying they were satisfied or very satisfied.
In addition to meeting the target, usership and satisfaction increased by 1% and 4% respectively compared to the previous survey undertaken in 2024.</td></tr>
<tr><td>Visitors to Libraries</td><td>Q4 FY26</td><td>64,704</td><td>200,000</td><td>270,229</td><td></td><td>E</td></tr>
<tr><td></td><td colspan="3">Current period comments
We have ended this financial year with another robust quarter, sitting 29% above our quarterly target for visitors to our libraries. Regular programmes like school holiday programmes, knitting sessions and visits from our Tuesday Social Group attracted a good number of library visitors each week, along with extra events like the Pride Craft Afternoons and the Newspaper Research Public Talk also encouraged more people to enter our libraries this quarter. June also saw a higher number of class/kindergarten visits than usual in our Timaru Children's Library which added to the visitor count.</td><td colspan="3">Expected year end comments
We have achieved this annual target, sitting 35% above the expected target with 70,229 more visitors this year than the targeted 200,000. This number is also very similar to the number of visitors the year before, which is a good indication our patrons continue to enjoy visiting our libraries.
This outcome reflects the relevance and accessibility of library services across multiple areas. Community members are actively participating in programmes, making strong use of collections, and continue to access digital services. Borrowing habits demonstrate that collection spending is effectively meeting customer demand, while continued use of technology services confirms the library's importance as an inclusive public space. These indicators collectively show that our libraries are delivering significant community value and serving as key centres for learning, connection, and engagement.</td></tr>
</table>

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Online website and catalogue searches - Library	Q4 FY26	502,609	400,000	1,876,276		E

Current period comments

Our websites, catalogue and mobile library app are continuing to increase in popularity and usage. We have had another record-breaking quarter, with usage exceeding the quarterly target by more than 400% and total pageviews increasing by more than 12% compared with the same quarter last year.
The mobile library app was the primary driver of this growth; recording more than 80,000 pageviews in May and then again in June - June pageviews were 28.5% higher than in July at the start of the current financial year. The Online Aoraki Heritage Collection website also contributed strongly, with pageviews rising from a typical monthly total of around 10,000 to more than 17,000 in June.
Overall, the sustained increase in online usage reflects strong and growing community engagement with the libraries' digital services.

Expected year end comments

We ended this financial year 369% above the set target, with total pageviews increasing by 13.8% compared with the previous financial year.
This level of activity reflects strong community use of our websites, catalogue, and mobile library app. The sustained growth in online engagement indicates that these digital services continue to meet the needs and interests of our patrons and the wider public.
While the catalogue and mobile library app together account for 84% of all pageviews, the largest year-on-year increases were recorded by the mobile library app and the Online Aoraki Heritage Collection website. Pageviews for the mobile library app increased by 31.1% compared with the previous year, while the Online Aoraki Heritage Collection website recorded a 20.6% increase over the same period.
Collectively, these results show that our digital platforms continue to be an important way for people to discover, access, and engage with library resources and local heritage, with community use continuing to grow year on year.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Library issues (physical & digital) of materials	Q4 FY26	129,716	500,000	534,565		E
	Current period comments While this was a quieter quarter compared to the previous three quarters, the number of physical and digital library items borrowed and/or renewed still exceeded the quarterly target by 3.8%. Although the borrowing of formats like physical items and eBooks was lower than in the same quarter last year, the use of eAudiobooks and eMagazines (BorrowBox and OverDrive/Libby) continued to grow. eAudiobook borrowing increased by 15.9%, while eMagazine borrowing through BorrowBox and OverDrive/Libby rose by 18.4% compared to the same quarter last year.			**Expected year end comments** We achieved the annual target, finishing the financial year 6.9% ahead of target. Reflecting global trends, fewer physical issues/renewals are being tempered by continued growth in digital lending, and this year that was driven primarily by eAudiobooks and eMagazines (on our BorrowBox and OverDrive/Libby platforms/apps). Overall, digital borrowing increased by 7.7% compared with the previous financial year and now accounts for nearly a quarter of our total issues/renewals (24.3%). Over the same period, eAudiobook borrowing increased by 23.1% and eMagazine borrowing by 24.3%. This equates to more than 10,000 additional eAudiobook loans over the financial year compared with the previous year, cementing eAudiobooks as our most popular digital format now and accounting for more than 10% of our total loans. Although digital borrowing continues to grow, physical collections still account for more than 75% of all issues and renewals, demonstrating that they remain the foundation of library use. Continued investment in physical collections is therefore essential to meet customer demand, ensuring patrons have access to the breadth and depth of material they expect from their library, including the latest and most popular titles. At the same time, ongoing growth in digital lending highlights the importance of maintaining a balanced collection that provides access to all the formats our community chooses to borrow.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Community programme interactions - held on site and in the community plus a non traditional library service	Q4 FY26	722	1,500	2,856		E
	Current period comments This quarterly target has been met. The programmes/events we've run or hosted from April to June include: 185 Children's sessions including School Holiday Programmes, Weekly Storytimes, Born to Read Sessions, Visits to/from Classes/Kindergartens, Games Sessions, Baby Rock & Rhyme Sessions, Home School Games sessions, Pride Craft-a-Noons, a Sign Language session and we hosted a visit by author James Russell.. 35 people joined Skinny Jump from April to June. We ran 165 Adult programmes/events, consisting of Tuesday Social Group Sessions, Aoraki Heritage twice-weekly Drop-In Sessions including a special ANZAC session, Digital Classes, Mend & Sew Workshops, Book Clubs, an Enliven Day Centre Visit to them and then one where they visited us, Knit & Natter Sessions, Knitting & Crochet Sessions, Mahjong Sessions, a Driver Theory Licensing & Relicensing Session, a World Knit in Public Day Session, a Multicultural Aoraki Session, an English Language Class Visit and also Mayoral Drop-In Sessions. Our Heritage Librarians gave two talks titled 'A Beginner's Guide to Accessing Historic Local Newspapers. We made an IHC Home Visit and also presented to a Cardiac Support Group and a Multicultural Morning Tea Group. There were 30 Justice of the Peace Sessions, 257 Housebound bags were delivered over the three months and 50 Books4U Adult bags were also made up and given out to customers. (87 other meetings and activities - not advertised or run by library staff - also took place in our facilities.)			**Expected year end comments** We achieved this target, finishing 90% above the annual target. The continued strength of these results confirms the role of our libraries as essential community infrastructure. Programme participation, outreach activity and everyday use of library spaces all contribute to environments that support lifelong learning, social connection and cultural engagement. These patterns of use underline the importance of libraries as accessible, multi-purpose spaces within our communities.		

Libraries - Facilities meet legislative safety requirements	Q4 FY26	Yes	Facilities meet legislative safety requirements	Achieved		E
	Current period comments Contractors meet legislative requirements for the libraries - as per their schedules. Building WOFs are current at each facility. SiteWise is being used at each library, therefore all requirements are meet.			**Expected year end comments** All requirements have been met.		

Activity – Art Gallery

Activity Review for Art Gallery		
Activity Review for Art Gallery	Owner: Mike Wrigley	The Gallery has a had a great quarter 4 and year end result achieving all measures except visitor numbers, being just 800 shy of the target. The 90% user satisfaction result in the biennial Community Survey is also an excellent result for the team and is a 3% improvement of the previous survey result.

Quarterly Highlights for Art Gallery

Quarterly Highlights (April–June 2026)
Rosemary Campbell: Undulations of Memory – Presented a landmark retrospective celebrating one of South Canterbury's most significant artists. The exhibition showcased Campbell's remarkable career and contribution to New Zealand art, accompanied by a major publication and strong community engagement through opening events and public programming.
NZIA Canterbury Architecture Award – The Aigantighe House Gallery refurbishment was recognised with an NZIA Canterbury Architecture Awards in the Heritage category. This prestigious award acknowledged the careful restoration and adaptation of the historic gallery, recognising excellence in heritage conservation while enhancing accessibility and visitor experience.
These two achievements demonstrate the Gallery's commitment to both preserving South Canterbury's cultural heritage and delivering nationally recognised exhibitions and facilities.

Quarterly Issues for Art Gallery

Ongoing fine-tuning of integrated systems (climate, fire, and security) has been managed proactively, with performance continuing to improve as systems are optimised.
Roof maintenance on hold due to staff movements

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
User Satisfaction - Art Gallery	FY26	90%	90%	90%		E
	Current period comments 92 participants responded that they had visited the Art Gallery, with 83 saying they were satisfied or very satisfied. In addition to meeting the target, usership and satisfaction both increased by 3% compared to the previous survey undertaken in 2024.					
Visitors to Art Galleries	Q4 FY26	3,242	16,000	15,209		E
	Current period comments During this quarter the gallery had people visit the Aigantighe facility During April: 1123 visitors During May: 1620 visitors During June 499 visitors Target has not been achieved since 2019 pre-covid Partial closure due to renewal works would have contributed to a decline in visitor numbers.			**Expected year end comments** Although target has not been reached, we have increased our visitor numbers by 511 from 2024/2025 year		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Online website searches and social media interactions - Art Gallery	Q4 FY26	500	2,000	3,000		E
	Current period comments Facebook: 77.3k Views (up 7.6%), 1.4k Interactions (up 14.3%), 43 Link Clicks (down 70.5%), 1.8k Visits to our page (down 30%), 57 New Follows (up 23%) Instagram: 9.5k Views (down 38.3%), 998 Reach (down 38.7%), 382 Interactions (up 0.5%), 230 Visits to our page (up 6.5%), 53 New Followers (up 51.4%)			**Expected year end comments** Target has been exceeded.		
Community Programmes held on site and in the community - Art Gallery	Q4 FY26	10	24	38		E
	Current period comments April The Rosemary Campbell opening and book launch took place with guest speakers and a musical performance by the University of Canterbury Chamber Septet. The gallery ran a school holiday programme over the Easter break. Judges from the New Zealand Institute of Architects visited the house gallery. The Gallery hosted an ANZAC activity for children May School groups visit the Rosemary Campbell show from Craighead and Opihi school. Radius Retirement home visit. Whole school visit from Winchester school and Carers Pathway expo was hosted by the Gallery for Glam sector jobs. June Tuesday Club did a watercolour workshop based on Rosemary Campell exhibition Rhema Media Radio Workshop			**Expected year end comments** Target exceeded		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Number of Art Gallery exhibitions (including touring, regional and permanent art works)	Q4 FY26	1	15	15		E
	Current period comments 1 April – 31 June During the reporting period, the Aigantighe Art Gallery delivered two exhibitions across the facility. 1 of which rolled over from the previous quarter and 1 new exhibition was installed during this time frame. A varied exhibitions programme across the modern gallery spaces combining contemporary practice of touring shows, regional voices, and collection-based interpretation. New Vision (House collection show) is a major retrospective exhibition examining the legacy of the influential New Vision Gallery and its impact on modern art in Aotearoa New Zealand. Showcasing a wide range of media—from ceramics and jewellery to painting and sculpture—the exhibition reflects the gallery's role in championing contemporary practice and supporting emerging artists. It offers insight into a pivotal moment in New Zealand's art history, highlighting the breadth, experimentation, and forward-thinking vision that shaped a generation of artists. The Rosemary Campbell exhibition was Aigantighe Art Gallery's largest exhibition of the year and a wonderful celebration of the artist's life, career and contribution to the arts. It brought together artworks loaned from other galleries, guest curators and writers, and involved local schools where Rosemary had taught. The exhibition also featured the launch of a new publication and a special musical performance. We are incredibly proud of this significant and memorable exhibition.			**Expected year end comments** target achieved		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Art Gallery - Facilities meet legislative safety requirements	Q4 FY26	Yes	Facilities meet legislative safety requirements	Achieved		E
	Current period comments All requirements are currently met. A certificate of compliance has been reissued and extended until November 1st 2026 following delays in the building consent BWOF completed before November 2026.			**Expected year end comments** Staff changes have resulted in the delay of the BWOF		
Art works conserved - Art Gallery	Q4 FY26	1	5	5		E
	Current period comments 1 Artworks is currently being conserved was conserved for framing 78 Artworks were displayed from the Aigantighe permanent collection (Rosemary Campbell (7); New Vision (71)) Other artworks displayed in the Gallery: 67 Rosemary Campbell loans: 67			**Expected year end comments** Target achieved		

Activity – Recreational Facilities (CBay, District Pools & Aorangi)

Activity Review for Recreational Faciltiies		
Activity Review for Recreational Facilities	Owner: Mike Wrigley	Pretty strong quarter with visitors over 100,000 again. Morgans Road stadium has been very busy with all 3 courts booked out during peak times. Nearly all KPI's hit for the year and the 2 that weren't are easily explained. The shortage of swim teachers meant we were just under the target for swim lessons, and the size of the program pool means we have to cap the Aqua classes at 36 and there are days where we have to turn customers away due to the class being at capacity. The school water safety program was a great success again with all except 3 schools in the district participating in it. Overall, really proud of the team as we have maintained our levels of service despite a roughly 15% reduction in staffing levels post restructure.

Quarterly Highlights for Recreational Facilities

Cafe continued its improvements in P&L.
Staff levels and retention levels have been great in most departments meaning not as much time spent on recruitment and training knew staff.

Quarterly Issues for Recreational Facilities

Recruiting staff in the more technical areas, group fitness instructors and learn to swim teachers is proving difficult.
Only currently having three courts and the temporary entrance and limited bathroom space up at Morgans Road is providing a few issues.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
User Satisfaction - Swimming Pools	FY26	87%	90%	87%		E
	Current period comments 188 participants responded that they had visited a swimming pool, with 163 saying they were satisfied or very satisfied. Although the target has not been met, usership and satisfaction increased by 8% and 5% respectively compared to the previous survey undertaken in 2024.					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Visitors to CBay	Q4 FY26	103,505	310,000	406,595		E
	Current period comments Now we have an actual door counter, stats show we are recording over 100,000 visits per qauter.			**Expected year end comments** Target easily met.		
Visitors to Pleasant Point Community Pool	Q4 FY26	0.00	4,500	7,821		E
	Current period comments No data due to pools closed this quater.			**Expected year end comments** Target achieved for the financial year.		
Visitors to Geraldine Community Pool	Q4 FY26	0.00	11,500	12,128		E
	Current period comments No Data for this quarter as pools closed.			**Expected year end comments** Target achieved for the financial year.		
Visitors to Temuka Community Pool	Q4 FY26	0	7,500	12,385		E
	Current period comments No data for this quarter as pools closed.			**Expected year end comments** Target achieved for the financial year.		
Aqua fitness classes participant numbers	Q4 FY26	2,070	10,000	9,954		E
	Current period comments Just below target. Unfortunately, due to pool size limitations the busier classes often turn customers away.			**Expected year end comments** Result for the financial year came within 5% of the target therefore the measure is nearly met.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Number of Aquatic Water Skills for Life (formerly swim for life) participants - water safety participant numbers	Q4 FY26	909.00	2000	3,325.00		E
	Current period comments Huge Term with bigger schools visiting.			**Expected year end comments** Target met.		
Number of Aquatic learn to swim enrolments - participant numbers	Q4 FY26	665	2800	2,746		E
	Current period comments Recruitment of Teachers is proving really difficult currently.			**Expected year end comments** Moving into new year still a shortage of teachers, means less classes offered.		
CBay Fitness Memberships	Q4 FY26	1,437.00	1200	1,417.25		E
	Current period comments Target easily met.			**Expected year end comments** Target achieved for the financial year.		
CBay Group Fitness class participants	Q4 FY26	15,115	57600	57,990		E
	Current period comments Target met.			**Expected year end comments** Target achieved for the financial year		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Swimming Pools - Facilities meet legislative safety requirements	Q4 FY26	Yes	Facilities meet legislative safety requirements	Yes		E
	Current period comments All pools pool safe compliant.			**Expected year end comments** .		
Aorangi Stadium - Facilities meet legislative safety requirements	Q4 FY26	Yes	Facilities meet legislative safety requirements			E
	Current period comments Facility still operating under special BWOF due to construction of new stadium whilst operational.			**Expected year end comments** .		
User Satisfaction - Aorangi Stadium	FY26	89%	90%	89%		E
	Current period comments 134 participants responded that they had visited Aorangi stadium, with 134 saying they were satisfied or very satisfied. Although the target was not met, this was the first time the facility was included in the survey and provides a good base result for future surveys.					
Bookings for special events (days per annum) - Aorangi Stadium	Q4 FY26	4.00	15	22.00		E
	Current period comments Only 4 special events this quarter however increased sport bookings with Netball coming indoors limited availability.			**Expected year end comments** All regular bookings except car show locked in for 26/27 as well as masters games.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Bookings by sports clubs and groups (days per annum) - Aorangi Stadium	Q4 FY26	73.00	120	194.00		E
	Current period comments Huge quarter with winter sports. At least 5 hours of full court bookings most days			**Expected year end comments** Q1 and Q2 already pretty much booked out		

Activity – Parks

Activity Review for Parks		
Activity Review for Parks & Recreation, incl Forestry	Owner: Suzy Ratahi	The in-house Parks team continues to establish and grow following the change in service delivery model. From 1 July, the team has taken over maintenance of areas in Temuka and Geraldine that were previously delivered through external contracts. The current focus is on embedding the new operating model, building team capability and maintaining service levels across the expanded area of responsibility. Overall activity delivery remains on track, with a range of planned renewals and improvements progressing or completed across the district. This includes playground upgrades and soft-fall renewals, walkway and bridge improvements, irrigation upgrades at the Botanic Gardens, and other amenity improvements. Opportunities to trial technology and alternative approaches to some maintenance activities are also being considered as part of ongoing operational planning. Minor asset and public safety matters identified at Scarborough, Jacks Point and Caledonian Grounds are being addressed through additional fencing and signage. Performance measures are generally tracking as expected, although user satisfaction remains below target and survey feedback is being reviewed to better understand the areas of concern.

Quarterly Highlights for Parks						
Leckie and Cornwall Park play space upgrades included replacement of safety surface with loose fill. Centennial Park bridge foundation upgrades are complete. Taumatakahu walkway upgrades to entrances are complete. Botanic Gardens irrigation upgrade to bedding plots has largely automated what has previously been a manual operation. Patiti Point carpark and walkway improvements are completed. Yesteryear sculpture completed and installed near Cox street Geraldine.						
Quarterly Issues for Parks						
Coastal erosion causing minor issues at Scarborough, Jacks Point, and Caledonian Grounds requiring additional, or modification of existing, signage and fencing.						
Performance Measure	**Period**	**Period Result**	**Year to Date Target**	**Year to Date Result**	**Status**	**Expected Year End Result**
User Satisfaction - Parks	FY26	85%	90%	85%		E
	Current period comments 385 participants responded that they had visited a park, playground, sports field or cemetery, with 328 saying they were satisfied or very satisfied. This result maintains the same level of satisfaction with the previous survey					
Parks and recreational open space hectares per 1,000 residents	Q4 FY26	12.85‰	13‰	12.85‰		E
	Current period comments Due to a small increase in population since this measure was set, and no increase Parks and recreational open space hectares, the result has dropped slightly from 13ha to 12.85ha per 1,000 residents.			**Expected year end comments** This measure was nearly achieved.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Kilometres of off-road walking and biking tracks	Q4 FY26	99.95	90			E
	Current period comments This target has been exceeded due to walkway and cycleway projects alongside more accurate asset data captured in the asset management system.			**Expected year end comments** Expect to be on target		

Activity – Halls

Activity Review for Halls		
Activity Review for Halls, Theatre Royal	Owner: Suzy Ratahi	No significant issues have presented over the year with Community Halls. Usership of Council owned and operated halls remained high. Looking ahead to Long Term Plan development, officers are working on bringing forward options for Council and the community to consider on rural halls and potential divestment.
Quarterly Highlights for Halls		
Routine and reactive maintenance continued as required across all facilities.		
Quarterly Issues for Halls		
No issues were identified for Council-operated halls. At Rosewill Hall, a reported theft led to a request for Council support, which uncovered that the lease is no longer valid due to the dissolution of the lessee entity. The hall is therefore operating without lawful authority. Similar issues have been identified at several rural halls, presenting an opportunity for Council to review governance arrangements and consider consolidation, rationalisation, or disposal of non-viable assets.		

Roading and Footpaths

Activity – Roading and Footpaths

Activity Review for Roading and Footpaths		
Activity Review for Roading and Footpaths	Owner: Suzy Ratahi	Overall delivery of the activity remains on track, with the annual maintenance and renewals programme substantially delivered and key network improvement projects progressing. Road condition is performing above target, the resurfacing programme has been completed, customer request response performance remains strong, and all bridges continue to provide Class 1 loading access. Delivery has continued within approved budgets despite significant increases in key input costs, particularly diesel and bitumen, driven in part by global geopolitical tensions and associated commodity price volatility. These pressures have required the programme to be actively resized and reprioritised to match available funding, while maintaining focus on the highest-priority maintenance and renewal needs. As a result, increased expenditure has not necessarily translated into a corresponding increase in the level of service experienced by the community. Some performance measures remain below target, particularly in relation to footpath condition and road safety. These results continue to inform future work programmes and investment priorities. Customer satisfaction remains below target across a number of transport measures, despite generally strong technical and asset performance. This disconnect was identified through the previous Activity Management Plan and continues to be evident. Satisfaction results should be considered within the broader context of increasing household costs, rates and community expectations of Council services, rather than as a direct reflection of transport network performance alone. Managing the gap between community expectations and the level of service that can sustainably be delivered within available funding remains a key challenge for the activity.

Quarterly Highlights for Roading and Footpaths
This quarter saw strong delivery across the network, alongside continued progress on key strategic projects and preparation for future work programmes. Rehabilitation works were completed on Robinson Road, the last of our rehabilitation projects for the season, while the district's resurfacing programme was also successfully completed. Replacement of Palk Road Bridge was completed and works are underway to replace Māori Gully Road Bridge. Our winter programme to maintain unsealed roads is also underway, targeting the impact of increased rainfall and surface moisture over the colder period. Together these works contribute to improving resilience, maintaining reliable access, and preserving the long-term condition of the network. Several significant safety and infrastructure improvements were also delivered during the quarter. In particular the North Street/Latter Street roundabout project was completed, delivering a major safety improvement at a key intersection. In Temuka, the replacement of slippery tiles was undertaken to improve pedestrian safety and accessibility. Active transport projects have continued to gain real momentum and community visibility. The Geraldine to Woodbury shared path was completed this quarter, while a significant project to construct a shared path along Racecourse Road/Hilton Highway also got underway. This project will link the Central South Trail to the Showgrounds,

supporting a safe cycling connection between the trail and Caroline Bay. The remaining section of the Temuka to Arowhenua pathway is still awaiting completion pending KiwiRail approval for the section beneath the KiwiRail bridge to Torepe Fields. These projects are important steps in delivering safer, more connected travel options across our communities.

The quarter also included the renewal of several major contracts, providing certainty for future service delivery. Alongside this, the team has been heavily focused on inputs for the Long Term Plan and 2027-30 NLTP funding bid and developing programmes of work for the coming year, ensuring delivery is aligned with Annual Plan budgets and strategic priorities.

Overall, the quarter reflects a strong balance between delivering critical infrastructure improvements, enhancing safety and resilience, progressing active transport initiatives, and undertaking the planning and programming necessary to support future network investment. The team continues to make good progress on both immediate priorities and longer-term transport outcomes for the district.

Quarterly Issues for Roading and Footpaths

While significant progress was made across the programme, some projects remain contingent on approvals from external agencies. The Temuka to Arowhenua shared pathway is still awaiting KiwiRail approval delaying project completion. The Heaton Hayes Port Resilience Project (in design stage) has also been delayed awaiting KiwiRail approval of a long-term Deed of Grant to occupy the level crossing on Heaton Street - required to ensure investment viability. With a significant number of maintenance, renewal and capital projects either underway or in development across the district, there continues to be strong public interest in delivery timeframes, traffic management and programme outcomes. The team is working closely with contractors, funding partners and stakeholders to minimise disruption, maintain safe worksites and provide timely information to affected communities.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Response to customer services requests (Mandatory) - Roading & Footpaths	Q4 FY26	87.07%	70.00%	87.56%		E
	Current period comments 586 of 673 were responded to in the target timeframe			**Expected year end comments** Annual target has been met		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Road condition - average quality of ride on sealed local road network percentage smooth travel exposure index	FY26	95.00%	92.00%	95.00%		E
	Current period comments This KPI is partially measured and is based on road roughness surveys for 100% of the total sealed network having been completed in the last 2 years. The smooth travel exposure (STE) index is calculated from our road asset management system (RAMM). This is based on the roughness of the sealed roads and the vehicle kilometres travelled that is based on road traffic counts.			**Expected year end comments** This KPI is partially measured and is based on road roughness surveys for 100% of the total sealed network having been completed in the last 2 years. The smooth travel exposure (STE) index is calculated from our road asset management system (RAMM). This is based on the roughness of the sealed roads and the vehicle kilometres travelled that is based on road traffic counts.		
Resurfacing of road network (mandatory) - sealed network	Q4 FY26	0.00%	6.00%	6.68%		E
	Current period comments Resurfacing complete total kms done 66.78			**Expected year end comments** Resurfacing complete total kms done 66.78		
Number of bridges that allow Class 1 loading	FY26	100.00%	100.00%	100.00%		E
	Current period comments There are four bridges on low volume roads that are currently weight restricted, and have been for some time. There is no reduction in level of service at this stage			**Expected year end comments** There are four bridges on low volume roads that are currently weight restricted, and have been for some time. There is no reduction in level of service at this stage		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Rehabilitation of sealed road network - 1% rehabilitated annually	Q4 FY26	0.32%	1.00%	0.95%		E
	Current period comments All programmed sealed pavement rehabilitations complete and budget fully expended - Robinson Road completed during this quarter Budget not sufficient to meet the target			**Expected year end comments** Budget not sufficient to meet the target - Budget fully spent		
Resident satisfaction with levels of service for maintenance and condition of sealed roads	FY26	41/5%	50.00%	41.5%		E
	Current period comments The target for resident satisfaction with the maintenance and condition of sealed roads was set at 50%, with the current result standing at 42.25%. While this is slightly below target, our results also show a clear distinction between satisfaction with local roads and state highways. Satisfaction with major local roads is higher, with an average score of 59%, reflecting positive feedback for local road maintenance. However, the overall result is skewed by the lower satisfaction with state highways, which has an average score of around 22%. While state highways fall outside our direct control, their condition significantly influences overall satisfaction. Given the current budget constraints, we will continue to maintain sealed roads at a level that meets essential community needs and advocate to NZTA, responsible for managing the state highway network, for improvements to the state highway network within our district					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Resident satisfaction with levels of service for maintenance and condition of unsealed roads	FY26	36%	40.00%	36%		E
	Current period comments The target for resident satisfaction with the maintenance and condition of unsealed roads was set at 40%, with the current result standing at 36%. While this is slightly below target, it is important to highlight that we consistently monitor and assess the condition of unsealed roads through regular inspections by staff using Roadroid and assessment tools, alongside NZTA's technical audits, all which confirm that our unsealed roads are in good condition overall. The gap in satisfaction is not necessarily reflective of our road management practices, but rather a broader community preference for sealed roads. Despite the high standards of maintenance and our proactive approach, some residents continue to expect sealed roads, which presents a challenge in meeting the service level expectations for unsealed road networks. Given the resource and funding limitations, achieving higher satisfaction in this area will remain a challenge, as sealing all roads would not be financially sustainable. We will continue to maintain the current standards for unsealed road management, focusing on balancing community expectations with the practicalities of the funding and road network we manage					
Road fatalities and serious injury crashes (Mandatory) - local roads	Q4 FY26	5	14	13		E
	Current period comments There were 4 serious injury crashes and 1 fatality during this period.			**Expected year end comments** The accumulative total for the year was 13 therefore the target has been met		
Road safety awareness - % of residents aware of road safety programmes or advertisements	FY26	76.5%	60.00%	76.5%		E
	Current period comments Target Achieved. Council's Road Safety Coordinator has an active role in the community running events, giving public talks and raising awareness of key topics. This is a high annual result for this KPI, reflecting continued campaign success and recognition of strong ongoing engagement with community.					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Resident satisfaction with the safety of the road network	FY26	61%	80.00%	61%		E
	Current period comments 61% of residents were satisfied with the safety of the road network. This KPI is not met. Council Officers believe that the recent nationwide focus on Roads of National Significance and de-prioritisation of local funding for safety improvements is highlighting safety deficits on local roads and influencing perceptions of safety.					
Footpath condition (mandatory) - 75% of footpaths to be average or better condition	FY26	90.34%	75.00%	90.34%		E
	Current period comments 90.34% - Target has been met			**Expected year end comments** 90.34% - Target has been met		
Footpath network resurfaced (mandatory)	Q4 FY26	0.79%	4.00%	2.33%		E
	Current period comments 2885m of footpath resurfaced in Q4 - budget fully spent for the year - Budgets are not high enough to achieve the target			**Expected year end comments** Budget fully spent - there is not sufficient budget to achieve target		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Resident satisfaction that the provision of carparking meets their needs	FY26	66%	70.00%	66%		E
	Current period comments The target for resident satisfaction with the provision of car parking was set at 70%, with the current result standing at 66%. While we're close to the target, there is a perception that there are not enough parking spaces, particularly near popular shops. Despite this, we have a substantial amount of parking, including free all-day and free time-restricted spaces across the district, all within a short walk. An upcoming parking policy review to Council may help address some of the dissatisfaction by providing a more thorough analysis and potentially leading to solutions that align parking with community needs. However, it's important to note that parking should not be the primary focus of road space. The overall aim is to ensure the efficient movement of people, whether by car, foot, or bike. Balancing parking availability with the broader goal of accessible and sustainable transport options will remain a key consideration.					

Stormwater

Activity – Stormwater

Activity Review for Stormwater		
Activity Review for Stormwater	Owner: Andrew Lester	The flooding events in December 2025 (Q2) resulted in not all KPIs being meet. While the return period for the flooding events exceeded our Levels of Service, the habitable floor metric did not. These events are now informing our forward works programme for Stormwater renewal and upgrades.

Quarterly Highlights for Stormwater

In Geraldine, outfall improvements were undertaken at Waihi River alongside other stormwater reticulation renewals.
Climate resilience capacity reticulation renewals and upgrades were undertaken in Pleasant Point.

Quarterly Issues for Stormwater

A decision is still pending on the new network discharge consent for Waitarakao/Washdyke. We expect a decision by the end of the 2026 calendar year which will give certainty to future investment planning.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Satisfaction with condition and maintenance of stormwater services	FY26	70%	60%	70%		E
	Current period comments The result of 70% satisfaction, compared to 65% in the previous survey, shows that resident satisfaction has increased. Aside from the Q2 events, improvements in the urban networks within the Timaru and Temuka urban boundaries have reduced the impacts on residents in significant rainfall events					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Number of flooding events for rain events up to a 1 in 5 year return for residential zones (Mandatory)	Q4 FY26	0	0	2		E
	Current period comments No significant rain events in Q4 that resulted in flooding in Residential Zones.			**Expected year end comments** Two significant events during Q2. This has helped inform forward planning for capital works for FY27 and will be incorporated into long term planning for the Water Services Strategy under development.		
Number of flooding events for rain events up to a 1 in 10 year return for commercial and industrial zones (Mandatory)	Q4 FY26	0	0	2		E
	Current period comments No rain events resulting in flooding within commercial and industrial zones in Q4.			**Expected year end comments** We continue to maintain and upgrade the network to improve levels of service where budgets and priorities allow. Events this year help inform planning capital programme for FY27 and for the Water Services Strategy.		
Number of habitable floors affected by flooding events in the Timaru district (Mandatory)	Q4 FY26	0	0	3		E
	Current period comments Zero habitable floors flooded in Q4.			**Expected year end comments** Habitable floors were affected by events occuring in Q2. This has helped inform forward planning for capital works for FY27 and will be incorporated into long term planning for the Water Services Strategy under development.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Compliance with Resource consent conditions (Mandatory) - Stormwater	Q4 FY26	Yes	No abatement notices, infringement notices, enforcement orders, convictions			E
	Current period comments No non-compliance identified on any current issued discharge consents. Annual Report preparation underway for Temuka, Pleasant Point and Timaru for Q1 FY27.			**Expected year end comments** No non-compliance actions for the year. Network Discharge Consent decision for Waitarakao/Washdyke remains outstanding. Annual reporting being prepared. Masterplan development continues.		
Median response times to attend a flooding event (Mandatory) - Less than one hour - Stormwater	Q4 FY26	0.00	<60	0.00		E
	Current period comments No flood events triggering callouts.			**Expected year end comments** During the year all callouts during events were responded to swiftly and well within LOS timeframes.		
Total complaints received about performance of stormwater system (per 1000 connections)	Q4 FY26	0.09‰	10	1.63‰		E
	Current period comments Only two blockages reported this quarter. CRMs were investigated and actioned. Next steps were taken where possible and necessary			**Expected year end comments** LOS met for the year, final result for FY26 1.63 complaints per 1,000 connections. An improvement on last year but still more complaints than previous years. Reflective of rain events experienced this year, with improvements earmarked for next year.		

Wastewater

Activity – Wastewater

Activity Review for Wastewater		
Activity Review for Wastewater	Owner: Andrew Lester	All targets were met for the quarter and the year. The design for the replacement wet well is being reevaluated after further assessment of urgency of replacement was reduced.
Quarterly Highlights for Wastewater		
Air discharge consent issued to Geraldine in May. An operator attended the Water Industry Operators Group. All targets have been met for the financial year, and all outstanding actions from the internal audit have now been completed and closed.		
Quarterly Issues for Wastewater		
Pleasant Point pond material screens have had an increased frequency in blockages typically caused by nappies and wet wipes entering the network. Design options for capital improvements to reduce operator intervention are being investigated in addition to working with the communication team on a community education plan.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Satisfaction with condition and maintenance of Wastewater services	FY26	95%	80%	95%	●	E
	Current period comments The result of 95% is an improvement on the previous survey result of 88%. Improvements in the urban stormwater and wastewater network over the past 24 months have reduced the volume of stormwater entering the wastewater network which has reduced wastewater overflow events					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Number of dry weather overflows from the sewerage system (Mandatory) (per 1000 connections)	FY26	1.64‰	2.5‰	1.64‰		E
	Current period comments The annual result of 1.64 is below the target of 2.5 therefore the measure has been met.			**Expected year end comments** There were 36 Dry weather overflows for the year. Mainly attributed to wet wipes and tree roots entering the piped network.		
Wastewater - Compliance with Resource consent conditions (Mandatory) - Number of abatement/ infringement notices, enforcement orders and convictions.	Q4 FY26	Yes	No abatement notices, infringement notices, enforcement orders, convictions	Achieved		E
	Current period comments No abatement notices, infringement notices, enforcement orders, or convictions were received this quarter.			**Expected year end comments** No abatement notices, infringement notices, enforcement orders or convictions were received.		
Median attendance times (in hours) to sewage overflow faults in the network (Mandatory)	Q4 FY26	0.40	1	0.33		E
	Current period comments 6 sewer overflows required a reactive response for the period with an attendance time of 0.4 hours on average.			**Expected year end comments** 17 sewer overflows required a reactive response for the year with an attendance time of 0.325 hours on average.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Total complaints received about: 1) Sewage odour 2) Sewerage system faults 3) Sewerage system blockages 4) The TDC response to sewage/sewerage issues (Mandatory) - 14 or fewer per 1000 connections	Q4 FY26	1.22‰	13.99‰	5.60‰		E
	Current period comments Odour: 0 System Fault: 5 System Blockage: 14 TDC Response to Complaint: 1 The system faults all relate to household pumps on the Arowhenua scheme. Most blockages occurred around Temuka.			**Expected year end comments** LOS has been met for the year. 5.6 complaints per 1,000 connections. This is an improvement on last year. Most complaints throughout the year have been concentrated around Temuka, including the household pumps at Arowhenua.		
Median resolution time (in hours) to sewage overflow faults in the network (Mandatory)	Q4 FY26	2.25	7.99	1.95		E
	Current period comments There 6 overflow calls outs in the period, with a median resolution time of 2.25 hrs			**Expected year end comments** There was 14 overflow calls outs during the year, with a median resolution time of 1.95hrs		

Water Supply

Activity – Water Supply

Activity Review for Water Supply		
Activity Review for Water Supply	Owner: Andrew Lester	KPIs met for the quarter. Leakage rates met targets due to a number of factors, including higher urban water usage and network improvements in Pleasant Point and Seadown.

Quarterly Highlights for Water Supply
Pareroa take for the Timaru Urban Water Supply consent renewal was granted. Contract for Claremont treatment plant replacement was awarded. Design for water and wastewater pipeline in and out of the site is progressing well with the tender process expected to begin toward the end of the 2026 calendar year.

Quarterly Issues for Water Supply
Geotech investigations for the Geraldine water supply resilience project caused turf damage at Todd Park due to heavy trucks and machinery accessing the site with soft ground conditions. Turf reinstatement planning with the Parks team is scheduled for early spring. Process failure of UV control system on one reactor at Geraldine was identified and Taumata Arowai was notified and required reports submitted. This issue has been rectified with extra process controls including automated shutdown. Water quality and safety was not at risk due to the short timeframe of the failure, and sampling confirmed this.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Satisfaction with condition and maintenance of water supply services	FY26	89%	80%	89%		E
	Current period comments Of the 402 participants, 358 responded that they were satisfied or very satisfied. This is an increase of 4% on the previous survey.					

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Drinking Water Standards (Drinking Water Quality Assurance Rules 2022) Treatment Bacterial Rules (mandatory) Formerly Drinking Water Standards (Part 4 NZDWS) Bacterial Compliance	Q4 FY26	Yes	Bacterial compliance, all 8 drinking water schemes	Achieved		E
	Current period comments All results were compliant for this quarter.			**Expected year end comments** No E. coli transgression for this year.		
Drinking Water Standards (Drinking Water Quality Assurance Rules 2022) Treatment Protozoal Rules (mandatory) Formerly Drinking Water Standards (Part 5 NZDWS) Protozoal Compliance	Q4 FY26	Yes	Protozoal compliance, all 8 drinking water schemes	Achieved		E
	Current period comments All compliant.			**Expected year end comments** Treatment compliance was achieved for the year.		
Percentage of real water loss from TDC's networked reticulation systems (Mandatory)	FY26	25.00	27%			E
	Current period comments This measure is reported annually and compared to FY 24/25 the percentage of real water loss has reduced over all by 3% from 28% to 25%.			**Expected year end comments** As per Status and Explanation		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Median attendance time (in hours) for urgent callouts for urban water supply faults or unplanned interruptions in the network (Mandatory)	Q4 FY26	0.60	<1	0.56		E
	Current period comments There were 46 urgent callouts for the urban water supplies for the quarter with a median response time of 0.6 hours.			**Expected year end comments** There were 188 urgent callouts for the urban water supplies for the year with a median response time of 0.6 hours. The target of less than 1 hour to attend an urgent callout for the Urban water supply has been achieved.		
Median attendance time (in hours) for urgent callouts for rural water supply faults or unplanned interruptions in the network (Mandatory)	Q4 FY26	1.50	3.99	1.21		E
	Current period comments TDC received 48 urgent callouts for the period in the rural schemes and those were attended within, on average, 1.5 hours.			**Expected year end comments** There were 282 urgent callouts for the rural water supplies for the year with a median response time of 1.2 hours. The target of less than 4 hour to attend an urgent callout for the rural water supplies has been achieved.		
Median resolution time (in hours) for urgent callouts for urban water supply faults or unplanned interruptions in the network (Mandatory)	Q4 FY26	1.80	3.99	1.75		E
	Current period comments There were 46 urgent callouts for the urban water supplies for the quarter with a median resolution time of 1.75 hours.			**Expected year end comments** There were 188 urgent callouts for the urban water supplies for the year with a median resolution time of 1.7 hours.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Median resolution time (in hours) for urgent callouts for rural water supply faults or unplanned interruptions in the network (Mandatory)	Q4 FY26	3.00	7.99	2.65		E
	Current period comments There were 48 urgent callouts for the rural water supplies for the quarter with a median resolution time of 3 hours.			**Expected year end comments** There were 282 urgent callouts for the rural water supplies for the year with a median resolution time of 2.65 hours. This has achieved the target for the year.		
Median attendance and resolution time (in hours) for non-urgent callouts for urban and rural water supply faults or unplanned interruptions in the network (Mandatory)	Q4 FY26	10.70	Attendance: less than 3 working days. Resolution: less than 5 working days.	9.85		E
	Current period comments For the period there were 447 requests for water services of a non urgent nature with a median response time of 8 hours and a resolution time of 10.7 hours.			**Expected year end comments** For the period there were 1488 requests for water services of a non urgent nature with a median response time of 8 hours and a resolution time of 9.85 hours. Target has been achieved for the year.		
Total complaints received about drinking water (mandatory)	Q4 FY26	1.89‰	26	10.33‰		E
	Current period comments Taste: 1, Odour: 4, Clarity*: 6, Low/No Pressure: 27, Continuity of Supply: 4, TDC Response to Complaints: 0, *used to refer to colour and particulates			**Expected year end comments** Year ended well within LOS target, 10.33 complaints per 1,000 connections. This is an improvement on last year.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Average consumption of drinking water per day per resident within the Timaru district (litres) (mandatory)	FY26	295.00	300			E

Current period comments

On average, the consumption for Urban Schemes is 272 litres per person per day, while for Rural Schemes it is 392 litres per person per day. The information reported is slightly lower than the target overall - lower for urban but higher for rural. One contributing factor for the higher average consumption on Rural Schemes is the supply to each consumer is through restricted tank connections. It is quite challenging to accurately differentiate between water supplied for stock or for human consumption.

The data and trends for each scheme are detailed below.

URBAN SCHEMES
Timaru247.4255.5+8.1+3.3%→ Stable Monitor
Temuka292.4304.6+12.2+4.2%↑ Increasing Monitor
Geraldine440.6467.2+26.5+6.0%↑ Increasing Needs Attention
Pleasant Point261.7230.2-31.5-12.0%↓ Decreasing
Winchester199.6204.2+4.6+2.3%→ Stable Monitor
Urban Total264.2272.3+8.1+3.1%→ Stable Monitor
RURAL SCHEMES
Downlands565.6479.0-86.6-15.3%↓ Decreasing Major improvement
Te Moana482.9509.8+26.9+5.6%↑ Increasing Needs attention
Seadown685.2492.1-193.1-28.2%↓ Decreasing Major improvement
Orari448.0309.7-138.3-30.9%↓ Decreasing Major improvement
Rural Total454.6392.8-61.8-13.6%↓ Decreasing Major improvement
DISTRICT TOTAL296.3295.3-1.1-0.4%→ Stable Improved

Expected year end comments

KEY LPCD FINDINGS
1Biggest Improvement: Pleasant Point reduced from261.7to230.2L/day-12% reduction due to a pipe renewal program being completed recently
2Biggest Rural Improvement: Seadown reduced from685.2to492.1L/day-28% reduction due to a program of removing trough connections and pipe renewals
3Highest Consumption: Geraldine at467.2L/day -83%higher than Timaru
4Most Efficient: Winchester at204.2L/day - benchmark for efficiency
5Rural vs Urban: Rural total decreased-14%while Urban increased3%

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Water Supply - Compliance with Resource Consent conditions	Q4 FY26	Yes	No abatement notices, infringement notices, enforcement orders, convictions			E
	Current period comments All compliant.			**Expected year end comments** All compliant.		

Waste Management

Activity – Waste Management

Activity Review for Waste Management		
Activity Review for Waste Management	Owner: Stephen Doran	Waste management services continue to work towards the statutory waste volumes limits coming in at 2030, however this remains challenging due to the willingness of the community to pay for a larger red bin and the increase in single use and non recoverable waste being sold. However contamination and overall volumes of waste are decreasing, which is a positive step in this regard and education on effective waste minimisation will continue. Major projects such as the Peel Forest Remediation project have been extremely successful and are being used as an exemplar for this type of project nationwide.

Quarterly Highlights for Waste Management
Soil sampling undertaken at Peel Forest has confirmed that the site now meets all requirements. We removed 29,170 tonnes to Redruth landfill and this involved 1000 truckloads- The next step in the process is to undertake landscaping as per the Agreement with MFE. Arowhenua Nurseries attended the site and provided a planting plan with costs. The plan focused on natives as per the Deed of Funding requirements and was divided into 2 parts; planting on the 'flat area' adjacent to Dennistoun Road, and planting in the gully where the majority of material was excavated from. The planting on the flat area was completed in May, however due to the steepness of the gully it was recommended that this area be hydroseeded. This work is to be undertaken in September/October once the temperatures start to rise. The installation of a new Wheel Wash has been completed. This project was included in the contract agreement with EnviroNZ in 2021 and it is pleasing to see TDC has now completed this. The wheel wash that was installed is one that is able to be moved either on site or to another site. This flexibility was considered important going forward. The cost of the project was $166K. Our recent CBD bin audits have seen the number of bins remaining illegally at kerbside continue to reduce. This has made negotiating footpaths much easier for everyone and also reduced the number of complaints we receive about this issue.

Quarterly Issues for Waste Management
The Peel Forest Closed Remediation Project as stated elsewhere has gone very well. The one negative has been that the 29,170 tonnes of waste taken to Redruth has shortened the life of Cell 3.5 by approximately 1 year. This has meant we have had to engage Tonkin & Taylor to commence design for the next cell. We are awaiting their written report, but they have verbally indicated we should be allocating funds for the development of the cell in the coming budget. This cell will require the installation of a leachate well, which the previous cell didn't, and this work is required prior to any ground works on cell development.. On this advice it is likely we will have to present a paper to Council requesting a bringing forward part of our capital budget for future cell development.

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Resident Satisfaction with Waste Management services	FY26	84%	90%	84%		E
	Current period comments 393 participants responded that they used Council waste disposal, compost and recycling services, with 330 saying they were satisfied or very satisfied. Although the target was not met, satisfaction increased by 4% compared to the previous survey undertaken in 2024					
Waste Management - Compliance with Resource Consent conditions	Q4 FY26	Yes	No abatement notices, infringement notices, enforcement orders, convictions	Achieved		E
	Current period comments There have been no abatement or enforcement notices issued in the April - June quarter. There are also no convictions or pending prosecutions.			**Expected year end comments** We are continuing to work with Ecan on any matters requiring compliance, bearing in mind our budget and Ecan priorities		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Kerbside refuse collection waste volumes (mandatory) - 130kg per resident	Q4 FY26	33.75‰	130	138.16‰		E
	Current period comments This final quarter result was our best for the year, which is pleasing. For the year we have ended up 8.16kgs per resident above our target, which equates to 6.3%.			**Expected year end comments** This target is a progressive target and ends in 2030 and the target is to reduce the amount of waste going to landfill. Last year we were 5.41% above target, so the position has worsened slightly this year. It is very difficult for TDC to control the waste volumes that go into the landfill via kerbside bins. There has been an increase in the last 12 months of people upsizing their red bins form 140 ltr to 240 ltr - there is a cost to thew resident associated with the upsizing. In addition, there is more 'throw away' waste in today's consumer driven society. Locally we do focus on education to promote other options before waste disposal to the landfill such as reuse, recycling etc.		
Total waste received at Transfer stations and resource recovery parks	Q4 FY26	1,996.75	9,049.99	8,362.30		E
	Current period comments Another very pleasing quarter result. This is 2 quarters in a row where the volumes have reduced and this quarter was even better with 86 less tonnes than in Q3. We are still unsure as to the exact reasons in the decline, but believe it may be to do with the education programmes that support the reduction of waste and focus on repurposing and reuse. In addition, in the April - June quarter we see less organic waste than we do in the quarters involving the warmer months.			**Expected year end comments** In this objective the word 'waste' refers to all materials that are received at the Transfer Stations and the Resource Recovery Park - so it is not just the 'rubbish waste'. The year's result was very good and was 905 tonnes less that in the 2025/26 year.		

Performance Measure	Period	Period Result	Year to Date Target	Year to Date Result	Status	Expected Year End Result
Level of contamination of recycling (mandatory)	Q4 FY26	7.24	9.99	10.37		E
	Current period comments The result for the quarter was good, our best for the year. This was greatly influenced by the May result where we had 0% contamination for the Timaru District - the first time in many years (if not ever) that this result has been achieved.			**Expected year end comments** We are continuing to focus on reducing our contamination by using our educators and will be commencing a campaign to raise awareness again about what can and what can't go in the blue bin. The name of the bin, 'glass' can be misleading, so we are considering options, such as Bottles and Jars bin. Overall the years result was the best for years, despite still not achieving our target.		

6.6 Five-Year Capital Delivery Performance Analysis

Author: Ashlea Whyte, Finance Manager/Financial Accountant
Authoriser: Andrea Rankin, Chief Financial Officer

Recommendation

That the Strategic Planning Committee receive and note the five-year Capital Delivery Performance Analysis report.

Purpose of Report

1 The purpose of this report is to provide the Strategic Planning Committee with an analysis of Council's capital delivery performance over the five financial years from 2021/22 to 2025/26.

Assessment of Significance

2 This matter is considered to be of low significance under Council's Significance and Engagement Policy. The report is provided for information purposes only and does not seek a decision from the Committee. The report presents historical capital expenditure information as reported through Council's Annual Reports and adopted Long Term and Annual Plans and does not alter existing budgets, levels of service, or strategic priorities.

Discussion

3 Council's capital delivery performance has varied over the five-year period, with delivery percentages ranging from 49% to 99% of planned expenditure. Total capital delivery was strongest in 2021/22, when 99% of the planned programme was delivered, and lowest in 2024/25, when 49% of planned expenditure was achieved. Delivery improved to 82% in 2025/26, reflecting increased implementation of capital programmes across several activity areas.

4 Capital delivery percentages can be influenced by a range of factors, including project complexity, procurement and consenting requirements, land acquisition processes, contractor availability, external funding approvals, and the timing of significant capital projects. As a result, expenditure may be deferred into subsequent years rather than projects being cancelled or removed from Council's programme.

5 The most significant variations over the review period relate to the Recreation and Leisure activity. Delivery percentages in this activity were 23% in 2022/23, 61% in 2023/24, 16% in 2024/25, and 126% in 2025/26.

6 This is largely attributable to the timing of Council decisions and project delivery milestones associated with the Theatre Royal Redevelopment, South Canterbury Museum Redevelopment, and Aorangi Stadium projects. Delays to these projects resulted in expenditure being deferred from earlier years into later financial years, which significantly influenced the annual delivery percentages.

7 Roading and Footpaths delivery percentages declined in 2024/25 and 2025/26 compared with previous years. Land Transport has advised that programme delivery was affected by lower

NZTA funding approvals than originally assumed through the Long Term Plan process, with funding allocations being confirmed after adoption of Council's planning documents.

8 In addition, delivery of the Landsborough Bridge Replacement and Kellands Hill Crown Resilience projects were affected by land acquisition and consenting requirements, resulting in expenditure being carried forward into future years.

9 Water Supply, Wastewater and Stormwater activities also experienced fluctuations in delivery performance during the review period. These programmes are influenced by project timing, procurement processes, contractor availability, and the complexity of infrastructure renewal and improvement projects.

10 Overall, the analysis demonstrates that annual variations in capital delivery are largely attributable to the timing and sequencing of projects rather than a reduction in Council's commitment to delivering planned capital investment across its infrastructure and community facility portfolios.

11 It should also be noted that the analysis compares actual expenditure against the originally adopted Long Term Plan or Annual Plan budgets. While some programmes were formally reforecast during the year to reflect changing circumstances and project timing, reforecast information has not been included in this analysis. Accordingly, the delivery percentages should be viewed as a comparison against the budgets originally approved by Council rather than adjusted in-year forecasts.

Attachments

1. Capital Programme Delivery Performance Analysis 2021-2026 ⇩

Capital Programme Delivery Percentage Analysis: 2021/22–2025/26

	Actual 2025-26 $000	Annual Plan 2025/26 $000	Capital Delivery %	Actual 2024-25 $000	LTP Plan 24-34 2024/25 $000	Capital Delivery %	Actual 2023-24 $000	Annual Plan 2023/24 $000	Capital Delivery %	Actual 2022-23 $000	Annual Plan 2022/23 $000	Capital Delivery %	Actual 2021-22 $000	LTP Plan 21-31 2021/22 $000	Capital Delivery %
Democracy	$0	$0		$0	$0		$0	$0		$0	$0		$0	$0	
Community Support	$1,095	$504	217%	$1,552	$635	244%	$579	$2,841	20%	$3,651	$4,902	74%	$3,584	$3,832	94%
Corporate Activities	$1,901	$4,837	39%	$3,231	$2,978	108%	$2,462	$3,050	81%	$2,556	$2,502	102%	$1,787	$2,329	77%
District Planning & Environmental Services	$15	$50	30%	$0	$0		$0	$0		$0	$0		$11	$32	34%
Recreation & Leisure	$32,340	$25,685	126%	$6,957	$43,612	16%	$13,307	$21,714	61%	$5,925	$25,280	23%	$8,571	$13,718	62%
Roading & Footpaths	$18,510	$24,430	76%	$16,614	$22,380	74%	$23,792	$26,123	91%	$19,130	$19,008	101%	$19,642	$15,252	129%
Stormwater	$2,335	$2,449	95%	$3,302	$4,750	70%	$2,352	$3,874	61%	$1,443	$1,982	73%	$1,837	$2,093	88%
Wastewater	$1,658	$5,908	28%	$5,447	$7,372	74%	$3,653	$4,434	82%	$1,994	$3,346	60%	$2,612	$3,216	81%
Water Supply	$7,283	$15,499	47%	$8,482	$11,515	74%	$11,542	$17,827	65%	$14,974	$16,044	93%	$33,804	$30,218	112%
Waste Management	$372	$786	47%	$745	$878	85%	$316	$1,838	17%	$3,337	$3,252	103%	$2,838	$5,003	57%
	$65,509	**$80,148**	**82%**	**$46,330**	**$94,120**	**49%**	**$58,003**	**$81,701**	**71%**	**$53,010**	**$76,316**	**69%**	**$74,686**	**$75,693**	**99%**

7 Consideration of Urgent Business Items

8 Consideration of Minor Nature Matters

9 Exclusion of the Public

Recommendation

That the public be excluded from—

- *(a)the whole of the proceedings of this meeting; or
- *(b)the following parts of the proceedings of this meeting, namely,—

10.1 Public Excluded Minutes of the Strategic Planning Committee Meeting held on 11 August 2026

10.2 Resolution to Include Supplemental Materials - Draft Waste Operations Activity Management Plan 2027-37

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Plain English Reason
10.1 - Public Excluded Minutes of the Strategic Planning Committee Meeting held on 11 August 2026 **Matters dealt with in these minutes:** 10.1 - Resolution to Include Supplementary Report - Long Term Plan 2027-37 Activity Review Direction	Section 48(1) of the Local Government Official Information and Meetings Act 1987.	The public excluded minutes of the meeting held on 11 August 2026 are considered confidential pursuant to the provisions of the LGOIMA Act of 1987. The specific provisions of the Act that relate to these minutes can be found in the open minutes of the meeting held on 11 August 2026.
10.2 - Resolution to Include Supplemental Materials - Draft Waste Operations Activity Management Plan 2027-37	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information	To protect commercially sensitive information To enable Council to carry out commercial activities To prevent use of the information for improper gain or advantage

	s7(2)(h) - The withholding of the information is necessary to enable any local authority holding the information to carry out, without prejudice or disadvantage, commercial activities s7(2)(j) - The withholding of the information is necessary to prevent the disclosure or use of official information for improper gain or improper advantage	

*I also move that [name of person or persons] be permitted to remain at this meeting, after the public has been excluded, because of their knowledge of [specify]. This knowledge, which will be of assistance in relation to the matter to be discussed, is relevant to that matter because [specify] .

*Delete if inapplicable.

Note
Section 48(4) of the Local Government Official Information and Meetings Act 1987 provides as follows:

- “(4)Every resolution to exclude the public shall be put at a time when the meeting is open to the public, and the text of that resolution (or copies thereof)—
    - (a)shall be available to any member of the public who is present; and
    - (b)shall form part of the minutes of the local authority.”

10 Public Excluded Reports

11 Readmittance of the Public